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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

No. 30,889

Weekend July 8/July 9 1989

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 CONSTRUCTION EQUIPMENT

WORLD NEWS

Pay rises at BBC 'risk to services'

British Broadcasting Corporation managers believe between £40m and £50m will have to be cut from the annual cost of BBC services within two years to increase pay. Staff yesterday held their ninth one-day strike.

Services such as Radio 1 and network local radio may be put at risk, although a senior management team will look first at ways of reducing staff and improving efficiency. Page 22: Pay key to BBC of the future. Page 5

Docks strike called

Dockers working in over 60 British ports voted by a 3-1 majority in favour of strike action from midnight on Monday. But 300 dockers at Sheerness, Kent, voted not to strike after accepting new terms and conditions drawn up by local management. Page 22

Murder-spat air patrols

Police mounted light aircraft and helicopter patrols over a Pembrokeshire, Wales, coastal path to protect holidaymakers after the shotgun murders of two ramblers.

Warning to hackers

Home Secretary Douglas Hurd warned that computer hacking — unauthorised entry to computer systems — could become an offence after a Law Commission report due in September.

Five more for trial

Five more Belfast men were sent for trial at Belfast Crown Court in connection with the murders of two British soldiers at an IRA funeral last year. Two men were jailed for life last month for the murders.

Three hurt in bomb blast

Three Ulster police officers were badly injured when a bomb left beside the north Antrim coast road near Cushendall blew their vehicle on to the beach.

Extradition barred

The European Court of Human Rights in Strasbourg ruled Britain cannot extradite a man wanted for murder in the US as a possible lengthy wait on death row would involve inhuman and degrading treatment and punishment.

Aylin to stand in Chile

Chile's 17-party opposition coalition nominated Mr Patricio Aylin as its unity candidate for December's presidential election. Page 2

China to attend talks

China has agreed to attend the international peace conference on Cambodia to be held in Paris at the end of July. China supports the Khmer Rouge, one of three resistance groups. Page 3

Environment pledge

Strong action by the Government to tackle real threats to the environment was pledged Environment Secretary Nicholas Ridley. But he warned that measures to cut pollution should mean real price increases for consumers. Page 4

Villages submerged

Storms caused two ornamental lakes to overflow near Aldermaston, Berkshire, flooding the village with 2m gallons of water. Villagers were evacuated. Power cuts and flash floods hit other parts of southern and central England as storms continued. Thousands of passengers in Essex were stranded after trains were cancelled due to damaged overhead power equipment. Weather. Page 23.

McNamee beaten

John McNamee lost 7-5 7-6 to defending champion Stefan Edberg in the Wimbledon semi-finals. The match between Boris Becker and Ivan Lendl was postponed until today.

In the third Corbill Test at Edgbaston, Australia reached 244-6 in the 15.3 overs possible.

MARKETS

STERLING

New York launches: DOLLAR
\$1.633
London: DM1.9395
\$1.645 (1.022)
FF-10.395 (10.9265)
SF-2.6325 (2.63)
Y227 (226)
E Index 92 (91.9)

GOLD

New York: Comex Aug
\$385.7
London:
\$384.5 (385.5)

SEA GBL (Argus)

Brent 15-day Avg.
\$17.17 (17.75)

Chief price changes

yesterday: Page 22

BUSINESS SUMMARY

Media groups to merge subsidiaries

By Fiona Thompson and Philip Stephens

MAI, UK financial services and advertising group, and Havas, French advertising and media company, are to merge their media interests into a new subsidiary of Havas to create Europe's biggest outdoor advertising company.

The enlarged Avenir group will have an annual turnover of about £200m and estimated pre-tax profits of £20m. It will be owned 51 per cent by Havas, 30 per cent by MAI and 19 per cent by outside shareholders. Page 22 and Lex

UK EQUITIES

ended the week in a blaze of glory as economic data from the US took the pressure off short-term interest rates and corporate moves in

FT Index

Ordinary share (hourly movements)

1820
1810
1800
1790
1780
3 July 1989 7

BR seeks urgent talks as tribunal urges 8.8% rise

By Fiona Thompson and Philip Stephens

BRITISH RAIL has asked to meet the rail unions this morning for urgent talks following yesterday's recommendation by its arbitrators that BR should increase its 7 per cent pay award to 8.8 per cent.

The move is the first sign of a breakthrough in the dispute which has brought Britain's rail network to a standstill for the past three Wednesdays.

The Railway Staff National Tribunal's recommendation applies to the 30,000 members of TSSA, the white collar rail union which lodged the appeal against BR's imposed pay award. However it is likely that BR will extend any improved offer to the National Union of Railwaysmen's 70,000 members and the 17,500 Aslef train drivers.

The tribunal's decision was a clear victory for the union. Mr Ian Buchanan, the chairman, and his two fellow members said the "exceptional productivity performance" of rail workers and the co-operation displayed by TSSA towards restructuring should "properly be reflected in some real

improvement in basic rates of pay." Consequently, it was recommending that from April 10, 1989, pay rates should be increased by 8.8 per cent for the staff covered by the reference.

The recommendation is not binding on the BR board and BR said last night it would consider the tribunal's finding very carefully. As it has consistently claimed it cannot afford any more than 7 per cent with no strings, it may offer the 8.8 per cent with some productivity strings attached.

The unions would be highly unlikely to accept that. The 8.8 per cent is slightly less than they were looking for but might just be acceptable so

long as it was a flat increase.

Mr Jimmy Knapp, general secretary of the NUR, which has so far held three 24-hour strikes, said he did not greet the 8.8 per cent recommendation "with great enthusiasm" but it would not be dismissed out of hand. It was a good thing that BR was ready to get down to real negotiations rather than shadow boxing but before a package was acceptable, the corporation would have to shift its ground on bargaining machinery.

NUR members are striking over pay and BR's intention of scrapping national collective bargaining. Their next strike is scheduled for Wednesday. Mr Neil Milligan, general

secretary of Aslef, which has announced an overtime ban from midnight tomorrow, said the recommendation was "a basis for talks." He hoped to get his executive together at the weekend.

Mr Richard Rosser, TSSA general secretary, said he was quite willing to meet BR at any time, although he thought BR's action in walking out on Sunday night before calling for today's meeting was "somewhat dramatic". While he would have liked a higher offer, he had no reason to think he would be faced with calls for industrial action on its

part.

Downing Street yesterday indicated that the Prime Minister's view was that it was up to BR to make a decision on the 8.8 per cent recommendation.

Ministers are said to be hopeful that the award will intensify pressure on the two other rail unions. The view at Westminster is that the offer could be extended to both unions if an agreement can be reached for talks on the industry's negotiating machinery.

US bank lowers its prime rate

By Janet Bush in New York

A REGIONAL US bank yesterday cut its prime lending rate to 10.4 per cent from 11 per cent, amid accelerating inflation that the US Federal Reserve has eased monetary conditions.

The move by Southwest Bank of Missouri, in the past one of the first banks to lower its prime rate, is likely to be followed soon by the leading money centre banks.

US bonds and shares rallied strongly after the prime rate move. The dollar, which has fallen sharply in recent days on widespread expectations of lower US interest rates, weakened a little further, particularly against the D-Mark, but then recovered from its lows.

The Fed appears to have engineered easier credit conditions by lowering its target for the Fed Funds rate — the rate at which banks lend to each other overnight — by 1 point to 9.5 per cent.

Figures for US employment and earnings in June, released yesterday, confirmed that the economy was weakening and that there was scope for a further monetary easing. Job creation has accelerated and upward pressure on wages appears to have dissipated.

Fed Funds yesterday dropped to 9.5 per cent from 9.6 per cent earlier this week. The Fed hinted strongly on Thursday that it had lowered its Fed Funds target when it decided not to drain liquidity from the money market — a move which would have boosted the already softening Fed Funds rate.

Ms Kathleen Camilli, economist at Drexel Burnham Lambert, said the Federal Open Market Committee, which decides on movements in the Fed Funds rate, probably decided at its meeting last week to err towards even more easing as more evidence of economic weakness emerges in coming weeks.

A key policy determinant will be Friday's report on June producer prices. Some analysts fear money centre banks would wait for these figures before lowering their prime rates.

On the stock market, the Dow Jones Industrial Average stood 23.04 higher at 2,487.48 at mid-day. The dollar fell in New York to DM1.8790 against an earlier high of DM1.9220 and softened to Y138.50 from a peak of Y140.05. In London, it closed at DM1.884 and Y138.75. Currencies, Page 11; world stock markets, Page 13

Weekend FT



BACK TO A BLACK FUTURE

South African-born Joe Rogaly returns to the country he left 30 years ago and finds that many things are not what they seem

Page I

Finance

Abbey National: should you sell or hold your shares? Plus: How financial institutions vie for student custom

Pages II-VII

How To Spend It

Lucia van der Post picks some useful gadgets for serious travellers and looks at fashion for the young

Page XIX

A summer's tale

A short story, "The Horse That Loved Mozart" by Michael Thompson-Noel

Page XVIII

Diversions

Christian Tyler samples life before the mast Plus: Archaeology, Angling, Food and Cookery

Pages XVI-XVIII

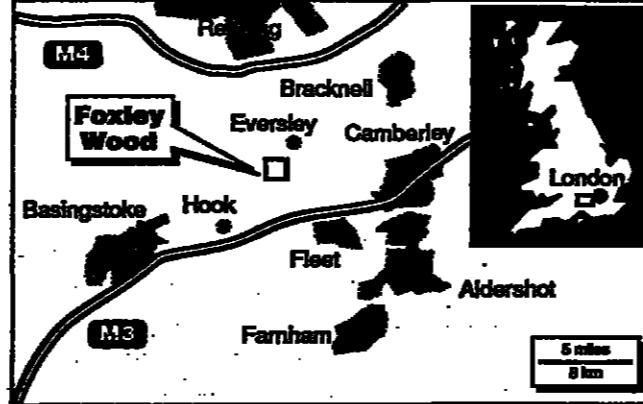
Sport

John Barrett is at Wimbledon and Teresa McLean muses on cricketers' fielding skills

Page XXII

Tories attacked over plan for town

By Andrew Taylor, Construction Correspondent



Where the 4,800 houses would be built — a prospect that appeals MP Julian Critchley

a group of about 100 mostly Conservative MPs — which has previously criticised Mr Ridley over planning policies in south-east England.

Mr Julian Critchley, Conservative MP for Aldershot, said he was appalled by a move which would only damage the Government's attempts to smarten up its image on conservation issues.

"At the moment we have red rather than green faces," said Mr Critchley.

Mr Critchley said he would seek an enforcement debate on Secretary of State's move. He also said he would be contacting some

the development would inflict damage on conservation interests, the countryside and highways outweighed the benefits of granting planning permission.

Mr Ridley is believed to be planning to reject two other large housing schemes planned for north Hampshire. These were at Eversley, where Bryan Homes is seeking permission to build 2,500 homes, and at Hook, where Charles Church wants to build 2,000 homes.

Continued on Page 22

Israeli fears over Arab peace plan reinforced by bus crash

By Hugo Carnegy in Jerusalem

MR YITZHAQ Cohen, a Jew who came to Israel from Morocco more than 30 years ago, drew his hand across his chest and said: "The Arabs want to kill all the Jews."

His gesture as he cleaned his pottery shop in Jerusalem's Ben Yehuda street before closing for the Sabbath was blunt but probably typified the mixture of hostility, grief and fear evident in Israel yesterday as the country reacted to the death of 14 people killed on Thursday when an Arab Moslem fundamentalist commanded a bus and steered it into a ravine.

It was a mood which, at a time of intense national debate about peace proposals for ending the Palestinian uprising in the occupied territories, reinforced a deeply-felt Israeli instinct that no risks could be taken in negotiating with the Arabs because the country's very existence is at stake.

In one of several outbreaks in Jerusalem yesterday, Mr Shimon Peres, leader of the Labour party and an advocate of peace with the Palestinians, was prevented by angry

mourners from speaking at the funeral of one of the crash victims, the wife of a personal friend. He had to be ushered away by police and bodyguards.

There were indications that supporters of the extremist Kach movement led by American-born Rabbi Meir Kahane, who arrived later at the funeral, were involved. About 300 attended a noisy Kach rally and police twice used teargas to disperse the activists.

However, even if such incidents were the work of a small group, Mr Peres knows that the public reaction to the bus incident — the worst of its kind for a decade — puts Labour in an awkward position on whether to pull out of the present conflict with the hardline Likud party of Mr Yitzhak Shamir, the Prime Minister.

The decision, to be considered by Labour ministers and officials on Friday, was prompted by Mr Shamir's agreement on Wednesday to attach tough conditions to the Government's peace initiative.

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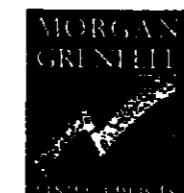
Gain in value Sector quartile

American Growth	42.7%	1st
European Growth	91.1%	1st
International Growth	55.7%	1st
U.K. Equity Income	19.6%	1st

Source: Morgan, offer to bid, net income reinvested 1.4.88 - 1.7.89.

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OVERSEAS NEWS

Mexico's bank creditors under pressure for deal

By Stephen Fidler, Euromarkets Correspondent

THE CHAIRMEN of most of Mexico's 15 leading creditor banks were meeting yesterday in New York under intense political pressure to reach agreement before next week's Paris summit on a reduction in the country's \$100bn debt burden.

Both the US administration and the French government are eager to be able to hold out a success for the new international debt initiative ahead of the summit.

The Mexico deal is regarded as the test case for proposals announced in March by Mr Nicholas Brady, US Treasury Secretary. US banks had fallen in behind the Treasury, agreeing to a debt proposal which includes an option to cut bank debt by an average 35 per cent.

However, French banks, led by Société Générale, have been vigorous in opposition to a deal involving such a deep discount. If this position persisted, it would embarrass President François Mitterrand, who is expected to announce a new debt initiative next week.

Mexico, having dropped its request for discount from the original 55 per cent to 40 per cent, is said to have been advised by the US administration to accept the proposal, if it is made as expected.

The proposals enable banks to choose three options, which taken together will reduce Mexico's debt outflows by just

over \$2bn. They affect \$54bn of medium and long-term bank debt, \$38bn of which was lent before 1982.

• Option 1: Swap loans for bonds with a below-par face value. The discount on loans made before 1982 would be 38 per cent, and on those made after 1982, 27 per cent – a weighted average 35 per cent.

• Option 2: Swap loans for bonds at face value with a below market interest rate, which would average 6.25 per cent.

• Option 3: Make new loans. These would be equivalent to 6.25 per cent of a bank's exposure annually over four years, or 8 per cent annually over three years.

Bankers expect the substitute bonds will carry a 30-year maturity, and collateral enough to cover principal and two years of interest.

What will not be known until guidelines from central banks become clearer is what options banks will choose. Most US banks are expected to opt for below-par bonds because their favourable accounting treatment will allow them to avoid write-downs.

As an indication of the priority being assigned the agreement, the chairmen, led by Citicorp chief Mr John Reed, met last Saturday and were in session on Wednesday, Thursday and yesterday.

Solchaga squeezes the banks

By Peter Bruce in Madrid

IF THE Bank of Spain's decision on Thursday to raise its interbank rate nearly one point to 14.5 per cent gave Spain's languid stockbrokers a fright, nothing would have prepared them for what happened yesterday morning.

After two attempts this year to bring the country's runaway economic growth to heel, Mr Carlos Solchaga, the Finance Minister, walked into a press conference after a cabinet meeting with the hit clenched hard between his teeth.

"We still do not observe sufficient indications of a cooling," he said, and proceeded to reel off a list of monetary and fiscal restrictions the like of which Spain has probably not witnessed this decade.

His unmistakable targets are Spain's commercial and savings banks, which, despite the existence of draconian reserve requirements, have energetically been seeking ways around them, have practically forced a consumer boom in the last 18 months, and appear to have been encouraging tax avoidance.

Broadly, the "cooling" measures decided yesterday involve closing off ways around Central Bank liquidity ratios and at the same time increasing or introducing new withholding taxes on accounts thus normalised.

Mr Solchaga expects the package to take nearly \$5bn in cash out of the economy. The new measures raise bank liquidity ratios from 18 per cent to 19 per cent, raise withholding taxes on high yielding investment accounts (including those which invest in Letras de Tesoro – Treasury Bills) from 20 per cent to

25 per cent. They also spell the end of Primas Unicas – single premium life policies in which Spaniards have invested mainly "black" money worth about \$20bn since 1986 – by declaring they are not insurance policies but, for the most part, simple deposit accounts.

Lastly, the measures will stop banks lending to affiliate banks or industrial companies by inviting private depositors to make the loan, thus taking the deposit off the bank's books and so sidestepping reserve requirements.

Mr Solchaga said he hoped to restrict growth in Spain's gross domestic product this year to 4.5 per cent, but all his efforts so far have been laid low by a dramatic rise in consumer credit as Spanish banks have done their utmost to get around liquidity ratios.

Only last month Bankinter, part of the Banco Santander group, was warned to stop encouraging depositors to buy Letras del Tesoro while at the same time promising to buy them back, in order to get its required reserve down.

The banks encourage high net-worth clients to take their money out of a deposit account and lend directly to the financial or industrial affiliate. The former depositors are paid commercial interest rates directly by the borrowing affiliate. Mostly, interest income is not declared and because their original deposits no longer exist the bank further lowers its reserve obligations. This loophole, the government hopes, was closed yesterday.

The Primas Unicas also came about because the banks were trying to avoid meeting

reserve requirements. Most big Spanish banks own insurers, and in 1985 began to advise depositors to buy single premium life policies rather than hold money with the bank itself. Most of this was black money anyway, and the transfer from bank to insurance company kept the money in the bank's group, lowered its reserve requirement, and protected the client from taxes on interest income.

But the insurance companies made a grave mistake: the policies were recorded on computers to which the Treasury, with court backing, is now gradually gaining access.

Commercial banks have also tried another ruse to frustrate the authorities: they are allowed to invest roughly two thirds of their required reserves in low yielding Treasury Notes (Pagarés) while the rest earns no interest at all. But the Basque Country offers a higher-yielding note and some banks have tried to place reserves in these instead. The authorities are trying to close this loophole as well.

It is difficult to see what more the government can do, however, without making nonsense of its commitment to scale down, dramatically, the use of liquidity ratios after 1992 in line with other European Community banks.

The currency is already trading well above the exchange rates at which it entered and leading economists were suggesting yesterday that Mr Solchaga would need to take at least \$10bn more out of circulation if he is to slow domestic demand from its current 7 per cent growth to the 4 per cent he says he wants.



Soviet President Mikhail Gorbachev (left) embraces Romanian President Nicolae Ceausescu as he arrives at Bucharest airport for the Warsaw Pact summit

Poland puts forward rescheduling proposals

By Christopher Bobinski in Warsaw

A SET of official Polish suggestions for Western economic and financial support, including a 10-year rescheduling of the country's debts to Western governments, has been presented to Mr François Mitterrand, the French President, and the host of the forthcoming summit of top industrialised nations.

The Poles expect the programme, in the form of a letter from Gen Wojciech Jaruzelski, the Communist Party leader, will come up for discussion at the summit and meanwhile they will be arguing its merits in talks with Mr George Bush, the US President, who is due to arrive in Warsaw tomorrow evening.

Yesterday, meanwhile, Gen Jaruzelski attended a Warsaw Pact summit in Bucharest along with Gen Czeslaw Kiszczak, the Interior Minister, and the presence of both possible candidates for the post of Poland's president suggests that the issue of who should finally stand will be raised in talks with Mr Mikhail Gorbachev, the Kremlin leader.

The general's letter suggests that the Paris Club of Western government creditors, to whom Poland owes 65 per cent of its \$30bn debt, agree to a five-year grace period on payments of both interest and capital and looks to the World Bank, which provides some \$500m-worth of new loans, to develop the country's food processing and other export sectors.

The debt rescheduling would give Poland a breathing space during which to implement a three-year IMF adjustment programme, which will be accompanied by standby credits worth some \$700m annually. Gen Jaruzelski also repeats a suggestion he has already made to Mr Jacques Delors, the president of the European Commission, that the EC open credit lines to enable Poland to import food from Western Europe.

Ochoa condemned

A Cuban military court sentenced revolutionary hero General Arnaldo Ochoa and three others to death yesterday for involvement in drug trafficking, Reuter reports from Havana.

After deliberating for two days, the tribunal of three-star generals also sentenced 10 other defendants, all army and state security officers, to long prison terms, the state news agency AIN reported.

Italy plant closed

Italy's Environment Minister has closed a controversial chemical plant belonging to the Montedison group for six months because of pollution risks, Reuter reports from Milan.

A spokesman for Montedison SpA said yesterday that the minister, Mr Giorgio Ruffolo, had not been satisfied by the company's safety guarantees for the Acqua plant in Cengio northern Italy.

Environmentalists have lobbied for more than a year for the permanent closure of the plant, which makes dyes, medicines and pesticides. Extremists in late May also blew up an electricity pylon near the plant.

Austria backed

Ireland yesterday pledged to support Austria's planned application to join the 12-nation European Community, Reuter reports from Rome.

A foreign ministry statement issued after talks between Italian Foreign Minister Giulio Andreotti and Austrian Foreign Minister Alois Mock said Mr Andreotti had welcomed Austria's plan.

US asbestos ban

The Environmental Protection Agency said on Thursday it would ban nearly all asbestos products in the US over the next seven years, Reuter reports from Washington.

It said the ban on 94 per cent of US production and imports – mostly from Canada – would apply to new product manufacture, imports and processing.

FINANCIAL TIMES Published by the Financial Times (Europe) Ltd., Frankfurt Branch, representing Hugo Frankfurter/Mais, and as members of the London office, P. Barlow, R.A.F. McClean, G.T.S. Dancer, M.C. Gorman, D.E.P. Pritchard, J. Wilkinson, Frankfurter/Mais, responsible editor, Sir Guy Owen, Financial Times, Number One Southwark Bridge, London SE1 9HL. © The Financial Times Ltd. 1989.

FINANCIAL TIMES, USPS No 190540, published weekly except Sundays and holidays. US subscription \$365.00 per annum. Second-class postage paid at New York, NY and at additional mailing offices. Postmaster: Please send address changes to FINANCIAL TIMES, 14 East 60th Street, New York, NY 10022.

Financial Times (Scandinavia) Ltd., Odensegade 44, DK-1100 Copenhagen-K, Denmark. Telephone (01) 33 44 41. Fax (01) 933 333.

Sudan pact with rebels scrapped

SUDANESE strongman General Omar Hassan al-Bashir said yesterday he had scrapped a peace pact with southern rebels but had asked Ethiopia to mediate between them and his 15-man junta, Reuters reports from Khartoum.

The rebels have been fighting a six-year war in south Sudan but had signed a tentative peace accord last November in Addis Ababa with the Democratic Unionist Party (DUP).

The pact was approved in principle early this year by Sudan's parliament.

Gen Bashir, who seized power a week ago, said he would neither accept conditions from the rebels nor make any himself before peace talks with the Sudan People's Liberation Army (SPLA), headed by former army Colonel John Garang.

Speaking to the official Sudan News Agency (SUNA), Gen Bashir said he wanted to open a new page in relations with neighbouring Ethiopia, often accused by Khartoum of supporting the SPLA.

"We have asked President Mengistu [Haile Mariam] to pave the way for a meeting between a Revolutionary Council delegation and leaders of Garang's movement as part of our endeavour to reach a comprehensive solution to the south Sudan problem," he said.

Gen Bashir, whose coup ended three years of civilian rule under Muhamed, said: "The revolution, in its efforts to solve the southern problem, will not accept any conditions and will not make any conditions."

"Each side must formulate its own [peace] scenario and then sit at the table to negotiate every clause and every point," he added in his first detailed remarks on how to end the war.

Brady optimistic on debt plan

By Peter Norman, Economics Correspondent

MR NICHOLAS BRADY, the US Treasury Secretary, yesterday suggested that the debt reduction plan he launched earlier this year could be applied to Venezuela, Costa Rica, Morocco and the Philippines if an agreement is reached with Mexico in the near future.

Speaking on a "Worldnet" satellite television news conference from Washington, Mr Brady said he could not predict how far the so-called Brady initiative would go. But it would

Yeutter call over China subsidies

By Peter Norman

MR CLAYTON YEUTTER, the US Secretary of Agriculture, yesterday proposed halting subsidised exports of agricultural products to China following the crushing of the pro-democracy movement there.

Speaking on a "Worldnet" satellite television news conference from Washington, Mr Yeutter said he "would need a lot of persuading" before

approving the use of export subsidies for the sale of US farm products to China. He said the European Community should also ask itself whether it should subsidise grain sales to China.

However, Mr Yeutter said the US did not support the idea of an outright embargo on exports to China and disclosed that in recent weeks China had

bought US agricultural products. These transactions were all on a commercial basis without subsidy, he added.

Mr Yeutter said the question of export subsidies in Chinese trade could be discussed informally by the leading industrial countries at next week's economic summit meeting in Paris. He did not expect formal discussions on the issue.

Speaking from the sample survey of households also suggested that the underlying trend may be stronger than the raw figures suggest.

As a result, the employment growth trend of recent months looks stable at around 200,000

monthly, down from over 300,000 in earlier months. This tends to confirm the hopes expressed by Treasury Secretary Nicholas Brady that the US economy is achieving a soft landing.

The main weaknesses, as in previous months, are in the motor industry, which is experiencing continued weak sales and swollen inventories, and in electronics, depressed by defence cuts and lower computer sales. The main buoyancy is in transport and health care services.

Business services also show some strength; this may reflect a revised tendency for industry to contract out work such as

data processing previously done in-house.

The figures also confirm a gentle slowdown. Average weekly hours in manufacturing edged down to 40.9 hours, the first time the average has fallen below 41 hours since September 1987; but average overtime was unchanged at 3.8 hours.

There was virtually no change in average hourly earnings in the month, bringing the year-on-year increase to 3.8 per cent.

This figure is likely to give further reassurance to the Federal Reserve that its monetary restraint has headed off any immediate danger of wage-led inflation.

Opinion polls give Mr Aywin a solid majority over any right-wing candidate.

Business interests – secretaries at the best times and unions partly with a political ideology which grew out of the defence of trade union interests.

Nevertheless, Mr Menem lighted upon Mr Roig following advice from Mr Jorge Triaca, head of the plastic workers' union. Mr Triaca will be minister of labour in the new government.

It is yet to be seen if the current uneasy trade union-business alliance will hold together under the pressures which will inevitably follow if

Mr Roig's ideas are put into practice.

Since being nominated in June, Mr Roig has set about developing an economic plan which, if it takes effect, will be little less than revolutionary in Argentine terms. He proposes to make the Central Bank autonomous and prevent it from any longer subsidising state-run companies such as the railways – which in 1987 lost \$2m every day.

That step, although it may not be introduced before September, is a basic requirement if Argentina is to cut its fiscal deficit and thereby halt the current hyper-inflationary spiral.

Failure to attack the fiscal deficit, which is perhaps as much as 15 per cent of official gross domestic product, is the essential cause of Argentina's paralysed relations with the International Monetary Fund (IMF) and other foreign creditors.

But that does not stop news for those who are used to a corporate-style Peronism that is Mr Roig and his team may seriously push for the sale into private ownership of the biggest loss-making state-run companies such as Entel (the telecommunications company), and permit the unhindered entry of private foreign capital into areas of the economy previously heavily protected and reserved for state monopoly.

The implicit promise of wide privatisation will naturally bring with

it mass unemployment, despite vows to the contrary by Mr Triaca and Mr Roig. Their only hope is that Argentina's huge black economy, in which six out of 10 people are employed to take up the slack. That slack will turn to strike action – and perhaps worse – to defend itself.

Mr Menem's pragmatism appears likely to extend itself into other important areas of Argentina's political life. People close to Mr Domingo Cavallo, Mr Menem's foreign minister, are convinced that he will push hard for commercial and other relations to be resumed between Britain and Argentina, putting aside for future discussion the issue of sovereignty over the Falkland Islands.

Britain and Argentina went to war over the islands in April 1982 and diplomatic relations and commercial trade between the two countries have been frozen since then. If Mr Cavallo succeeds in opening up commercial relations it will be a significant success for Argentina, which has suffered commercially to a greater extent than Britain as a result of the collapse in relations.

However, there are some doubts

on the horizon about Mr Menem's government, not least concerning some of the people he has appointed to important posts. It does not help credibility to have as secretary for

energy Mr Julio Cesar Araoz, who was sentenced in 1971 to 3½ years in prison for having a large cache of arms and explosives in his Buenos Aires home.

Nor does it seem particularly diplomatic to have as a future roving ambassador Mrs Amalia Lacoste de Fortabat, a wealthy socialite. She recently described Argentina's economic crisis as plunging the country "down the road towards Zimbabwe" which in her view is wrong "because we are educated people, not cannibals".

The essential and long

OVERSEAS NEWS

Tokyo lukewarm on role for foreign scientists

By Michiyo Nakamoto in Tokyo

AN AGENCY of the Japan's Ministry of International Trade and Industry (Mit) appears to be trying to discourage foreign scientists from taking part in its programmes, despite explicit government policy to promote international co-operation in research and development.

Mit's New Energy Development Organisation (Nedo) is about to invite groups to participate in five R&D projects in new materials and biotechnology. The projects are ostensibly open to participants of all

nationalities, but the lack of timeliness publicly in any language except Japanese suggests a lack of commitment to the government's policy.

"There are some nationalistic feelings at work here," one dismissed official said.

The projects are to be officially announced in a Mit publication in the middle of this month and a press release in Japanese is due to coincide with the announcement. Nedo is preparing an English-language pamphlet but officials admit this is not likely to be

completed until some time next month, which could be too close to the application deadline at the end of August to be of any use.

Nedo admits that information available to foreigners about the projects is extremely limited, but "an official suggested this was only natural. The projects are in Japanese only and it would be difficult if the participants cannot deal with this," he said.

The situation could become a potential source of embarrassment for the Japanese govern-

ment which is trying to overcome criticism that foreign access to the country's R&D effort has been difficult.

Earlier this week, a government task force charged with studying the role of science and technology in foreign relations recommended that Japan should publish information on new discoveries and inventions, particularly those that will help to commercialise new technologies and set up a science and technology co-operation fund to support joint

The new Nedo projects will cover the following five themes:

- Application of functional protein complexes;
- Non-linear photonics materials;
- High-performance materials for severe environments;
- Super hyper-sonic transport propulsions systems;
- Undersea space development technology.

The first three are to begin in October and the other two later this year. Institutions and individuals can take part.

UK puts off trade fair in China

By Robin Pawley, Asia Editor

BRITAIN has postponed plans for a big trade fair in China in November and called off a planned trip to Peking by leading bankers and industrialists.

The British Export China '89 fair and the business delegation were part of plans for a substantial British sales drive in China this autumn. But this would have been the first export drive in China by any nation since the People's Liberation Army brutally suppressed the pro-democracy movement four weeks ago and there was mounting pressure in the British parliament for the missions to be called off.

The Foreign and Commonwealth Office had warned of the risk that Chinese leaders might exploit the sales drive to indicate Western indifference to the fate of the demonstrators.

A spokesman for the Department of Trade and Industry said last night that the Sino-British Trade Council had decided that, since martial law was still in force, the British Export China '89 should be postponed until conditions were more appropriate.

"Commercial contacts and trade on a company-by-company basis with the People's Republic of China will continue," he added.

A separate privately-organized trade mission by 130 British companies to seven Chinese cities may still go ahead in October although it has been told by the government that no soft loans will now be offered to back up any potential sales.

Sir Trevor Holdsworth, president of the Confederation of British Industry, is now reviewing his decision on whether to lead the mission organised by the CBI Group.

Mr Paddy Ashdown, leader of the Democrats, said that if the officially sponsored trip and the trade fair went ahead it would be a slap in the face for both China's democracy movement and the people of Hong Kong. Mr George Foulkes, shadow foreign minister, said Britain must make it clear it could not be business as usual while the repression and killings continued.

Michael Murray reports from Hong Kong: The Hong Kong Association of Banks is to trim the local prime lending rate by half a point to 10.5 per cent from Monday, the second cut in three weeks.

Mr Paul Selway-Swift, general manager of the Hongkong Bank and chairman of the Hong Kong Association of Banks, said the move had been prompted mainly by an easing of the local interbank market, with both three- and six-month rates falling recently.

This had given the association an opportunity to trim the prime rate.

The cut will come as a relief to the territory's home owners, who have seen property values fall in the wake of the suppression of the democracy movement in China.

shortfall of 8,048m yuan.

His latest speech did not include a revised estimate.

Under China's idiosyncratic accounting system, foreign loans and domestic bonds are counted as revenue. Using International Monetary Fund standards which exclude them, the projected 1989 deficit was 35bn yuan, up from 34.15bn in 1988.

In an editorial, the Economic Daily said that, in addition to all its economic problems, China had to make up the "enormous losses" caused by weeks of political turmoil it said had affected the entire country.

All workers in government and Communist Party organisations have seen their summer holidays abruptly cancelled so that they can devote their energies to making up the losses.

The China Economic News said the central government ran up budget deficits over the last 10 years amounting to 85bn yuan as its share of the national wealth fell and that of provincial governments grew.

It said provinces allowed their companies to obtain reductions in taxes paid to Peking provided they dutifully paid local taxes, forcing Peking to take mandatory loans from the provinces which it could not repay.

Peking rings alarm bells over state budget deficit

By Lindsay Murdoch in Peking

CHINA yesterday rang alarm bells over a gaping state budget deficit aggravated by recent political upheavals, saying it was fuelling inflation and threatening economic reforms, Reuters reports from Peking.

Finance Minister Wang Bingqian, in a gloomy report published by the People's Daily, said government spending in the first five months of 1989 rose by twice as much as revenue, with taxes paid by state firms down 38 per cent over a year earlier.

He called on state firms to show more discipline and efficiency and on private ones to pay their taxes.

Building projects which Peking ordered stopped or cut down continued unabated while administrative expenditure, supposed to rise only 2.5 per cent, increased 24 per cent, Wang said.

The financial situation is serious," the minister said. "If we do not solve it, it will be hard to correct the economy and continue the reform. The reforms will be affected."

Back in March before the week of student-led protests against official corruption and lack of basic human rights, which China says badly hit production, Wang predicted a 1989 budget deficit of 7.4bn yuan (£1.3bn) against a 1988

surplus of 1.3bn yuan.

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Tokyo's Carnaby Street for Grannies

Stefan Wagstyl ambles through the exotic, magical, religious suburb of Sugamo

YOU don't eat ground snake, pour you into your tea and drink it. It's good for your circulation, your stamina and your sex life. It's Y10,000 (244) for 100 grams.

The snake seller grinned as he picked up a dead adder, cut off a piece and put it in a mincing machine. An old woman bought a small packet of brown powder for Y7,000. "I hope it makes me feel better," she said.

Next to the snake seller there was an acupuncturist at work, and behind him a fortune teller with a wall-sized cosmic map, and other stalls with fried octopus and noodles, toys, clothes, and rice-cakes. Further away was a wig-maker and the only female cobbler I have seen.

Everywhere there were old people. The oldest I met was 92. Thousands of others, most of them women, looked to be in their 60s and 70s. Together, they have turned Sugamo, a

suburb of Tokyo, into "A Carnaby Street for Grannies", in a loose translation of its Japanese nickname.

Three million come every year, 200,000 at a time on peak days.

There are hollows on the statue where the believers have worn away the stone.

They are drawn here by a black stone statue, about four feet high, which stands in the grounds of Koganti, a Buddhist temple. This figure of a Buddhist saint is believed to be destroyed by modernisation. Sugamo has profited from it.

Worshippers buy a small scrubbing brush and stand in line to approach the statue. They then rub the small black figure in any place they are suffering pain. There are holes on the statue where

believers have worn away the stone.

They also come to meet, talk, and swap photographs of grandchildren. They come to eat – in countless noodle bars or in McDonald's. And they come to shop. Mrs Saki Koike, who has been selling second-hand kimonos in the temple

walls. The monks moved here at the end of the 19th century from another part of the city to make way for a railway station.

Filled with people Sugamo comes alive. The temple is at

ground for 48 years, says her stall is always busy, even on ordinary days. "Maybe it is because I pray before I start work."

Mr Murakami, the monk, declined to say how much money the temple earned. He inherited his position from his father and hopes his 5-year-old son will take over one day from him.

Most of the 10 monks and 10 novices also have long-standing family ties with the temple. Others are monks who have come from the countryside, where the decline of villages has stripped traditional temples of worshippers and of income.

At Sugamo they are assured of a good living: underneath his black silk robe, Mr Murakami wears a Rolex.

On bright days there are always crowds at Sugamo. When it rains, the old people, like old people everywhere, stay at home.

US offers aid for market reforms in Asia

By Peter Ungphakorn in Bandar Seri Begawan, Brunei

MR James Baker, US Secretary of State, yesterday announced a \$15m aid programme for promoting policy reforms that would increase the market orientation of South-East Asian economies.

Described as a Private Investment and Trade Opportunities Programme, the assistance will be provided through the US Agency for International Development, mainly to private sector and academic organisations.

Mr Baker announced the programme during a meeting in Brunei with the Foreign Ministers of the Association of South-East Asian Nations (Asean) – Brunei, Indonesia, Malaysia, the Philippines, Singapore and Thailand.

US officials want the programme to remove "constraints to market-led growth" such as "lack of information, policy impediments and limited access to capital." The aid would aim to strengthen institutions such as stock markets and to provide training.

The programme would provide about \$2m a year from US funds over a period of six years. Government and private sector bodies in Asean would contribute the equivalent of \$3.25m over the same period, US officials say.

Mr Baker said the programme's aim is to enhance market opportunities for US and Asean companies, to encourage trade and investment through trade missions and greater market information, and to create a new Asean Growth Fund.

• Australia has decided to go ahead with plans to host a ministerial meeting on Pacific region economic co-operation in Canberra in November.

Mr Evans said the November

meeting would be exploratory, with the aim of clarifying what kind of framework would be acceptable.

He also indicated that initial participation might be restricted to Asean members plus five of the six dialogue partners. Asean regularly organises Australia, Canada, Japan, New Zealand and the US – and South Korea, which is about to become a special

dialogue partner on economic issues.

The European Community, Asean's sixth dialogue partner, is said to have asked to be an observer, but Australian officials say the request is likely to be rejected.

Although other participants could be invited, Mr Evans indicated China, Hong Kong and Taiwan could be left out at first, to avoid controversy.

Some members of Asean have told her they would like to see the UN peace-keeping "mechanism" – the term "force" is controversial – agreed on during the July 30 and 31 talks, so that sufficient time is left for the team to be installed.

France has not decided on the full list of participants.

China to attend Cambodia peace talks

By Peter Ungphakorn

CHINA HAS agreed to attend the international peace conference on Cambodia planned to begin in Paris at the end of this month, a French Minister announced in Brunei yesterday.

The Chinese decision comes as some relief to the French, who are now more confident that the talks can start on July 30, two months before the September 30 deadline the Vietnamese have set for a unilateral withdrawal of its troops

from Cambodia. China supports the Khmer Rouge, one of the three resistance groups.

However, the Paris talks currently appear doomed before they start because Prince Norodom Sihanouk, the resistance leader, said in Peking earlier this week that negotiations with the Phnom Penh government had "totally collapsed" that there could be no agreement in Paris and that full-scale war was likely in Cambodia after September 30.

Supporters of the coalition opposing the Vietnamese-backed Government of Hun Sen still want to see a UN-sponsored international commission in place before September 30 to verify the withdrawal, enforce the ceasefire and supervise the election.

Mrs Edwige Avice, French Vice-Foreign Minister, who announced the Chinese decision, is in Brunei for extensive consultations with Foreign Ministers of the six members of

the Association of South East Asian Nations (Asean), who support the resistance coalition led by Prince Sihanouk.

Yesterday's development was the second piece of helpful news this week for Mr Namalai's fragile coalition government. On Tuesday the opposition decided to withdraw a parliamentary motion of no confidence from the government's existence.

Mr Namalai said that Mr Palau Wingti, the opposition leader, and former Prime Minister, did not have enough support from local people who

UK NEWS

Mines equipment group to make 450 redundant

By James Buxton, Scottish Correspondent

ANDERSON Strathclyde, the mining equipment subsidiary of Charter Consolidated, is to close one of its Scottish plants and make about 450 people redundant over the next 18 months. Some 90 people are to go immediately.

The company plans heavy investment in new equipment and training to improve manufacturing efficiency. It is discussing obtaining financial aid from the Scottish Office, but will not say how big the programme will be. The decisions come after a recent change of senior management at Anderson Strathclyde and a detailed review of its activities.

Mr Alasdair MacLauchlan, chief executive of Anderson Strathclyde, said yesterday that Charter Consolidated, the mining finance group which acquired the Glasgow company in 1983, was determined to improve return on capital employed from about 16 per cent to 25-30 per cent.

The company, which is to be renamed Anderson Group plc, had been hit by the downturn in mining equipment sales, both in Britain and abroad. It barely made an operating profit last year on sales of about £131m, he said.

Anderson exports 40 per cent of its output. Mr MacLauchlan, who recently joined Anderson from Dowty, said they had to cut lead times and "generally bring about a major improvement in customer service."

It is to keep its plants at Bridgeton in Glasgow, Motherwell in Lanarkshire and at Sheffield, but will close its

small plant at East Kilbride, near Glasgow, employing only 80 staff.

Some 90 redundancies are to be sought immediately at Motherwell and a total of 450 are likely to lose their jobs in the next 18 months.

However, where and when the cuts will be made depends on market conditions and the success of the productivity drive. Most of the job losses will be at Scottish plants.

The investment programme will involve reorganisation, improvement of tooling and training and extension of cell technology. Anderson is to sell off two specialised manufacturing businesses in its Hoy Division, in Buckinghamshire.

The company is considering the future of its two subsidiaries, Caley, which is performing well in the marine field, and M&C Switchgear, which is depressed, although both are to be kept within the group.

Yesterday's rationalisation is the latest in a series of contractions that Anderson has undergone in the past few years. It has closed a plant at Kincardine Loch near Glasgow and sold one at Glenrothes, Fife, while last May 161 jobs were shed at Bridgeton and Motherwell.

The company's worldwide labour force has fallen from 4,400 in 1982 when it was taken over by Charter Consolidated to about 3,000, of whom 2,200 are in the UK.

Yesterday unions at Anderson said they were "deeply disturbed" by the company announcement and were discussing what action to take.

Changes announced in SIB directorate

By Eric Short

BIG changes in the the directorate of the Securities and Investments Board, the financial services watchdog body, were announced yesterday by Lord Young, Trade and Industry Secretary, and Mr Robin Leigh-Pemberton, Governor of the Bank of England.

Three new non-executive directors are being appointed from the beginning of next month. They are:

• Mr John Gardiner, chairman and chief executive of the Laird Group.

• Mr Norman Lessells, a partner in Chiene and Tait, the Edinburgh chartered accountants, and non-executive chairman of Standard Life Assurance.

• Mr Len Warwick, partner in the independent financial advisory firm Warwick Butchart and immediate past president of the Life Insurance Association.

Mr Gardiner and Mr Lessells are appointed for three years, and Mr Warwick for two years.

The aim is for a board of balanced composition, consisting of executive directors, non-executive directors who are practitioners in the financial services field and independent non-executive directors with wider business or public service experience.

The board's function is general policy direction and approval of the proposals and rules put forward by the technical committee.

nical divisions, with emphasis on the latter function.

Mr Gardiner, a Lex columnist on the Financial Times in the 1980s, is noted for his forthright views on many subjects, including the role and responsibilities of non-executive directors on corporate boards.

Mr Warwick, when president of the LIA, the trade body representing life assurance salesmen, was often an outspoken critic of the SIB's proposals and actions.

He has urged a less complicated and more practical approach to consumer protection.

In particular, he has expressed concern about proposals for the disclosure of life assurance expenses and commissions.

Now, as a board member, he will be involved in formulating and approving the ultimate policy and rules on disclosure.

Four existing directors are retiring at the end of the month - Mr Anthony Alexander, Mr John Clement, Mr Robin Hodgson and Mr William Proudfit. Three members are being re-appointed, including the deputy chairman, Sir Mark Weinberg.

As a result, the board will comprise 15 directors, one fewer than previously. The SIB's chairman, Mr David Walker, has previously stated his preference for a smaller board.

SFO may not take up Royco inquiry

By David Barchard

THE SERIOUS Fraud Office, the government agency which investigates cases of complex frauds involving large amounts, is believed to have told investigators hunting for evidence of fraud by Royco International that it is unwilling to take up the case because only a small number of British investors is involved.

Royco Investment, a group of eight companies which are registered in six countries but run from London, was placed in the hands of the Official Receiver on Wednesday, after application from the Trade and Industry Department saying its closure was in the public interest.

There is still uncertainty about the amount of investors' money which is missing.

The DTI suggested yesterday the shortfall in funds may be higher than the £24m (£14.8m) previously believed. It says that £4.8m of assets has now been located, against a total of £26m invested in the high yield bonds issued by the group and sold to small investors on the Continent.

Only 15 of 3,000 investors owning Royco Bonds are believed to have been British. Most were West German, although others were Swedish, French, Swiss and South African.

Many of the mysteries surrounding the group are likely to be solved only when Mr Barry Barlow, its leading figure but not a director of its companies, is located. He worked until January from an address in Grosvenor Place, London, but has since been in communication with the Official Receiver and the DTI from a number of foreign addresses.

It is thought he is possibly still in the US, and at a meeting in London on Wednesday between officials who are investigating the case in several different jurisdictions, American officials indicated that his extradition would be sympathetically considered if he is found in the US.

However, it is now feared that Mr Barlow may have gone to Panama, where Henderson Investment, one of the companies in the group, is registered, and that attempts to secure his extradition from there would be hopeless.

Because of the far-flung nature of Royco's operations, investigations and any subsequent legal actions will have to be pursued in at least six countries.

Actions brought so far against offshoots of the group include one in New York and others in France and Jersey.

Mr Denis Dolman, the Official Receiver, is in contact with the Swiss authorities and investigations are also expected to get under way in West Germany.

So far, no one is known to have complained of losing money.

The Royco affair may prove particularly embarrassing for Jersey, where Royco Investments, set up in 1984, was registered. It is one of more than 20,000 companies registered on the island.

A hurried bankruptcy order was issued by the Royal Court at a closed session on May 25, after an application from the UK Official Receiver.

Mr Vernon Tonnes, deputy bailiff, who declared the company *en dsurte* - the Jersey term for bankrupt - told journalists afterwards that the hearing had been held in camera because the parties had satisfied the court that it was in the public interest.

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UK NEWS

Touts revel in hospitality business

As Wimbledon ends, Richard Donkin hears about 'the biggest sting'

THE CORPORATE hospitality industry, bedevilled by cases of sharp practice, is seeking to restore confidence among customers worried about the ability of companies to live up to the claims in their glossy brochures.

The Corporate Hospitality Association, formed to raise standards in the industry, is considering a bonding scheme for members which would provide protection for clients in the event of default. But the association itself faces criticism for its failure to clamp down on members dealing in black market tickets.

The good, the bad and the ugly of corporate hospitality are all present at Wimbledon this week, which with Henley last week and Ascot the week before marks the zenith of the corporate entertainment calendar.

Client companies, tempted by mail-shots, or the lure of bargain deals from cold-calling salesmen offering discounts on "last minute cancellations," have found that in some cases not everything is what it seems.

While the failure of Henley Hospitality Regatta was an extreme example of how the hospitality business can go badly wrong, there have been numerous unpublicised complaints. Henley left 80 corporate rate customers facing the dilemma of whether to let down their parties or pay twice over.

Some clients turning up for Henley, for example, found that their tented villages did not overlook the river. Some of those at Ascot complained of having a 10-minute walk to the grandstand - not easy after half a bottle of champagne.

While such complaints appear minor, they in fact loom larger when one recalls that companies have invested thousands of pounds on bookings to ensure that clients are treated royally.

Company failure or a poor site are the greatest risks for



Chiller of the season: corporate guests are given elegant hospitality at Wimbledon for the tennis championships

clients seeking to visit Henley. It has been claimed that the easier events first start-up companies as tickets are not required to watch the racing.

Ticketed events, however, have been the greatest source of burnt fingers in the past. If one asks many hospitality companies where they get their tickets - particularly for Wimbledon - they become coy and say something like "from reliable sources."

Yet they were far from "reliable" when one of the better companies in the business - and a member of the CHA - supplied stolen tickets through an agent to a party of Australians at Wimbledon two years ago.

The company, which had not known that the tickets were stolen, refunded the costs in full but could do nothing about the embarrassment created for its clients.

This risk of embarrassment from ticketed events caused Nomura International, the Japanese finance house, to change its corporate hospitality policy a week before Wimbledon three years ago, when company executives discovered they were dealing with an unreliable black market source of tickets.

Keith Prowse, the only corporate hospitality company outside the All England Club,

a single office furnished with a bank of telephones.

That was certainly the case with Henley Hospitality Regatta, formed in February by Mr Alex Ozar to "do" Henley. It was purely a sales operation. Police are seeking to interview Mr Ozar about more than £40,000 missing from the company account. He has fled to Barbados.

The 500 places a day he was offering at between £185 and £225 a head had been subcontracted from Regatta Hospitality, a company for which he had worked on a freelance basis 18 months earlier. He even distorted his river map to make it look as if he had a long stretch of the riverside.

Regatta Hospitality, part of the Hospitality Group, is headed by Marcus Evans, a man who is backed by former staff going off the rolls.

A couple of years ago a former employee went to Australia where he formed a company to provide corporate hospitality at the Melbourne Cup. The company went into liquidation when the man disappeared along with clients' money. Police are still looking for him.

Mr Evans points out that he cannot be responsible for misdeeds by former staff.

The Hospitality Group planned to trade at the Ryder Cup in September under the name Ryder Cup Hospitality until it was forced to withdraw the name by court action from the Professional Golfers' Association and Keith Prowse, who has the exclusive ticket rights.

The group is now having to tell its clients that golfing hospitality will come with out tickets.

As soon as the Henley Hospitality Regatta collapse was announced, other hospitality companies approached the "victims" on their client list, which included such illustrious names as Marconi, Balfour Beatty, P&O Ferries, Peugeot Talbot and Epsom Computers. The unseemly scramble for their business demonstrated how intense the competition has become.

He is scathing about the companies that deal in black market tickets, saying he will not join the CHA until it insists that members cannot trade on the black market.

The desire to impress is perhaps one reason why companies are often blinded to the reality of the corporate hospitality businesses with which they deal. Directors who never let a petty cash slip pass without the strictest scrutiny will pay thousands in advance to the electricians' union.

The unseemly scramble for their business demonstrated how intense the competition has become.

Lloyd's agents fail in challenge to Revenue over bond taxation

By Raymond Hughes, Law Courts Correspondent

LLOYD'S of London's managing agents have failed in their High Court challenge to the Inland Revenue's decision to change the tax treatment of Lloyd's syndicates' investments in US bonds.

The court yesterday rejected the agents' accusations that the Revenue abused its power when it decided retrospectively last October to tax as income rather than as capital gains the indexation uplift on US index-linked bonds purchased by the syndicates.

The uplift automatically increases the value of the bonds by linking them to changes in the consumer-price index.

The agents, who look after the insurance market's syndicates, claimed that "assurance" by the Revenue that the uplift would not be treated as income for tax purposes had been central to decisions to invest in US bonds.

They attacked the October decision as "unfair, inconsistent, discriminatory and an abuse of power."

Yesterday's ruling was made on five test applications for judicial review of the Revenue decision. It disposed of a total of 34 applications, involving 57 managing agents and about £50m of tax.

The lead firms in the test applications were MFK Underwriting Agencies, R.J. Kiln & Company, D.P. Mann Underwriting Agencies, Pieri Underwriting Agencies and Merritt Underwriting Agency Management.

The agents, who are likely to go to the Court of Appeal, took legal action because the Revenue said the taxation change

would apply as from the 1985 account.

The syndicates have closed their 1985 accounts and distributed profits to members on the previous basis under which redemption profits were subject to capital gains tax and because of indexed CGT exemptions, attracted little or no tax. The agents said that the change would involve reclaiming tax from members.

The dispute related principally to Salie Mass - index-linked bonds issued by the Student Loan Marketing Association, a US Government agency, in which about \$2.5bn (£1.4bn) of the \$8bn in the Lloyd's US trust funds are invested.

Lord Justice Bingham said yesterday that the issue was whether, by its words or conduct, the Revenue had precluded itself from seeking to tax the indexation uplift as income rather than as a capital gain.

He said independent approaches had been made by agents' representatives to different Revenue officers and the Revenue's view of the US bonds. The agents claimed that the Revenue's policy was not to challenge the indexation uplift as disallowed interest provided the bonds paid a commercial rate of interest in addition to the uplift.

The Revenue's statements, the agents claimed, had been an inducement to those who had approached them to buy bonds and it would, the agents argued, be grossly unfair to them if the Revenue were now free to alter its position to their prejudice.

The Revenue argued that

Insurance rule worries judges

By Our Belfast Correspondent

THREE APPEAL Court judges yesterday called for an investigation into a "remarkable state of the law" which enabled insurance companies to refuse to pay out on claims by genuine claimants.

The court urged the Law Commission to investigate the situation. It could arise when claimants who made a full disclosure of all relevant facts to their brokers when applying for cover were refused compensation because of their broker's failure to make a full and frank disclosure on the insurance company's proposal form.

Lord Justice Purchas said to anyone unacquainted with the insurance industry "it may seem a remarkable state of the law that someone who describes himself as a Lloyd's broker, who is remunerated by the insurance industry and who presents proposal forms and suggested policies on their behalf, should not be the safe recipient of full disclosure; but that is undoubtedly the position in law as it stands at the moment."

"Perhaps it is a matter which might attract the attention at an appropriate moment of the Law Commission," he said.

The apparent anomaly arose because although brokers were paid by insurance companies they acted as agents for the person taking out the policy.

However, Lord Justice Purchas, sitting with Lord Justice Halecombe and Lord Justice Stocker, went on to uphold a High Court ruling last year that Mr Kenneth Roberts, a motel owner, was nevertheless entitled to cover for £76,000 worth of fire damage to Crossroads Motel in Anglesey.

Lloyd's had unsuccessfully argued that the policy was invalidated by a failure to disclose that the hotel operated in Britain.

The Paterson Institute for Cancer Research, a Cancer Research Campaign laboratory in Manchester, has reported that it can detect evidence of food irradiation many months after treatment, and even after the food has been cooked.

They say they are confident that they have demonstrated the basis of a reliable test for positively identifying whether herbs and spices have been irradiated.

German scientists with the Institute for Radiation and Environmental Research in Munich confirm the findings.

Test for irradiation of herbs

By David Fishlock, Science Editor

FOOD that has been pasteurised by radiation can be identified reliably by a simple technique which makes it glow when heated, according to reports from laboratories in Scotland and West Germany.

Critics of the irradiation of food often cite the lack of a test which shows that the food has been exposed to radiation as an objection to using the process, although a very low incidence of living organisms is itself a strong indication that radiation has been used.

To counter such objections, the Ministry of Agriculture, Fisheries and Food has funded the development of several possible assays for irradiation.

One is the thermo-luminescent (TL) assay demonstrated by Dr David Sanderson and his colleagues at the Scottish Universities Research and Reactor Centre, East Kilbride.

They report in *Nature* magazine this week that when an

irradiated substance is heated, it emits a characteristic glow.

Working with a variety of herbs and spices, they have shown the light to come from dust adhering to the foodstuffs.

Such seedlings will be among the first foodstuffs to be approved for irradiation in Britain, because of the often unhygienic way they are gathered and stored. Most of the nations which have approved the use of food irradiation are using it to treat seedlings.

The Scottish researchers have associated the glow with contamination by minerals in soil.

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EMPLOYMENT

Wellcome seeks foreign graduates

By Peter Marsh

WELLCOME, the UK drugs company, is introducing a new European training scheme for graduates aimed at giving the group a better platform to tackle the Single European Market due after 1992.

The scheme, due to start next year, is also linked to reducing the dependence of the company on the UK labour pool for graduates, which is widely expected to become sharply reduced in the 1990s because of demographic trends.

Wellcome envisages recruiting about five graduates to the scheme initially, although numbers could rise in later years.

These people would be expected to have roughly three or four spells of such training during their first period of employment in the company before going on to a mainstream management position.

the 100 or so graduates whom Wellcome recruits each year at present, most of whom come from educational institutes in Britain.

Under the Wellcome plan, the graduates on the European scheme would spend roughly six months in a number of European countries under the guidance of managers in the company's different European subsidiaries.

The graduates would be recruited from universities and other educational establishments in countries such as France, Germany and Spain. They would be in addition to

in the group.

The company, which has grown strongly in recent years, hopes to expand significantly its non-UK European operations in the 1990s and sees the new graduates programme as an important part of this thrust.

After 1992, according to many pharmaceutical industry observers, the European drugs market is likely to become far less fragmented.

More attention is expected to be paid by companies to sales and marketing operations across the Continent as a whole rather than in individual countries.

Blue Circle dispute cuts plant output by half

By Michael Smith

BLUE CIRCLE, the cement and home products company, is losing nearly half of the weekly output of its largest cement plant as a result of industrial action by production workers.

More than 400 workers in Northfleet, Kent, are staging weekly one-day strikes and have banned overtime other than that which is specified in contracts. They are protesting at the company's refusal to introduce a London Weighting allowance.

Blue Circle says that it has nationally negotiated rates and it made special payments for workers in Northfleet, which is outside London. It might have to do the same for staff in other areas.

There is no justification for the plant's staff being paid extra, it says.

The company is importing cement to make up for the 20,000 tonnes of cement it is losing each week because of the action. Customers are not experiencing major delays, it says.

The action began at the start of last month with the one-day strike and was intensified two weeks ago with the overtime ban. The company has since tried to settle the dispute by making proposals, which it will not disclose, on its planned introduction of flexible working practices.

Northfleet is one of just three Blue Circle plants in Britain which has not yet introduced the practices, known as Integrated Working. On Tuesday, the workforce rejected the company's concessions on the package as a means of resolving the dispute.

In the latest development, the company yesterday sought and won a ruling from the High Court on its interpretation of contractual overtime.

This followed a threatened escalation of the dispute on Thursday when workers walked out in support of colleagues who had been laid off for refusing to carry out what the company considers to be contractual duties.

The second largest dispute was the VSEL dispute in Barrow-in-Furness, which led to the loss of 800,000 working days.

The company said yesterday that it would be meeting union representatives at the weekend to try and settle the dispute.

Pay is key to BBC of the future

John Gapper on the reforms that will be needed to fund wage rises

A NYONE wanting to predict the long-term effect on the British Broadcasting Corporation of this year's pay dispute could do worse than to look at BBC North West, where productivity is estimated to have risen 3.5 per cent in three years.

The study says the rise in staying on will dampen down the recovery in the number of young people available for work in the latter half of the 1990s. Even in 2000/2001, there will still be 40,000 fewer leavers than there were in 1978.

A large number of employers are already worried at the prospect of having to recruit school-leavers in a shrinking market.

After a steady decline in the number of school-leavers from 1982/83 until 1982/83, the number is expected to rise modestly for two years, reaching about 600,000 in 1995/96. There were about 911,000 school-leavers in 1982/83.

The study says the rise in the number of teenagers staying on will be exacerbated problems faced by employers trying to recruit young people, is being caused by a number of factors.

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
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Saturday July 8 1989

Trouble in transport

LABOUR RELATIONS in the UK have become as hot as the weather. In a country that was supposed to have put its difficulties over labour relations behind it, commuters struggle even to get to work. Many of these disputes – for example, those in the engineering industry – threaten somewhat higher inflation in the short run and somewhat higher unemployment in the long term. Neither of these is a pleasant prospect, but both lie a little way ahead. The disputes on the railways and in London's transport are a different matter. They are profoundly inconvenient to millions of people.

Surprisingly, however, there is no strong anti-union sentiment. One reason for the lack of an outcry is that these disputes lie at the intersection of three developments that are seen as either created, or aggravated, by the Government itself: resurgent inflation, the attempt to transform labour relations in underfinanced public services, and the side-effects of the boom in London and the south-East.

In hindsight at least, macroeconomic policy blundered in 1986, 1987 and 1988 when real final domestic demand was permitted to grow at 4.2 per cent, 5 per cent and 6.2 per cent, respectively. Far too much pressure built up in the domestic economy, not least in the rapid decline in the rate of unemployment, from 11.1 per cent in 1986 to 6.4 per cent in May 1988. With the retail price index also rising by 8.3 per cent over the most recent twelve months, labour law alone could not be expected to contain the pressure.

Inflationary background
It is against this inflationary background that the management of British Rail and London Regional Transport have tried to introduce major changes in the pattern of labour relations. Audaciously, LRT wants to promote people on merit, while the drivers of one-man trains, far more audaciously, wish to receive half of what LRT is saving by dispensing with guards. Meanwhile, BR has imposed a 7 per cent pay settlement and wants to split pay bargaining into groups covering five different categories of worker.

Such demands have long since been conceded in the private sector. But in the arcane world of UK labour relations, two rights remain almost unquestioned: those of a pay rise at least equal to inflation and handsome compensation for any consent to productivity-enhancing changes in labour practices. A management that wishes to dispense with either

will have a fight on its hands.

In these cases, however, the financial pressure from Government leaves management with no choice. There is not enough money to buy the workers off. If anything, basic pay has tended to lag behind that in the private sector, with the difference made up in ever greater amounts of overtime.

Finally, the Government is partly the victim of success. It is the economic dynamism of the south-east that has created the severe local labour shortages now affecting both BR and LRT. It is the very same dynamism that has put the price of housing beyond the reach of unskilled workers and increased passenger journeys on the underground by 80 per cent and in Network Southeast by 16 per cent between 1982 and 1987. Last but not least, it is the vulnerability of London to transport disruption that has made the disputes on the railways and the underground so painful.

Government dilemma

In present circumstances, the Government cannot be seen to acquiesce in highly inflationary pay deals. If there are to be concessions over pay, flexibility in the structure of wages, in pay bargaining and in the use of labour must also be won. There is also no easy way to halt the strikes.

Respectable arguments exist for restricting the right to strike in essential public services, but any change in the law would be ineffective, except in the context of a transformation of labour relations in these organisations. Privatisation would be equally irrelevant. So far as the disputes are concerned, containment must be the main policy.

But the disputes merely exacerbate already fraught experiences with public transport in the capital. Unfortunately, further increases in investment, however justified, will have little effect on the public transport services until well into the next decade. The right approach in the short run is a much more aggressive use of the price mechanism, not only for rail and the underground but also for roads, precisely the opposite of what has been happening in the 1980s (quite apart from being politically unpopular).

The Government's present predicament is that it has not merely chosen to do many unpopular things, but is being forced to do still more of them. The public is clearly inclined to pin much of the blame on the Government. Ministers may resent the criticisms, but, in the last resort, they have to live with the public, which is not true the other way around.

Constantine Mitsotakis, rejuvenated by political success, assumed a suitably grave expression on a face which barely hints at his 72 years. "We have reached a very dangerous crisis," he said, "and we need a new start."

Heavy words these from the leader of Greece's New Democracy Party in a week not otherwise dedicated to apocalyptic analysis. Congratulatory bouquets were continuing to flow through the front door, job seekers were besieging distrusted party officials and New Democracy's Athens headquarters were altogether tingling with jubilant satisfaction.

Celebrations were undoubtedly in order. After eight long, and for New Democracy, politically tormenting years, a Greek government had been finally sworn in last Sunday which was not headed by that flawed Ionian Caesar, the Socialist Andreas Papandreou.

Nevertheless, it had taken the most novel, unexpected and, for many ordinary Greeks, exciting post-war political initiative to close the door on Mr Papandreou. An alliance – previously unthinkable – between the conservative New Democracy and the predominantly Communist "Coalition of Leftist and Progressive Forces," the new government is no less singular a phenomenon than the outgoing prime minister.

It is impressive testimony to the hatred Mr Papandreou has aroused in his political enemies. Perhaps nothing else could have persuaded Left and Right in Greece to put aside their own passionate enmity, born of the 1945-49 civil war. They have done so to complete the demise of Mr Papandreou's Pasok movement, only partially accomplished by the inconclusive elections of June 18.

In the process, they have introduced a word into the political lexicon – *katharsis* – which had hitherto belonged to classical Greek tragedy. It now signifies an attempt to cleanse the political corruption of which Mr Papandreou's party and government stands accused. The coalition's only other policy is to organise fresh national elections in October, this time free of the former prime minister's manipulation.

Both New Democracy and the Left are convinced that only Pasok's extraordinarily cynical use of the state-controlled radio and television service saved Mr Papandreou from an even heavier defeat last month. But since the new government's idea of guaranteeing independence is to put the service under the control of a parliamentary committee, lashings of faith or naivety are needed to believe that political propaganda will entirely vanish from the nightly news.

Pasok notwithstanding, a sufficient number of Greeks were sufficiently disenchanted with Mr Papandreou to rob him of his majority on June 18 despite prosperity acquired during the relentlessly populist Pasok years. The Government's debt may now equal total annual economic output and the budget deficit may be approaching 20 per cent of gross domestic product, but for six of the last eight years no effort was spared to ensure that purchasing power ran happily ahead of inflation.

As a result, the flame of consumerism now burns brightly in Greece, and many once rather tawdry Athenian shops are as glossy and expensively lined with material dreams as those of Paris and Rome. This week's political reconciliation between increasingly market-oriented conservatives and Communists who are not oblivious to the winds of change blowing down from the Soviet north, is not the only sense in which Greece could, at last, be seen as joining Europe. Yippie-ism has also arrived, and with it an appetite for quick and easy riches.

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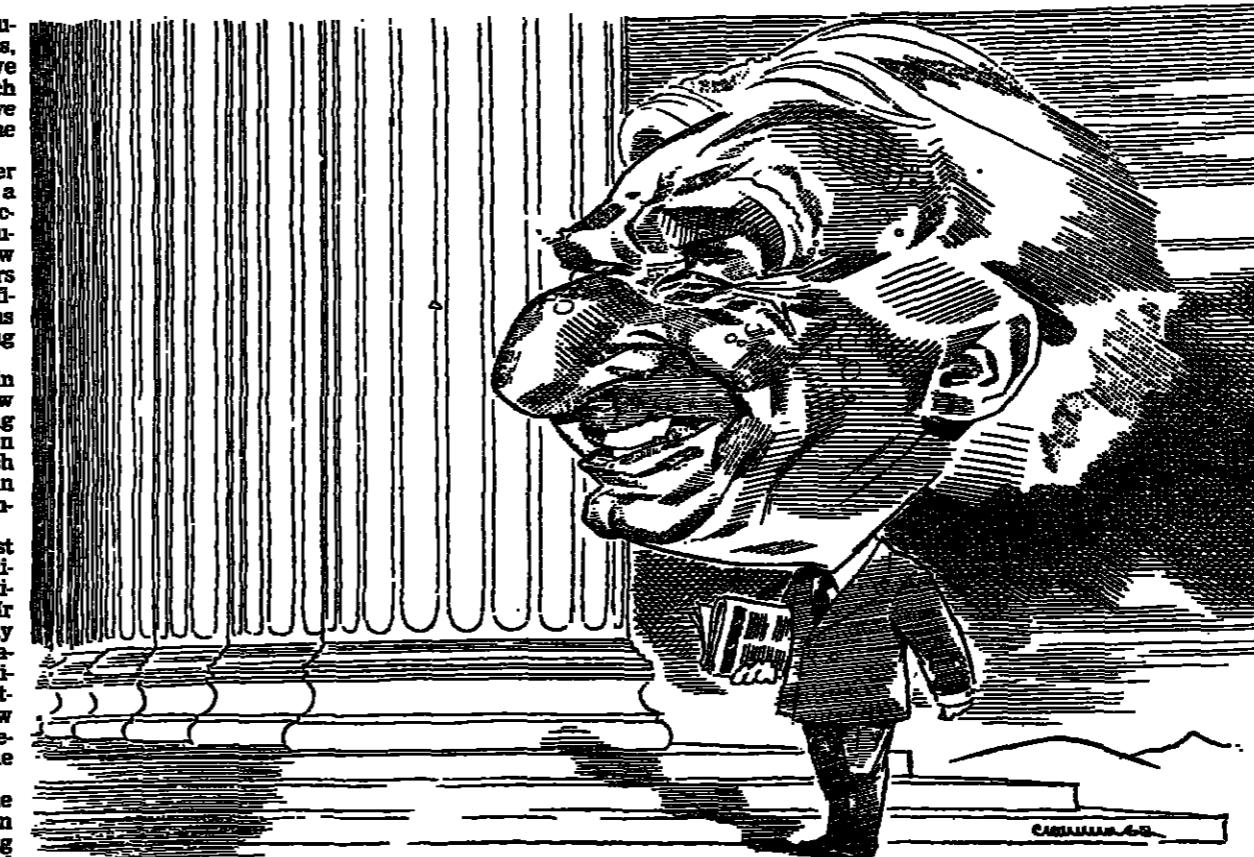
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John Wyles reports from Athens on a healing of wounds in Greece



A temporary Prime Minister: New Democracy's Mr Tzannis Tzannetakis

Old enemies fight a common foe

Katharsis will sternly address this trend as manifested by the increasingly unrestrained financial greed which allegedly permeated the ranks of Pasok. Its object is to bring to trial ministers and officials who since 1985 are thought to have salted away considerable quantities of public and private money.

Corruption, of course, is by no means confined to the eastern Mediterranean. But the Greek public does seem behind the new government in feeling that Pasok appeared to overstep the acceptable limits. Matters to be investigated in the coming months concern possible fraud in the use of European Community agricultural subsidies and the price paid for an order of 40 Mirage jets. Above all, the spotlight of a judicial investigation in Parliament will be on Pasok's relations with Mr George Kookotas, now awaiting extradition from the US on charges of embezzlement around \$200m from his own Bank of Crete.

The lesson of the scandals is that "parties should not accept funds from crooks," in the words of one senior Pasok politician who knows that, for as long as Mr Papandreou is around, his political future could be instantly abbreviated by allowing his name to be attached to such a statement.

But it is far from certain that the 70-year-old Mr Papandreou's health will ever permit him to play a full role again in Greek politics. His highly publicised open heart surgery in London last autumn, when his bedside was permanently occupied by his young air hostess mistress (now wife-to-be), did not seem to stand up to the rigours of the last election campaign. He has spent most of the time since the election in hospital. This week he left Athens for a convalescent holiday after characteristically declaring fer-

vent support for *katharsis*, providing it also covers the New Democracy years from 1974 to 1981.

With his main rival physically weakened by illness, and Pasok facing corruption charges which will provide banner headlines for Greece's extraordnarily sensational newspapers, Mr Mitsotakis can justifiably hope that in October New Democracy can win those two extra percentage points of

CHRONOLOGY

1941 Greece occupied by Nazi forces.

1945-6 Greek civil war, ending in victory for right-wing forces.

1957 Colonels' coup.

1974 Democracy restored under leadership of Constantine Karamanlis.

1981 Pasok wins elections to become Greece's first socialist government.

the popular vote which will carry it from 144 parliamentary seats to a clear majority in the 300-member assembly.

Tossing his worry beads from one hand to another, the New Democracy leader seemed during an interview this week to be acquiring some of the relaxed self-confidence the absence of which until now has made him a poor public communicator. Yet for the moment, his gratification is only partial since it was not he who tasted on Monday that delicious moment of arrival in the prime ministerial offices when the levers of power are suddenly to hand.

This pleasure was reserved for an extremely nice, but not dangerously

inspiring, former submariner, the 62-year-old Mr Tzannis Tzannetakis. Mr Mitsotakis pushed him into the breach, because he had the shrewd sense to know that the Left coalition holding the balance of power would not abandon its refusal to serve under either Papandreou or Mitsotakis.

The symbolism of the Left's decision to go with New Democracy cannot be exaggerated, even if it was dictated by good pragmatic reasons (the parliamentary strength of the combined Pasok-Left coalition could not guarantee majorities for *katharsis* since those Pasok deputies under suspicion could hardly be expected to vote for their own impeachment). The coalition is important because it narrows, even if it does not close, the fault line which has divided the Greek people since the civil war of the late 1940s. In this the Communists, backed by Moscow, suffered a bloody defeat at the hands of a right-wing government militarily aided by the US and Britain.

"This coalition is a historical step," said a grinning Michael Papakonstantinou, now Minister for Industry. He was wounded in the civil war fighting in the government's army and now rejoices at the two Left Ministers – for the Interior and Justice – who will join him at the cabinet table.

"Yes, there is a feeling that we are getting away from past divisions and that we are approaching a society of consensus on social and political issues," confirms, a little stiffly, Mr Nicos Konstantopoulos, one of Greece's top criminal lawyers. His task, as the Left's Minister of the Interior, will be to organise the next elections.

Although the new government has

set itself minimal targets, it will be a miracle if it reaches October without the odd upheaval. Day to day administration will present some unavoidable policy decisions and an extraordinary amount of flexibility from both sides of the coalition will be needed to avoid clashes.

"They are holding up the roof, but I don't know if they can talk to each other," said Mr Nicos Dimou, a leading Greek writer and journalist. He is both impressed and amused by the curate's egg now in power. As Mr Mitsotakis and other members of the government are cheerfully pointing out, the Government's internal political contradictions mean that no economic policy initiatives are possible – not even in the face of the soaring budget deficit and inflation at 14 per cent and rising. There is thus no risk of unpopular economic measures before the next election, nor of inflaming domestic policies over two sensitive foreign policy issues which have been put on hold.

One is the negotiations with the US on the future of the four American bases in Greece, which Mr Papandreou promised to remove and never did, and which are anathema to the Left. The other is the US's demand for the extradition of a Palestinian allegedly responsible for the bombing of a Pan Am jet in 1986. Minister Konstantopoulos was his defence attorney and the Left shares the PLO's view that the wrong man has been held.

Yet many Greeks do believe that this period of non-government will be good for the country. Not only because the coalition symbolises reconciliation across an historic divide, but also because it will give both the Left and the conservatives time to size up the nation's problems and, in the process, to begin to define what kind of parties they are and want to be.

Mr Mitsotakis hopes that the Left, when it returns to opposition, will be more constructive than in the past having had a taste of government from the inside. The Left coalition is a strange beast because it brings together a group of Eurocommunists and some independents, along with the dominant Moscow-oriented Communist party, the KKE. This remains something of an enigma: Mr Dimou holds that it is still made up of unreconstructed Stalinists who are depressed and suspicious of perestroika. But Mr Dimitris Karagiannis, a member of the KKE executive, says "there has been a break with the past which began with the party's decision in 1987 to establish the Broad Left coalition and to develop new social and economic policies. We are not against private enterprise as long as it serves a useful function for a broader social benefit."

New Democracy itself is hardly a homogenous grouping. It has an autocratic, patrician tradition and a membership ranging from crypto-royalists to neo-liberalists of the Thatcher persuasion. No-one knows from which position Mr Mitsotakis will lead if he gets his majority, although he will surely have to take note of the young, bright, highly educated types he has placed in such Ministries as Finance and Commerce.

Indeed, one measure of how the party and Greece is changing is that Mr Andreas Andriopoulos, the new Commerce Minister, a Cambridge-educated 42-year-old, called his senior civil servants together on his first day in office and announced that given a free hand he would abolish the Ministry and the panoply of economic controls it still exercises. "I want to found the Ministry of Privatisation and Competition," he says. In a country where the state sector accounts for around 60 per cent of GDP, he may have to wait well beyond October before he is allowed to do so.

MAN IN THE NEWS

Sir Geoffrey Howe

Lightning conductor caught in his worst storm yet

By Robert Mauthner



took dignified restraint for spinlessness. But the derision very soon turned into respect for someone who had staunchly defended his ideas under severe provocation.

Britain's

UK COMPANY NEWS

Newgateway raids the Gateway market

By Nikki Tait

NEWGATEWAY, the vehicle through which Wasserstein Perella and Great Atlantic and Pacific Tea Company are making their £2.15bn recommended bid for **Gateway**, yesterday stepped up the pressure in the hotly-contested battle for control of the UK food retail group by launching a market raid on its target's shares.

By the close, SEAG trading volume stood at just under 300k shares, exceeding a mis-reported trade.

Newgateway already held just over 10 per cent of **Gateway** and yesterday afternoon

confirmed that it had now passed the 30 per cent level.

All the latest shares were purchased at 25p, the value of Newgateway's cash-only offer.

Because the US bidders now own over 30 per cent of **Gateway**, the offer is being made under Rule 9 of the Takeover Code. This means that its only condition for success is that Newgateway passes 50 per cent.

Last night, Newgateway's advisers said they were very pleased with the result of yesterday's raid. There was some surprise earlier in the week

when Newgateway refrained from making market purchases, but the US camp maintained yesterday that it had wanted to see some institutions first. This, it argued, helped to ensure a successful bout of market purchasing, rather than a more lukewarm response.

Of the three largest institutional shareholders, Phillips and Drew Fund Management, holding around six per cent of the food retail group's equity, is understood to have sold in yesterday's raid. But both the Prudential, with four per cent, and M&G, also with around six

per cent, are thought to have retained their holdings.

However, yesterday's raid was taken calmly by Isocelos, the rival UK bidder for the food retail group. "We're sitting in the same position as we were on Thursday night," commented Mr David Smith, Isocelos' chief executive. "This doesn't change it at all."

Isocelos maintains that it was always certain shareholders who would sell out for cash, and argues that Newgateway would not have made a market raid now had it been confident of success via acceptances.

The UK bidder stressed that it intended to fight on, arguing the value of its cash and paper alternative, until its final close next Friday.

Isocelos also said that the fact that, if it did pass 50 per cent, Newgateway would hold over 25 per cent of **Gateway**'s shares, did not pose any problems. A 25 per cent-plus shareholder has a degree of "negative power" in that it can block any special resolutions.

"I can assure you, that doesn't give our funding institutions any problem at all," said Mr Smith.

See Lex

Quotient position deteriorates

By Clare Pearson

SHAREHOLDERS in Quotient must brace themselves for a loss this year as demand from London securities houses for its software products was even more depressed than anticipated, the company said yesterday.

The shares slipped 12p to 85p on the announcement, which followed a warning at the annual meeting in May that the company would show a loss in the first half.

Analysts downgraded forecasts for the year from profits of about £1m to a loss of about £1m. Quotient said that though the second half would show a profit, it would not make up for the first-half deficit.

Mr Tim Smith, chairman, said Quotient's products were suffering from a simple case of "not enough sales, too much costs", reflecting the similar problems being faced by stockbrokers, its dominant customers. It was also being affected by delays in the introduction of Taurus, the Stock Exchange's paperless settlement system.

Nevertheless, some significant orders had been won from the Eurobond market and these, together with demand for money market and various banking products, meant the banking and capital markets division was currently profitable.

Quotient continued to receive a steady stream of takeover approaches, Mr Smith said. "But there has been nothing particularly interesting. However, we wait eagerly and are always prepared to talk."

Spanish buy for ABB Kent

By Andrew Hill

ABB KENT (Holdings) has bought a Spanish manufacturer of water meters for £10.4m in cash.

The UK group said it now challenged Schlumberger, the US oil services combine, as the world's largest maker of water meters.

"It brings us up into a very close second place," Mr John Nolley, ABB Kent's chief executive, said yesterday.

ABB Kent, formerly Brown Boveri Kent, will now be able to produce some 4m units annually. Sales of water meters used as the principal basis for water charges in most countries except the UK - will increase from 40 per cent to nearly 50 per cent of the group's total annual turnover.

The balance of the group's

business comes from valves, industrial measurement and process control equipment.

ABB is buying Ibercota y Artesas de Contadurias y Aparatos de Precision (Ibercota) from Compania Auxiliar de Distribucion de Electricidad Cava.

The deal takes the UK group into Spain for the first time, and gives it its own brass fabrication and foundry business in South America and Spain.

Ibercota made a net profit of Pts245m in 1988, on turnover of Pts3.5bn. It had net tangible assets of Pts1.3bn on December 31.

Some 75 per cent of Ibercota's sales are made in Spain, where it has 60 per cent of the water meter market, but the company also has sales and manufacturing affiliates in Col-

ombia, Venezuela, Ecuador and Mexico.

"There is a very good territorial fit with the whole of our worldwide water business," said Mr Nolley.

The British group, 55 per cent of which is owned by the Swiss/Swedish engineering group Asea Brown Boveri, owns metal manufacturing or sales companies in Puerto Rico, Germany, Belgium, France, Australia, South Africa and the UK.

ABB is hoping UK water authorities will switch to meters as a method of charging, after privatisation later this year. Water suppliers will be unable to use rateable value, the traditional basis for water charges, beyond the end of the century.

United's chairman, and wished it to remain so.

Hollinger made it clear that it planned to increase its stake in United.

The aim was to guarantee the stability of the joint printing plant venture in London's Docklands owned by the two companies and to be in a position to influence the outcome if a serious predator were to move against United.

Lord Stevens is convinced there is no way the Government would accept a Hollinger takeover of United because of the concentration of media power that would entail.

In March when Hollinger said it had an excellent relationship with Lord Stevens,

United's chairman, and wished it to remain so.

Hollinger made it clear that it planned to increase its stake in United.

The aim was to guarantee the stability of the joint printing plant venture in London's Docklands owned by the two companies and to be in a position to influence the outcome if a serious predator were to move against United.

The move had been expected. It was made through Hollinger, the Canadian group which owns about 82 per cent of the Daily Telegraph company and is controlled by Mr Black.

In March when Hollinger said it had a 1 per cent stake in United, the Canadian company said it had an excellent relationship with Lord Stevens, and

United's chairman, and wished it to remain so.

Hollinger made it clear that it planned to increase its stake in United.

The aim was to guarantee the stability of the joint printing plant venture in London's Docklands owned by the two companies and to be in a position to influence the outcome if a serious predator were to move against United.

This follows a further decline in the company's fortunes in the half year to end-February. Losses for the period totalled £215,000 pre-tax compared with profits of £125,000 - an interim of 2p was paid previously.

The USM company, which manufactures precision equipment and components for the medical, aerospace, electricity generation and nuclear industries, said its order outlook for the second half remained flat but that the benefits of reorganisation should be seen as orders were converted into sales in 1988-89.

This purchase represented an outstanding opportunity for development and capital growth, and the proposed theme park, WonderWorld, would be a major boost to the area, the directors said.

In 1988-89 rental income rose to £5.07m (£2.51m) while property expenses increased to £1.12m (£1.71m). The sale and development of properties realised £1.42m (£1.78m) and interest took £3.52m (£2.87m). Earnings rose to 13.8p (12.4p) and the proposed final dividend is 4p (3.5p) for a total of 6.15p (5.5p).

There was an extraordinary profit of £6.9m (£1.02m).

The company said that during the year its bankers agreed to make £60m available to finance developments and property purchases.

Real Time profits halved to £0.27m

Real Time Control, maker of computer systems and terminals, finished the year ended March 31 1989 with pre-tax profits halved from £553,000 to £272,000, and has decided against a dividend.

Turnover was held at £3.8m (£3.74m) but operating profit fell to £77,000 (£36,000). Earnings were 1.4p, compared with 5p last time when a dividend of 2p was paid.

Advances were made in the UK electronic point of sale business and would be enhanced by the acquisition of Applied Retail Technology. Performance in the US was disappointing, which, together with a volume reduction in keyboard manufacturing, had hit both turnover and profit for the period.

Burtonwood 27% ahead at £3.73m

Burtonwood Brewery, the Cheshire-based brewer, formed some 120 years ago and headed by chairman Mr Grahame Dutton-Forsyth, returned profits of £3.73m pre-tax for the year to end-March, an improvement of 27 per cent over the previous year's £2.83m.

Turnover for the group, which acquired 21 tenanted pubs from Mansfield Brewery for £3.2m in cash earlier this year, pushed ahead from £31.83m to £35.4m.

Earnings worked through 2.2p higher at 11.5p and a pro-

Stainless Metalcraft £0.2m in loss

Stainless Metalcraft, which cut its dividend for the 1987-88 year from 4.5p to 2p, is also omitting its interim payment for 1988-89.

An extraordinary gain of £142,000 (£nil) related to a profit on the sale by the brewer's 50 per cent associate, Coinwood Leisure, of its amusement arcades and single site fruit machines.

Substantial growth at Tops Estates

Substantial growth in profits, net assets and shareholders' dividend is reported by Tops Estates for the year ended March 31 1989.

The acquisition of Corby Town Centre since the year-end has helped push up the value of the group's property assets from £127.4m to a current £165m, indicating shareholders' funds of some £55m.

This purchase represented an outstanding opportunity for development and capital growth, and the proposed theme park, WonderWorld, would be a major boost to the area, the directors said.

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Whinney up to £0.79m

WHINNEY Mackay-Lewis, the architect and project management consultant, lifted pre-tax profits from £740,000 to £966,000 in the year to April 30. Turnover rose 12 per cent from £25.7m to £28.4m.

At the operating level profits at this USM quoted company were £1.23m (£1.06m) with interest payable amounting to £46,000 (£318,000).

Printech seeks cash for development

Printech International, the Dublin-based manufacturer of technical manuals, is to raise £4.56m, or £4.94m, in a one-for-five rights issue. A total of 4.85m new ordinary shares will be offered at 120p each.

The USM quoted company said that the cash call was to continue the on-going development programme involving both capital expenditure and growth by acquisition. The company aims to become a world supplier of technical manuals and related products and services for the computer hardware and software indus-

tries.

COURTNEY POPE is selling its premises at Amhurst Park works for £3.26m, which will initially be applied towards reducing borrowings.

The property comprises some three acres in South Tottenham and includes the present head office and a warehousing unit.

EUROPA MINERALS is taking a stake of up to 16 per cent in Cipango Gold, a private company which has three US exploration projects in Nevada and Arizona. Europa is selling to Cipango its 50 per cent interest in the Hecla Mining Company joint venture.

Tax took £67,088 (£156,876), leaving earnings down at 14.8p (14.71p) per share. There is a dividend of 1.5p.

Joseph Hoyle & Son tumbles to £0.19m

Joseph Hoyle & Son, the woollen spinner and cloth manufacturer owned by Lister & Co., saw its pre-tax profits tumble from £558,083 to £189,704 in the year to March 25. Turnover slipped from £7.66m to £7.3m.

Tax took £67,088 (£156,876), leaving earnings down at 14.8p (14.71p) per share. There is a dividend of 1.5p.

EX-PAMET has sold its 18.5

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MARKET STATISTICS

BANK RETURN

BANKING DEPARTMENT		Wednesday July 5, 1989		Increase or decrease for week	
		£	£	£	£
LIABILITIES					
Capital		14,553,000		-	
Public Deposits		67,036,372	+	3,685,303	
Bankers Deposits		1,275,075,580	-	58,224,040	
Reserve and other Accounts		2,085,783,718	+	78,484,070	
		3,462,428,650	+	23,765,115	
ASSETS					
Government Securities		1,188,858,529	+	2,480,000	
Advances and other Accounts		983,942,351	-	171,483,207	
Premises Equipment & other Secs.		1,338,749,251	-	382,244,040	
Notes		70,854,354	-	1,678,252	
Coin		222,185	-	14,251	
		3,462,428,650	+	23,765,115	
ISSUE DEPARTMENT					
LIABILITIES					
Notes in circulation		14,859,345,565	+	121,578,821	
Notes in Banking Department		10,854,354	-	1,678,251	
		14,870,000,000	+	120,000,000	

EUROPEAN OPTIONS EXCHANGE

Series	Aug. 89		Nov. 89		Feb. 90		Stock
	Vol.	Last	Vol.	Last	Vol.	Last	
Gold C	5,990	228	6	4	16	11,50	
Gold F	5,900	222	3,900	12	11,50	-	
Gold P	5,900	150	10	-	-	-	5,885,20

JUL 89 AUG 89 NOV 89 FEB 90

Set. 89

ECONOMIC DIARY

TODAY: National docks strike threatened. Mr Carlos Menem, Peronist leader, takes presidency of Argentina from Mr Raúl Alfonsín.

TOMORROW: US President Mr George Bush starts three-day visit to Poland. Philippines President Mrs Cory Aquino starts a two-day visit to West Germany.

MONDAY: Train drivers' union (ASLE) begin industrial action. President Museveni of Uganda starts visit to UK (until July 13). Quality in Television report published. Association of Metropolitan Authorities environment conference opens, Newcastle upon Tyne (until July 12). EC statistical ministers informal meeting in Brussels.

OFFSHORE OIL INDUSTRY

The Financial Times proposes to publish this survey on:

6th September 1989

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FT-ACTUARIES SHARE INDICES - QUARTERLY VALUATION

The market capitalisation of the groups and sub-sections of the FT-Actuaries Indices as at June 30, 1989 are expressed below in millions of pounds and as a percentage of the All-Share Index. Similar figures are also provided for the two preceding quarters.

EQUITY GROUPS & SUB-SECTIONS		Market capitalisation as at June 30, 1989		% of all share index		Market capitalisation as at March 31, 1989		% of all share index		Market capitalisation as at Dec. 31, 1988		% of all share index	
		£m	£m	%	%	£m	£m	%	%	£m	£m	%	%
1 CAPITAL GOODS GROUP	606	92,153	11.79	15,494.3	19.63	66,942.4	18.71	12,011.7	13.36	62,012.7	15.70	11,958.6	12.39
2 Building materials	339	15,751.1	1.71	5,634.4	1.53	6,862.0	1.62	1,700.0	1.62	5,712.2	1.50	1,660.0	1.49
3 Contracting, Construction	339	7,526.7	0.82	2,250.0	0.60	2,250.0	0.50	570.0	0.50	2,250.0	0.50	570.0	0.50
4 Electricals	339	15,975.2	1.76	4,227.7	1.10	4,227.7	1.00	1,070.0	1.00	4,227.7	1.00	1,070.0	1.00
5 Mechanical Engineering	339	14,599.3	1.65	3,930.8	1.00	3,930.8	0.90	930.0	0.90	3,930.8	0.90	930.0	0.90
6 Metals and Metal Forming	339	12,052.2	1.45	3,250.0	0.80	3,250.0	0.75	750.0	0.75	3,250.0	0.75	750.0	0.75
7 Other Industrial Materials	339	12,052.2	1.45	3,250.0	0.80	3,250.0	0.75	750.0	0.75	3,250.0	0.75	750.0	0.75
8 CONSUMERS' GROUP	339	12,052.2	1.45	3,250.0	0.80	3,250.0	0.75	750.0	0.75	3,250.0	0.75	750.0	0.75
9 Consumer Durables	339	12,052.2	1.45	3,250.0	0.80	3,250.0	0.75	750.0	0.75	3,250.0	0.75	750.0	0.75
10 Food Manufacturing	339	12,052.2	1.45	3,250.0	0.80	3,250.0	0.75	750.0	0.75	3,250.0	0.75	750.0	0.75
11 Publishing and Printing	339	12,052.2	1.45	3,250.0	0.80	3,250.0	0.75	750.0	0.75	3,250.0	0.75	750.0	0.75
12 Retailers	339	12,052.2	1.45	3,250.0	0.80	3,250.0	0.75	750.0	0.75	3,250.0	0.75	750.0	0.75
13 Transport	339	12,052.2	1.45	3,250.0	0.80	3,250.0	0.75	750.0	0.75	3,250.0	0.75	750.0	0.75
14 Leisure and Sport Products	339	12,052.2	1.45	3,250.0	0.80	3,250.0	0.75	750.0	0.75	3,250.0	0.75	750.0	0.75
15 Miscellaneous	339	12,052.2	1.45	3,250.0	0.80	3,250.0	0.75	750.0	0.75	3,250.0	0.75	750.0	0.75
16 OTHER GROUPS	339	12,052.2	1.45	3,250.0	0.80	3,250.0	0.75	750.0	0.75	3,250.0	0.75	750.0	0.75
17 Agencies	339	1,571.4	0.17	450.0	0.12	450.0	0.10	110.0	0.10	450.0	0.10	110.0	0.10
18 Companions	339	1,571.4	0.17	450.0	0.12	450.0	0.10	110.0	0.10	450.0	0.10	110.0	0.10
19 Transport	339	1,571.4	0.17	450.0	0.12	450.0	0.10	110.0	0.10	450.0	0.10	110.0	0.10
20 Leisure Services	339	1,571.4	0.17	450.0	0.12	450.0	0.10	110.0	0.10	450.0	0.10	110.0	0.10
21 Miscellaneous	339	1,571.4	0.17	450.0	0.12	450.0	0.10	110.0	0.10	450.0	0.10	110.0	0.10
22 Publications	339	1,571.4	0.17	450.0	0.12	450.0	0.10	110.0	0.10	450.0	0.10	110.0	0.10
23 Diversions	339	1,571.4	0.17	450.0	0.12	450.0	0.10	110.0	0.10	450.0	0.10	110.0	0.10</

INTERNATIONAL COMPANIES AND FINANCE

Management bid for IEL controlling stake hits snag

By Chris Sherwell in Sydney

THE management's bid for control of Industrial Equity (IEL) has hit a snag with yesterday's confirmation that Adelaide Steamship, the principal company in Mr John Spalvin's business empire, has lifted its stake in the Australian entrepreneurial group to 11.6 per cent.

IEL's two top executives, Mr Rod Price and Mr Bill Loewenthal, together with the textile magnate Mr Abe Goldberg, offered A\$970m (US\$64.4m) on Monday for a 2 per cent stake in the group held by Brierley Investments, its former parent, and the Goodman Fielder Wattle food combine.

But Mr Spalvin, who at that point was thought to have about 5 per cent of IEL, has been buying its shares on a large scale since Wednesday, driving the share price up from A\$1.99 to A\$2.10.

This is still significantly below the trio's left offer for the 52 per cent stake. But because success would bring them control, their proposal must first be approved at an

IEL shareholders' meeting – and Mr Spalvin, by his purchases, is putting himself in a strong position to influence the outcome.

Should he wish, he may seek to negotiate over some of IEL's assets. He also stands to reap a profit if the National Companies and Securities Commission (NCSC), the Australian stock market watchdog, insists on a full takeover offer at A\$2.40.

Mr Spalvin is known to believe that IEL minority shareholders would gain little from the proposed deal, which is effectively a management buy-out. The NCSC is currently scrutinising the plans.

Mr Goldberg, Mr Price and Mr Loewenthal announced their offer after it became apparent that major shareholders of Goodman Fielder would stymie the food group's own plans to take over IEL.

As a first step in this, Brierley Investments had already sold Goodman Fielder a 20 per cent stake in IEL, and was to have accepted for the rest of its

52 per cent stake when Goodman Fielder made a full offer. Brierley Investments was in turn going to buy IEL's Woolworths retail group, while Goodman Fielder intended to sell off other IEL assets it did not want. That plan has gone by the board, and the question raised by yesterday's developments is whether the new proposals might be going the same way.

Mr Spalvin has a number of corporate plays under way at present. He has a substantial 16 per cent stake in AWA, the electronics group, and a controlling influence over Howard Smith, the industrial group. He is also believed to have a small holding in Brierley Investments.

More importantly, he has large holdings in the three big commercial banks, and a strategic stake in Bell Resources, part of Mr Alan Bond's stable of companies. Abroad he has become increasingly involved in British insurance, with stakes in Commercial Union and Royal Insurance.

Chase Corp awaits response to recovery plan

CHASE CORPORATION, the New Zealand investment group which had more than a third of its assets frozen this week by a government-appointed receiver, is awaiting a response from financiers to a year-long recovery plan. Andrew Pirie writes from Wellington.

Mr Colin Reynolds, the chairman, met the group's Australian bankers in Sydney on Thursday and spent yesterday in Auckland with their New Zealand counterparts.

The government appointment last Monday of statutory managers to Chase's NZ\$1.3bn (US\$872.8m) portfolio of New Zealand properties did not directly affect other group assets.

Mr Alex Macintosh, a financial adviser to Chase, warned this week that the company faced liquidation unless it could come to some arrangement with its bankers.

Mr Reynolds said at the company's Auckland headquarters: "The exercise we are going through is designed to ensure we don't go down the tube." He said Chase had not defaulted on any of its loans up to June 30, but would have been in default if it had not asked the Government to invoke the statutory management.

The reaction from banks to the talks was "as good as could be expected," he said. "We haven't asked them to agree to a moratorium. We haven't asked them to subordinate their rights in any way."

Massa posts strong recovery in profits

By Our Financial Staff

MASSA, the West German discount store chain which is half owned by Asko, its bigger local rival, yesterday reported a strong recovery in profits for 1988 and said earnings had continued to climb during the current year.

Against DM89.2m in 1987 and DM47.1m in 1986, net profits for the year rose to DM56.5m (\$30m) following a rapid build-up of additional selling space and an increase in sales to DM4.02bn from DM3.69bn a year earlier.

Mr Helmut Wagner, the chief executive who also heads Asko, said sales for the first six months of 1989 had risen by 13 per cent and that the growth in group profits had roughly kept in step with turnover.

Massa's push for extra selling space over the past year is reflected in the fact that real sales in the half year were much slower. Mr Wagner said

turnover on the basis of comparable selling space had risen by just 3 per cent in the six months.

He said that Massa would seek a selection of stock market listings in Switzerland before the end of the year. The move would be tied to plans to convert 460,000 non-voting preference shares into ordinary shares.

Massa's performance in 1987, when trading margins shrank and profits tumbled, resulted largely from over-aggressive pricing in food retailing at a time when the group's newer non-food operations lines were still being heavily promoted.

• Asko confirmed yesterday that it planned to take a majority shareholding in Comco Holding, a Swiss services and textiles group indirectly linked to Omni Holding, the holding company headed by Mr Werner Rey, the Swiss financier.

Nabisco sells Indian baking unit

RJR NABISCO of the US, continuing its disposal programme, has sold its baking interests in India and Pakistan to management for \$4m. Our Financial Staff writes.

Britazma Industries, a Singapore company formed by Mr Rajan Pillai, the London-based Nabisco president for Africa and the Asia-Pacific region, is

buying Associated Biscuits International (Abil), a UK-registered Nabisco unit.

Abil owns 38 per cent of Britazma Industries, a Calcutta-owned company which is India's biggest biscuit and baking products group, with sales last year of \$170m. It also holds 40 per cent in English Biscuit and the Asia-Pacific region, is

understood to be receiving DM700m for the company from Vieg.

The bank is also retaining a 40 per cent shareholding in KHD, the machinery maker, formerly held by Klöckner.

Klöckner said the DM112 compensation payment represented the value of the certificates on October 12 last year, the day they were suspended from trading.

"The management board is convinced that this offer will be fully taken up and will win the trust of Klöckner's investors in the future," it said.

Malaysian airline group advances

By Our Financial Staff

MALAYSIAN Airline System (MAS), the privatised national carrier, boosted group pre-tax profit 29.1 per cent to 199.3m ringgit (US\$74.2m) in

3 months to March 31.

Revenues rose 20.2 per cent to 1.9bn ringgit. Group net profits were only modestly higher, however, at 157.1m ringgit compared with 151.6m ringgit.

The final dividend is maintained at 12.5 cents a share. MAS said it expected to continue to perform well in the current year, based on its performance in the first month.

Mr Mohn stepped down from

Klöckner to compensate certificate holders

By Our Financial Staff

Klöckner & Co, the West German trading house, is to make a payment to holders of its profit participation certificates as compensation for money they lost after Klöckner fell foul of the oil futures market.

The company said yesterday: "In this way the losses suffered by holders of the certificates, in November 1988 will be balanced." The payment is to be DM112 per certificate.

Deutsche Bank stepped in with a DM400m (\$211m) rescue operation for Klöckner after it had been forced to disclose losses of up to DM700m on oil futures trading. The bank is currently in the process of selling the trading house to Vieg, the German energy, aluminium and chemicals group.

At the time of the oil futures debacle, the profit participation certificates, issued in 1986 at a price of DM15 each, were declared worthless by Klöckner, prompting outrage from investors.

When the sale of Klöckner to Vieg was first announced last month Deutsche Bank said it would retain responsibility for part of the oil market exposure and would pay about DM160m to holders of the company's participation certificates.

Deutsche Bank is widely understood to be receiving DM700m for the company from Vieg.

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Stern face of media's hidden star

Andrew Fisher on Bertelsmann's decentralised business approach

The reader of West Germany's Stern magazine, the buyer of a Whitney Houston record, or the purchaser of a best-seller by Bill Cosby are unlikely to know they have paid for a product of Bertelsmann, which ranks as the world's biggest media company – at least until Time and Warner consummate their proposed marriage.

Bertelsmann is not keen on propagating its own name. "The emphasis on decentralisation means each subsidiary can call itself whatever it wants," says Mr Mark Wössner, chief executive.

He presides over a corporate empire with annual sales of about DM12bn (\$6.4bn). The West German company expanded by shelving out \$800m for two big US operations in late 1986 – RCA music and records and Doubleday publishing. It was no novum before, already having a sizeable US involvement in printing and publishing, including Bantam books.

Mr Wössner left Stuttgart's technical university in the early 1960s and spent a few years in research. A lucky break brought him to the attention of Mr Reinhard Mohn, who inherited the war-bombed Bertelsmann publishing company in the 1940s and built it up through gritty determination and a disciplined application of the decentralised management methods he had learnt in the US while a prisoner of war.

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"The management board is convinced that this offer will be fully taken up and will win the trust of Klöckner's investors in the future," it said.

Mr Wössner, now a stocky, silver-haired 50-year-old, believes Bertelsmann is unique in the committed and rapid way it brings on young managers. This ties in with Mr Mohn's belief in decentralisation, with group management at the headquarters in the small northern town of Gütersloh looking after strategic issues and keeping the heads of the numerous profit centres on a loose rein.

Mr Mohn stepped down from

the top executive job in 1981. Now 68, he runs the non-executive supervisory board which, preoccupied with continuity, he has agreed to hand over to Mr Wössner when he retires as chief executive in the late 1990s.

Apart from reflecting the fact that Bertelsmann is in firm private ownership, and thus not subject to takeover threats, this concern with future leadership goes hand in hand with the group's attention to product quality, high pay and profit incentives for top management – the nine-man Bertelsmann board last year averaged DM2m each – a high level of employee identification, and controlled long-term expansion.

In order of sales, Bertelsmann's main activities are magazines (including the often provocative Stern weekly), book and record clubs, music and video, printing, publishing and – way behind – electronic media, including television and radio.

Yet compared with some rival groups, such as those headed by Mr Rupert Murdoch or Mr Robert Maxwell, the German concern does not automatically catch the public eye.

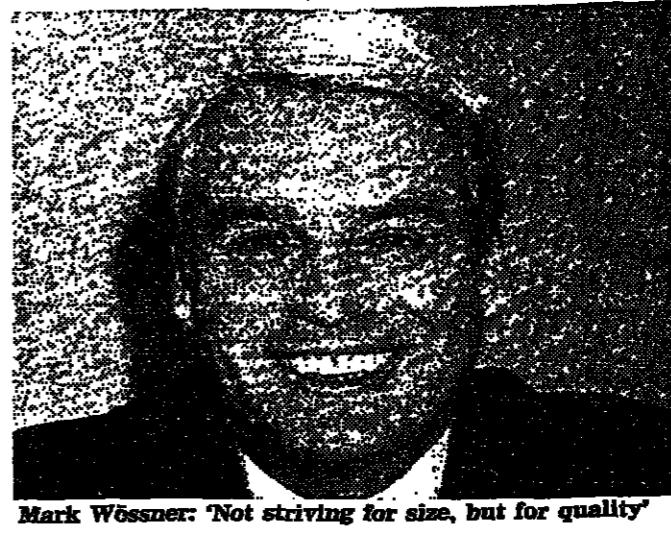
Its name is less well known than those of Time or Warner, about whose proposed merger Mr Wössner does not get over-excited. "This will only have relative significance for us. Time is a good company and recognised around the world as a fine media concern."

Bertelsmann is a top company, especially in films and music. Bertelsmann is a top German and European company with interesting new activities in the US. We are all polyglot, globally operating media people, and the total size of turnover is strategically unimportant.

"Life will become easier for those selling petrol, potatoes, spaghetti, or furniture in Europe and more complicated for media companies."

It is an intriguing contrast to the sunny horizons usually depicted for Europe's business future. But then musciling its way into niche markets has been Bertelsmann's forte.

Mr Wössner: "Not striving for size, but for quality"



Mark Wössner: "Not striving for size, but for quality"

tant when set against the fact that we have interesting positions in individual sectors."

Mr Wössner admits that Warner's high market share of the international music business and Time's leading position in the American magazine business are strategically important considerations. "But the total turnover size of Time or Warner has almost no interest. What is valuable for us is that Bertelsmann has an unusual, one could almost say monopoly, position in book clubs and good market positions in other areas."

"The fact that the total currently gives us the world's biggest media turnover is strategically uninteresting."

Unlike some of his media rivals, Mr Wössner is highly cautious about television projects. It is involved in German satellite TV through its shareholding in RTL-Plus and has linked up with France's Canal Plus to develop a pay channel for Germany.

But, he sighs: "TV is a small, laborious business." For one thing there is subsidised competition from state-owned national and regional channels. Then there are legal restrictions, shortage of frequencies and lack of adequate cabling.

"In this small market, cluttered with legal, technical and infrastructural restrictions, it is very hard to build up a profitable television business."

"That's the way we want it," says Mr Wössner.

A high-profile approach would run counter to the group's decentralisation policy. With *Minima*, newspaper and still fledgling TV interests, the German concern does not automatically catch the public eye.

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Johnson Electric climbs to HK\$172m

JOHNSON ELECTRIC Holdings, the Hong Kong electronics company which is one of the world's largest independent suppliers of micromotors, lifted net profit 29 per cent to HK\$172.1m (US\$22.1m) in the year to March 31, Michael Murray writes from Hong Kong.

Turnover at the company, which makes small precision

motors used in products ranging from electric typewriters to windscreen wipers on cars, rose 18.6 per cent to HK\$351.4m.

Johnson Electric – an example of the move in Hong Kong industry towards higher value-added products – invested large sums in research and development, which makes small precision

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WORLD STOCK MARKETS

NEW YORK (Closing)								
July 6	U.S.\$	+ or -	July 6	U.S.\$	+ or -	July 6	U.S.\$	
AAR	291	-	Couperole	124	+ 2%	Jaguar Adv.	55	+ 2%
AMCA	374	-	Corsettes Fiel.	474	+ 2%	James River Va.	324	+ 2%
AMR Corp	64	-	Corning Glass	384	+ 2%	Jefferson	324	+ 2%
ASA	434	-	Crane & Black	354	+ 2%	Johnson Controls	49	+ 2%
AVX Corp	194	-	Cray Research	494	+ 2%	Johnson & Joe	49	+ 2%
Abbott Labs	594	-	Crown Cork	474	+ 2%	K Mart	374	+ 2%
Acme Steel Prod	114	-	Cummins Eng.	684	+ 2%	Kane Services	24	+ 2%
Admiral Micro	10	-	Curtiss-Wright	594	+ 2%	Kellogg	54	+ 2%
AFRI Prod.	134	-	Cyprus Minerals	234	+ 2%	Kennametal	24	+ 2%
Alexander H.F.	224	-	DCC Comms	134	+ 2%	Delta-Flight Corp.	24	+ 2%
Air Prod & Chem	414	-	Day Systems	34	+ 2%	Delta Corp.	564	+ 2%
Alberto-Culver	454	-	Deutsche	404	+ 2%	Delco Electronics	174	+ 2%
Albertson's	474	-	Data Cos.	174	+ 2%	Desales	24	+ 2%
Alcan Aluminum	214	-	Zetaparts	474	+ 2%	Devco	564	+ 2%
Alco Standard	504	-	Dayton Hudson	504	+ 2%	Diets	564	+ 2%
Alexander & Al	254	-	Delaware Per & L.	194	+ 2%	Dill	154	+ 2%
Alex Baldwin	55	-	Delta Air	704	+ 2%	Dillard Dept St	614	+ 2%
Alegion Power	57	-	Defense Corp.	294	+ 2%	Diamond Re	442	+ 2%
Allied Signal	334	-	Dell	21	+ 2%	Dominion	234	+ 2%
Allied Co of Am	844	-	Denso	414	+ 2%	Dowty	442	+ 2%
Ambar	664	-	Digital Equi	954	+ 2%	Dowty Avia	442	+ 2%
Americo Hes	994	-	Dixie Corp.	114	+ 2%	Dowty Corp.	24	+ 2%
Am Brads	554	-	Dixie W Cap	394	+ 2%	Dreyer	144	+ 2%
Am Crosswind	544	-	Dinner	254	+ 2%	Dublin	134	+ 2%
Am Elect Power	284	-	Dixie Wm	444	+ 2%	Duluth	134	+ 2%
Am Extras	334	-	Dixie Wm	324	+ 2%	Dunham's	134	+ 2%
Am Family	164	-	Dodge	564	+ 2%	Dunham's	134	+ 2%
Am Gas Corp	264	-	Dove Corp	314	+ 2%	Dunham's	134	+ 2%
Am Greetings	244	-	Dow Chemicals	184	+ 2%	Dunham's	134	+ 2%
Am Home Prod	934	-	Dovey Corp	234	+ 2%	Dunham's	134	+ 2%
Am Int'l Group	644	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Am Medical Ind	234	-	Dovey Corp	234	+ 2%	Dunham's	134	+ 2%
Am National Insu	374	-	Dovey Corp	234	+ 2%	Dunham's	134	+ 2%
Am Petrols	654	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Am Stars	824	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Am T & T	254	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Amherst	244	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Amoco Dept Stores	1254	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Amoco Inc	344	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Amoco Corp	454	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Analog Devices	104	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Anderson-Buck	354	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Ann Corp	264	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Apple Computers	414	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Archer Daniels	214	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Aristed Chem	214	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Arka	224	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Armco	204	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Armstrong World	494	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Asaco	284	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Asplund Off	374	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Atlantic Rock	354	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Auto Data Pro	294	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Avantek	34	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Avery International	254	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Avnet	234	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Avon Prof	354	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Baileys Corp	214	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Baker Hughes	194	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Ball Corp	274	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Bally	244	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Balt Gas & Elec	314	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Banc One	254	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Banque Damer	264	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Bank of America	254	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Bank of N. Eng.	21	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Bank of New York	254	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Bankers Tr. N.Y.	50	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Barclays ADR	294	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Barrett Bioc	364	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Barry Wright	124	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Bausch & Lomb Inc	56	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Baxter Int'l	214	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Becton Dickinson	574	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Bell Atlantic	674	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Bell Industries	144	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
BellSouth	48	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Beneficial Corp	512	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Bethlehem Steel	214	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Betz Lab's	57	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Black & Decker	194	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Block H&R	304	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Blow B	114	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Bosch	484	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Boite Cascade	434	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Bond Int'l Gold	84	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Borden	674	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Bridge Stration	26	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Bristol Myers	404	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
British Airways	334	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
BP	574	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Brit. Steel ADR	114	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Brit. Telecom	414	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Broad Inst	21	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Brown Forman	624	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Brown Grp	354	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Brown Pctts	374	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Brucek	244	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Burlington Natic	244	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
CBI Industries	334	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
CBS	204	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
CMS Energy	304	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
CNA Financial	734	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
CSX	334	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Cabot	394	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Camco Iron	254	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Campbell Soup	514	-	Dowd	234	+ 2%	Dunham's	134	+ 2%
Can Pacific	184	-	Dowd					

INDICES

Subject to official recalibration.

AMERICA

Wage inflation data spark off advance by Dow

Wall Street

GOOD news on wage inflation from the US Labor Department, accompanied by clear moves by the Federal Reserve to lower US interest rates, set off a rally in stock and bond prices on Wall Street, writes *Antonia Zander* in New York.

However, investors' enthusiasm was tempered by the big losses they suffered in the last few volatile weeks on Wall Street and trading volume remained moderate after the release of the eagerly awaited employment and wage figures.

By 2 pm the Dow Jones Industrial Average was up by 30.73 points at 2,493.17. Volume on the New York Stock Exchange was 105m shares and advancing issues outnumbered declining ones by about five to two.

The day began on an uncertain note as investors expressed confusion about the somewhat ambiguous employment numbers. While payroll employment in June rose by only 180,000, substantially below expectations, the May figure was revised sharply upwards, from 101,000, to 207,000.

The May revision appeared to offset the bullish implications of the weak payroll growth for the bond market, but analysts then focused on another aspect of the employment report - the monthly pay figures. These showed that average hourly earnings in the US economy increased by only 0.1 per cent in June, after a similarly small increase the previous month.

This good news on wage inflation appeared to set the stage for an easing of monetary policy and the Fed showed its hand by mid-morning, allowing the Federal Funds rate to dip as low as 9% per cent from the 9.5% per cent range it had been targeting in the past two months.

While analysts were divided on whether Fed funds would settle nearer 9 per cent or 9.5 per cent next week, nobody disputed that a significant easing was under way.

ASIA PACIFIC

Investment trusts contribute to sharp rise

Tokyo

RELATIVELY stable currency markets and investment trust buying sent Japanese share prices up sharply in light trading, writes *Yuriko Mizra* in Tokyo.

The market opened higher and continued its upward through the day, as investors chased expensive high-technology issues for quick profits. The surge was also attributed to the relaxation of margin restrictions last week.

The Nikkei average rose 280.49 to 33,703.97, a week's rise of 2.3 per cent, after trading between a high of 33,713.84 and a low of 33,507.28.

Volumes of 552m shares was still thin, although higher than Thursday's 567m. Advances led declines by 545 to 332 with 202 issues unchanged. The Topix index of all listed issues rose 17.88 to 2,507.29, but in London trading the ISE/Nikkei 50 index shed 1.16 to 2,496.38.

Analysts attributed the thin volume to investors' uncertainty over what to buy. No clear market leaders have emerged in the past month.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	THURSDAY JULY 6 1989					WEDNESDAY JULY 5 1989					DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989 High	1989 Low	Year ago (approx)	
Australia (86)	133.60	+0.3	122.11	115.78	+0.5	5.15	133.20	121.94	115.28	157.12	126.28	145.31	
Austria (19)	126.01	+1.1	115.18	123.85	+0.5	1.93	125.00	124.00	122.28	127.10	120.24	130.93	
Belgium (63)	131.85	+1.0	122.00	122.05	+0.5	1.24	131.70	122.00	122.00	132.50	125.50	122.00	
Canada (124)	121.76	-0.2	118.20	122.05	+0.2	3.51	141.15	122.25	121.81	141.80	124.87	128.58	
Denmark (36)	142.22	+0.2	120.99	127.35	-0.5	1.58	120.77	120.21	120.90	121.76	115.53	131.02	
Finland (29)	123.64	+0.3	113.01	124.27	+0.1	3.05	123.45	121.98	124.14	123.64	112.57	99.18	
France (126)	92.49	-0.4	84.54	90.89	-0.3	2.24	92.63	84.98	91.24	92.72	78.58	78.00	
Germany (100)	98.73	+0.9	90.28	98.84	+0.5	5.41	97.85	98.59	98.55	100.13	98.00	111.98	
Ireland (17)	138.50	+0.5	122.00	122.00	+0.5	1.22	138.25	122.00	122.00	151.35	125.00	157.55	
Italy (91)	175.56	+0.4	178.51	180.05	+0.5	2.50	181.75	178.42	180.65	187.10	174.97	171.76	
Japan (45)	184.93	+1.6	164.22	181.20	+1.4	2.51	182.04	168.05	186.05	186.05	168.05	144.41	
Mexico (30)	256.88	+7.0	234.61	269.53	+4.5	0.50	178.75	164.21	157.49	210.11	164.22	164.43	
Norway (43)	121.65	+0.1	111.19	118.25	+0.1	4.38	121.50	111.28	111.15	122.00	110.63	108.20	
New Zealand (22)	96.23	+0.8	80.32	96.25	+0.4	6.18	96.10	80.32	80.32	96.10	80.32	73.07	
Norway (26)	187.27	+1.9	171.47	176.21	+1.3	1.45	188.90	188.28	174.38	188.30	130.92	121.50	
Singapore (26)	152.07	-0.7	146.19	144.53	+1.3	1.62	157.21	144.45	142.66	161.96	124.67	122.20	
South Africa (40)	151.56	-0.2	138.00	133.77	-0.7	4.00	151.32	140.26	134.77	153.21	115.35	120.98	
Spain (45)	171.34	+1.2	156.61	163.88	+0.7	2.70	161.71	158.59	137.23	156.17	143.14	161.78	
Switzerland (57)	83.93	-0.9	78.72	84.40	-0.5	2.58	84.71	77.55	85.08	84.71	67.87	81.76	
United Kingdom (312)	145.22	+0.2	132.73	132.73	+0.5	4.45	144.95	132.73	132.73	153.03	132.55	148.45	
USA (55)	131.05	+0.3	119.73	131.05	+0.5	3.45	130.07	119.02	133.03	121.73	110.54	126.33	
Europe (104)	122.36	+0.1	111.84	116.41	+0.5	3.54	122.23	111.90	116.44	122.36	112.63	107.42	
Nordic (125)	168.75	+1.4	164.24	170.25	+0.5	1.81	174.27	150.00	168.66	194.72	150.44	151.48	
Pacific Basin (674)	174.88	+0.2	158.21	164.52	+0.5	0.73	174.25	158.20	168.66	194.72	150.44	151.48	
Euro-Pacific (1978)	151.57	+0.2	140.72	152.18	+0.3	1.54	163.71	140.72	138.72	164.22	141.55	139.47	
North America (675)	107.81	+0.1	120.26	120.50	+0.3	3.44	121.20	120.11	130.13	134.77	112.79	111.87	
Europe Ex. Japan (218)	117.60	+0.8	107.49	108.58	+0.7	4.92	118.25	107.01	105.84	137.85	111.93	125.78	
World Ex. US (1975)	153.56	+0.2	140.36	158.78	+0.3	1.72	163.22	140.38	138.85	163.77	141.49	135.33	
World Ex. UK (218)	144.44	+0.2	132.00	144.45	+0.5	2.40	144.45	132.00	144.45	148.65	132.00	132.00	
World Ex. So. Af. (2370)	127.20	+0.2	124.09	128.11	+0.3	2.27	144.15	131.97	135.69	148.65	138.67	126.34	
World Ex. Japan (1976)	127.20	+0.2	118.88	124.79	+0.2	3.53	118.79	124.55	128.01	144.51	111.04	111.04	
The World Index (2400)	144.49	+0.2	132.07	136.09	+0.3	2.28	144.21	132.01	136.67	146.51	136.68	126.33	

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Last prices were unavailable for this edition.
Constituent changes: Name change: Morton Thielholz to Thielholz Corp.(US) (77788).

WORLD STOCK MARKETS

Dull but reliable stocks highlight Tokyo's lethargy

IT IS a slow day on the Tokyo market when the fundamentals begin to influence trading.

So the present interest in good, solid brewery stocks, conservative cosmetics companies and reliable department stores with reasonable price earnings ratios is telling the story of turnover is down.

"I can't see them getting the big stocks going before the election," says Mr Michael Law of Schroder Securities. But he adds: "You have got an even

rising scandals. If the JSP gathers even more momentum, however, the previously unlikely prospect of a socialist government will look like a good reason to continue with caution.

"I can't see them getting the big stocks going before the election," says Mr Michael Law of Schroder Securities. But he adds: "You have got an even

amount of liquidity around. There is a lot of money wanting to go into the market. One has got to be reasonably optimistic about the longer term."

The weighting of political scandals in the stock market's mood in Tokyo remains difficult to quantify, as the attractions of foreign investment are also diverting Japanese investors.

Interest in foreign investment has been regenerated, with industrial and bond issues rising.

The main blue chip losers were the car manufacturers which fell in response to a lower forecast for the industry's sales from the chairman of Ford, General Motors Motor.

The day's busiest trading was in UAL, the parent company of United Airlines. The stock soared by 13% to 15.65 amid intensifying rumours of a takeover bid or leveraged buy-out.

EUROPE

The institutions are cautiously waiting for the outcome of forthcoming elections, writes Robert Thomson

strength, the fluctuations in the yen's value in recent weeks have been somewhat disconcerting evidence that politics does affect finance. That is in spite of the popularity of the theory that the country and economy will roll on regardless of sex scandals, the prime minister and politicians in general.

The sudden vulnerability of the dollar and the strength of the dollar have provided cause for contemplation. There were many reasons for the currency fluctuations, including the lack of confidence in Japanese politics, the chaos in China and an attractive interest rate differential that made the dollar worth playing. Yet the severity of the movements surprised many Japanese.

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LONDON STOCK EXCHANGE: Dealings

Details of business done shown below have been taken with consent from last Thursday's Stock Exchange Official List and should not be reproduced without permission.

Details relate to those securities not included in the FT Share Information Services.

Unless otherwise indicated prices are in pence. In the 24 hours up to 5 pm on Thursday morning, unless through the Stock Exchange Tellerman system, they are not in order of execution but in ascending order which denotes the day's highest and lowest dealings.

For those securities in which no business was recorded in Thursday's Official List the latest recorded business in the four previous days is given with the relevant date.

The Rule 533 (2) and Third Market entries are not regulated by the International Stock Exchange of the United Kingdom and the Republic of Ireland Ltd.

† Bargains at special prices. ♦ Bargains done the previous day.

Corporation and County Stocks

No. of bargains included 7

London County Crt 25% Gld Stk 1920(r) after - £24

Birmingham Council 6½% Gld Stk 90/2 - 2261.7

Birmingham Corp 3½% Gld Stk 1947(r) after - £27 (Jly89)

Bristol City 11½% Red Stk 2000 - £104

Manchester Corp 3½% Gld Stk 1912(r) after - £28.1 (Jly89)

Nottingham Corp 3½% Gld Stk 1900 - £24

Nottingham Corp 3½% Gld Stk 1900 - £24 (Jly89)

London County 10/15/16% Bds 2/8/89 - £39.7 (Jly89)

UK Public Boards

No. of bargains included 1

Agricultural Marketing Corp PLC 4½% Deb 2/8/90 - £10.5 (Jly89)

5½% Deb Stk 93/95 - £21.4 (Jly89)

6½% Deb Stk 92/94 - £20.4 (Jly89)

7½% Deb Stk 91/93 - £23.4 (Jly89)

10½% Deb Stk 92/95 - £35.4 (Jly89)

Dover Harbour Board 4/4% 2nd Red Deb

Saint Lucia

Metropolitan Water Metropolitan Water 3%

A Stk 63/2003 - £42 (Jly89)

Port of London Authority 3½% Stk 49/89 - £45.4 (Jly89)

8½% Reg Stk 87/90 - £34.1 (Jly89)

Commonwealth—Government

No. of bargains included 11

Jersey Electricity Co 6½% Gld Stk 2000 - £32 (Jly89)

Foreign Stocks, Bonds, etc.—coupons payable in London

No. of bargains included 11

Bahamas Corp 5½% Gold Lrd 1913(jnow 1%) - £30

Greenwich Corp 6½% Public Works Stdg Ln 1920(jnow 1920) - £34 (Jly89)

Spain (Govt of) 4% (Sealed) Bds - £20 (Jly89)

Amsterdam - Rotterdam Bank NV 10½%

Nts 1981 - £35.4 (Jly89)

Anglo Group PLC 5½% Gld Stk 1999 (NL 97/98) - £27.4 (Jly89)

Asian Resources Holdings PLC

8½% Gld Each Bds 2000 - £149 (Jly89)

Bank of Montreal Reinsurance Nts 1994 - £19.4 (Jly89)

British Airways PLC 9½% Nts 1997 - £28

Drax Group (Capital) PLC 5½% Gld Chg Bds 2002 (NL 1000000000) - £51 (Jly89)

Exportsport AS 9½% Nts 1993 - £30.6 (Jly89)

Fisher Corp (Finance) NY 5½% Gld Red Stk 2001 - £104 (Jly89)

Fujitsu Ltd Warrants to purchase Shs of Com Stk - £4237.6 50 (Jly89)

General Dynamics Corp PLC 10% Bds

10½% Nts 2002 - £20.4 (Jly89)

Hallifa Building Society 11% Subord Bds 2014/15(1000000000) - £35.6 (Jly89)

Imperial Chemical Industries 10½% Nts 1995 - £35.4 (Jly89)

Lockheed Corp PLC 6½% Gld Stk 1999 - £216.7

Harrison & Crossfield PLC 7½% Subord Bds 2000 - £20.4 (Jly89)

Hydro Quebec 9½% Deb Stk 21/4/97

Icelandic National Oil Corp PLC

10% Bds 2002 - £100.0 (Jly89)

Investors in Industry Inv Trst 10% Gld Nts 1993 - £10.4 (Jly89)

Italy/Republic of 9½% Nts 1995

(Brs 1000000000000) - £102.6 (Jly89)

Japan Post Ln Nts 1992(£250000000) - £10.7 (Jly89)

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FT UNIT TRUST INFORMATION SERVICE

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Unit	Date	Bid	Offer	+/- Prc	Unit	Date	Bid	Offer	+/- Prc	Unit	Date	Bid	Offer	+/- Prc	Unit	Date	Bid	Offer	+/- Prc	Unit	Date	Bid	Offer	+/- Prc
Winton Trust Managers Ltd	C1200P				Albany Life Assurance Co Ltd - Cont'd.	01-200-1652				Reinsurance GENERAL Re	01-400-0703				Irish Life Assurance Co Plc - Cont'd.	01-400-0703				MCM Assurance(s)	01-000-0000			
Central & Eastern	5	62.74	65.50	+2.76	Pacifiwest Fund Adm Co Ltd	01-200-1653				Kandu General Risk	149.7	157.7	+7.9		Kelloggs Pro Ser 2	149.5	-10.0	-6.8	M&P House, Nestle Rd,	01-000-0000				
Far Eastern	5	50.70	52.42	+1.72	Pacifiwest Fund Adm Co Ltd	01-200-1654				Hansard Canadian	125.9	130.7	+4.8		UK Equity Acc	125.7	-1.0	-0.8	Kelloggs Short P 10%	01-000-0000				
Growth Acc	5	52.50	52.96	+0.46	Perf. Fund. Fd	01-200-1655				Hansard Companions	125.9	130.7	+4.8		Prudential Pro Ser 2	124.4	-1.0	-0.8	Kelloggs Short P 10%	01-000-0000				
Income Acc	5	52.50	52.49	-0.01	Perf. Fund. Fd	01-200-1656				Hansard Corporation	125.6	131.1	+5.5		Prudential Short P 10%	125.7	-0.7	-0.5	Kelloggs Short P 10%	01-000-0000				
Property Share	5	54.50	55.49	+1.00	Perf. Fund. Fd	01-200-1657				Hansard Europe	125.4	130.4	+5.0		Security Mkt Pro Ser	128.8	-0.3	-0.2	Kelloggs Short P 10%	01-000-0000				
USA America	5	51.50	52.42	+0.92	Perf. Fund. Fd	01-200-1658				Hansard Far East	125.6	130.6	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Wrightson Fund	5	51.47	47.48	-5.99	Perf. Fund. Fd	01-200-1659				Hansard General	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Winton Trust Fund	5	51.08	51.72	+0.64	Perf. Fund. Fd	01-200-1660				Hansard Government	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Winton Trust Fund	5	51.08	51.72	+0.64	Perf. Fund. Fd	01-200-1661				Hansard Industrial	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
The Yorkshire Unit Trust Managers Ltd	C1200P				Perf. Fund. Fd	01-200-1662				Hansard International	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Woodman Pl. Feeds Eds. Holders Ltd	01-000-1202				Perf. Fund. Fd	01-200-1663				Hansard Investors	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Winton Trust Fund	5	51.08	51.72	+0.64	Perf. Fund. Fd	01-200-1664				Hansard Latin America	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Winton Trust Fund	5	51.08	51.72	+0.64	Perf. Fund. Fd	01-200-1665				Hansard Manufacturing	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Winton Trust Fund	5	51.08	51.72	+0.64	Perf. Fund. Fd	01-200-1666				Hansard Services	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Winton Trust Fund	5	51.08	51.72	+0.64	Perf. Fund. Fd	01-200-1667				Hansard Technology	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
OTHER UK UNIT TRUSTS					Perf. Fund. Fd	01-200-1668				Hansard Utilities	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Sallie Gifford & Co Ltd	01-000-1201				Perf. Fund. Fd	01-200-1669				Hansard Worldwide	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Cent. Bd. of Fin. of Church of England	01-000-1202				Perf. Fund. Fd	01-200-1670				Hansard Yield	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
2 First St., London EC2V 5AD	01-000-1203				Perf. Fund. Fd	01-200-1671				Hansard Yield	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Pad. Fin. Soc. 30th July	01-000-1204				Perf. Fund. Fd	01-200-1672				Hansard Yield	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Charities Official Invest. Fund	01-000-1205				Perf. Fund. Fd	01-200-1673				Hansard Yield	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Charities Official Invest. Fund	01-000-1206				Perf. Fund. Fd	01-200-1674				Hansard Yield	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Charities Official Invest. Fund	01-000-1207				Perf. Fund. Fd	01-200-1675				Hansard Yield	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Robert Fleming Asset Mgmt Ltd	01-000-1208				Perf. Fund. Fd	01-200-1676				Hansard Yield	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Am Fund. Inv. Fund	01-000-1209				Perf. Fund. Fd	01-200-1677				Hansard Yield	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Am Fund. Inv. Fund	01-000-1210				Perf. Fund. Fd	01-200-1678				Hansard Yield	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Am Fund. Inv. Fund	01-000-1211				Perf. Fund. Fd	01-200-1679				Hansard Yield	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Foreign & Colonial Pensions Ltd	01-000-1212				Perf. Fund. Fd	01-200-1680				Hansard Yield	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Edinburgh Life Assurance Co Ltd	01-000-1213				Perf. Fund. Fd	01-200-1681				Hansard Yield	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Edinburgh Life Assurance Co Ltd	01-000-1214				Perf. Fund. Fd	01-200-1682				Hansard Yield	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Edinburgh Life Assurance Co Ltd	01-000-1215				Perf. Fund. Fd	01-200-1683				Hansard Yield	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Edinburgh Life Assurance Co Ltd	01-000-1216				Perf. Fund. Fd	01-200-1684				Hansard Yield	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Edinburgh Life Assurance Co Ltd	01-000-1217				Perf. Fund. Fd	01-200-1685				Hansard Yield	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2.5	-2.3	Kelloggs Short P 10%	01-000-0000				
Edinburgh Life Assurance Co Ltd	01-000-1218				Perf. Fund. Fd	01-200-1686				Hansard Yield	125.5	130.5	+5.0		Short Mkt Pro Ser	121.2	-2							

UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

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INSURANCES - Contd

1989	Low	Stock	Price	No.	Div	Yield
91	220	Saltire Ins. Inc.	244	12.0	0.3	2.5%
221	222	Saltire Group Ltd	244	12.0	0.3	2.5%
223	224	Saltire Holdings Ltd	244	12.0	0.3	2.5%
225	226	Saltire Holdings Ltd	244	12.0	0.3	2.5%
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451	452	Saltire Holdings Ltd	244			



FINANCIAL TIMES

Weekend July 8/July 9 1989



BBC pay rises 'a risk to services'

By John Gapper, Labour Correspondent

BETWEEN £40m and £50m will have to be cut from the annual cost of British Broadcasting Corporation services within two years to increase pay, senior BBC managers believe.

The estimate came as staff yesterday held their ninth one-day strike over pay.

Some senior managers believe that services such as Radio 1 and network local radio may be put at risk by the need to release extra money. However, a senior management team will first look at ways of reducing staff and improving efficiency.

The BBC says its revised pay offer to staff this year will cost £8m. Next year's pay settlement is likely to comprise an inflation-linked element, funded through the annual rise in the licence fee, added to money released by the review team.

The corporation estimated that about 9,500 staff took part in yesterday's stoppage between 10.30am and midnight. It said the number was significantly down from the 12,000 who had joined previous strikes over an imposed 7 per cent pay deal.

The stoppage was the first during the Wimbledon tennis tournament, but coverage of the tournament was not interrupted. The BBC said 90 per cent of services were unaffected — Newsnight was the only programme lost.

Managers are convinced that a big uplift in pay over the next one to two years is needed to compete with independent companies. Mr Michael Checkland, BBC director-general, says this year's revised pay offer cannot be increased.

The review team is likely to look first at ways of reorganising services to improve productivity. One model likely to be examined is BBC North West, which has restructured services and cut costs in the past three years.

Mr Checkland supports closer linking of pay to performance and regional pay variations.

Mr Roger Bolton, national officer for the Broadcasting and Entertainment Trades Alliance, said that if the BBC was serious about financing improvements in staff pay, it should forward fund an increased pay offer this year out of the anticipated savings. Reforms needed to fund BBC pay rises, Page 5

Ports face disruption from Tuesday

By Jimmy Burns, Labour Staff

BRITAIN'S PORTS face widespread disruption from midnight on Monday after the Transport and General Workers Union, the UK's biggest union, yesterday called for strike action.

Thousands of dockers working in more than 60 British ports, and handling 70 per cent of the country's non-oil trade in terms of volume, have voted by a 3-1 majority in favour of strike action over the refusal of employers to negotiate a new national agreement covering terms and conditions.

The results of a ballot - 6,067 for a strike, 2,111 against,

in a turn-out of nearly 90 per cent - are similar to those of a strike ballot held in May. This was never implemented because of court action against the union by employers. The union faces no legal obstruction to a strike as this was declared lawful by a Law Lords decision last month.

Employers say the prospect of a unified docks strike has been put in doubt because of local deals with dockers in some ports and indications that a growing number of dockers have chosen redundancy rather than strike action. Nearly 300 dockers in

the Port of Sheerness in Kent yesterday voted not to strike next week after accepting new terms and conditions.

Associated British Ports, the biggest port employer, announced that more than 500 dockers, mainly employed Hull and Southampton, this week had accepted maximum redundancy terms of £25,000 each under the Government's compensation scheme.

Ports where another 500 redundancies are in the process of being secured include Aberdeen, Liverpool, London, Lowestoft, and the Cornish ports of Fowey and Par. The

National Association of Port Employers last night said that a docks strike would be "useless, ineffective, and doomed to failure."

It added that "extensive contingency plans" had been drawn up to stop the strike having a big impact on trade.

The shipping business has been diverting trade since early April when the TGWU first indicated it would call a strike in protest of the abolition of the National Dock Labour scheme, under which dockers were said to have "jobs for life."

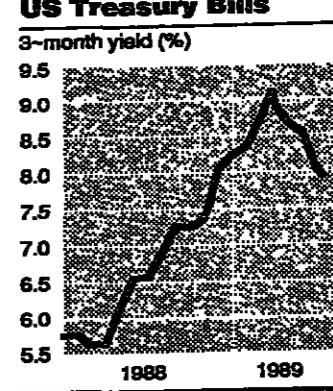
Employers say the prospect of a unified docks strike has been put in doubt because of local deals with dockers in some ports and indications that a growing number of dockers have chosen redundancy rather than strike action. Nearly 300 dockers in

THE LEN COLUMN

A well-managed week in the markets

FT Index rose 21.9 to 1,516.6

US Treasury Bills



fact, contends that it could hold out as a minority, relying on the fact that whereas Isosceles would incur bankers' fees on going unconditional, it could not get cash out of Gateway to finance its debt. But this looks unrealistic: the one thing Isosceles could do with a simple majority is go ahead with the sale of the superstores to Asda, in which case A&P's retailing strategy would be blown out of the water.

It might be thought that with Gateway's shares standing at 240p - just 2p short of the Newgate offer - the market has made up its mind that Newgate will win. But that does not quite follow either, since Newgate has made it known that it will be back in the market next week with another £450m to spend. For small shareholders, the sensible thing is to take the money now; for while the key institutions ponder, there is no guarantee that Isosceles will not win after all.

Property bids

With 130-odd property companies listed on the Stock Exchange, interest rates rising, and the property market dropping away from the top of its business cycle, it has been a fair wager for a while that some of the weaker brethren would succumb to bids. That does not mean that this week's shadowy approaches to Arlington Securities and Imry Merchant preface a flood of takeovers, but it does make for an intriguing situation.

To argue that bids are viable at the moment, one need only look at the 28.5 per cent discount to net asset value on which property shares were trading yesterday. That is only a few percentage points cheaper than the 24.3 per cent 10-year average calculated by UBS-Phillips & Drew; yet it will still give acquirers sufficient room to gain control without over-paying. In the smaller development-oriented companies especially, there is said to be no shortage of directors with large personal shareholdings and a growing dissatisfaction with the stock market.

The trouble with seeing Arlington as a straw in the wind is its specialised nature: its distinguishing features are its prominence in the business park movement and its 1,400-acre land bank. What will interest the market much more is the identity of the suitor for Imry, particularly if it comes as a sign of renewed foreign interest in the central London office market.

MAI/Havas

Even without invoking 1992, one can readily see the industrial logic of marrying MAI's outdoor advertising side with Avenir, Havas's billboard and free-sheet subsidiary. Nor is there anything to cavil at in the price: by saying MAI's media interests are worth £160m, the merger is valuing them £20m to £30m more generously than most London analysts would have done. But the deal will not re-rate a stock which, even when fired by bid activity, only just scrapes its head on a price-earnings multiple of 11. The dominant role of money-broking in MAI's

On the London Futures and Options Exchange (Fox) the September robusta contract touched a new eight-year low of \$805 a tonne during afternoon trading before recovering to close at \$830, a fall of \$35 on the day.

Brazil is the first producer to outline its plans for dealing with the market free-for-all since the International Coffee Organisation failed on Monday to find a formula to extend the agreement beyond the end of September.

While the collapse of the talks had been widely expected, the ICO's decision to suspend its export quota system immediately surprised some people in the trade.

The export quota system has been in use by the ICO since the early 1960s, with gaps from 1973 to 1980, and from February 1986 to September 1987. Its suspension has left the ICO with no means of trying to support prices, and led to an immediate slump on the world's markets. At the start of this year, the London second position futures contract was at more than £1,200 a tonne.

Some analysts believe prices could fall further. "The question now is - how low will they go?" Ms Brenda Sullivan, analyst with GNI, the London futures brokers, said yesterday. "It depends on what action other producers take over the next few weeks they could flood the market with coffee."

Rumours of selling from producing countries helped to push prices down yesterday, in spite of the fact that some countries had said they would not sell at current market levels, she said.

World coffee stocks are difficult to estimate, under the export quota system producers had every incentive to overstate the real level of their stocks in order to win a bigger allocation. Ms Sullivan said the US Department of Agriculture put world stocks at 36m bags, with world consumption at between 35m and 39m bags.

Other analysts believe prices could now stabilise, especially if the real level of stocks turns out to be lower than thought. Consumer stocks are known to be low, as roasters have stayed out of the market in anticipation of the agreement's collapse. At current prices, roasters will be seeking out and paying up for top quality coffee, one said.

In addition, the Brazilian frost season still has a couple of months to run. Any damage to the crop will be reflected immediately in the markets. Week in the markets, Page 15

The Newgate camp, in

EXECUTION-ONLY STOCKBROKING

WHY PAY OVER £50 FOR A SHARE DEAL UNDER £20,000?

DEAL	£ 5,000	£ 62	£50
£ 10,000	£ 95	£50	
£ 15,000	£123	£50	
£20,000	£144	£50	

*Based on a survey of four firms offering execution-only service. The survey compares only straight commission charges and any additional charges are excluded from the comparison.

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Fidelity
SHARE SERVICE

CHIEF PRICE CHANGES YESTERDAY

FRANKFURT (DM)		PARIS (FFr)	
Blues		Reiss	+ 62.8
Harper	+ 12	Exor	+ 489.8
Karstadt	+ 18.8	Lorraine	+ 54 + 9.4
Siemens	+ 50.5	Strato	-
West	+ 23.3	Meteo	- 4.1 - 3
Falls	+ 5.8	Pechin	- 15.3
Altana	- 10	Synthesia	- 17.3
Porsche	- 8		
New York (\$)			
Coca Cola	+ 1.4		
Gen. Electric	+ 1.4	Rhône	+ 210
Ass. Brit. Ports	+ 16	Auto	+ 100
BAT Inds.	+ 18	Union Optical	+ 170
BPB Inds.	+ 8	Falls	-
Britannia Secs.	+ 20	Ihara Chemical	- 50
Goldman Comm.	+ 11	Kyoto Sangyo	- 100
Evan's	+ 14	Samwa Soko	- 100
Glen	+ 10		
Glaxo	+ 32		
Greycast	+ 17		
Imp. Chem.	+ 28		
Netwest	+ 10		

New York prices as at 12.30pm.

LONDON (Pence)

Ava Inv. Tel.	+ 315	+ 30	11
Ass. Brit. Ports	+ 505	+ 16	
BAT Inds.	+ 675	+ 18	
BPB Inds.	+ 240	+ 8	
Britannia Secs.	+ 193	+ 20	
Goldman Comm.	+ 22	+ 11	
Evan's	+ 235	+ 10	
Glen	+ 1384	+ 32	
Glaxo	+ 503	+ 17	
Greycast	+ 1251	+ 28	
Imp. Chem.	+ 293	+ 10	

New York prices as at 12.30pm.

WORLDWIDE WEATHER

Day	Today	Today	Today	Today

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Weekend FT

SECTION II

Weekend July 8/July 9, 1989

JOHANNESBURG. - I strode into the bar of the Federal Hotel in Polly Street where, once young, for three or four years I put down a gallon or so a day of Castle Lager followed by rum-and-Cokes as the evening wore on. I have rarely been so shocked or surprised. Listen, and you'll see why.

The Federal is a small, low, fly-blown building; it would do nicely as a set in a Western. But it is the repository of memories. Late in the 1950s, we young reporters of the *Rand Daily Mail* would shuttle to and from its squat door-front, a block away. Its bar did not admit women or blacks. There were usually three or four older white men, partly shaven, red from beer, shouting and swearing in their shirt-sleeves. We took our cue from them.

I went back a few weeks ago. The shock was immediate. Behind the bar was no redneck Joburg barman but Miss Dhlamini, pretty in a red beret, from Soweto. "What will you have?" said her stunningly white African teeth. One customer, a white-haired black man called Harry, waved me cheerily to an adjoining stool.

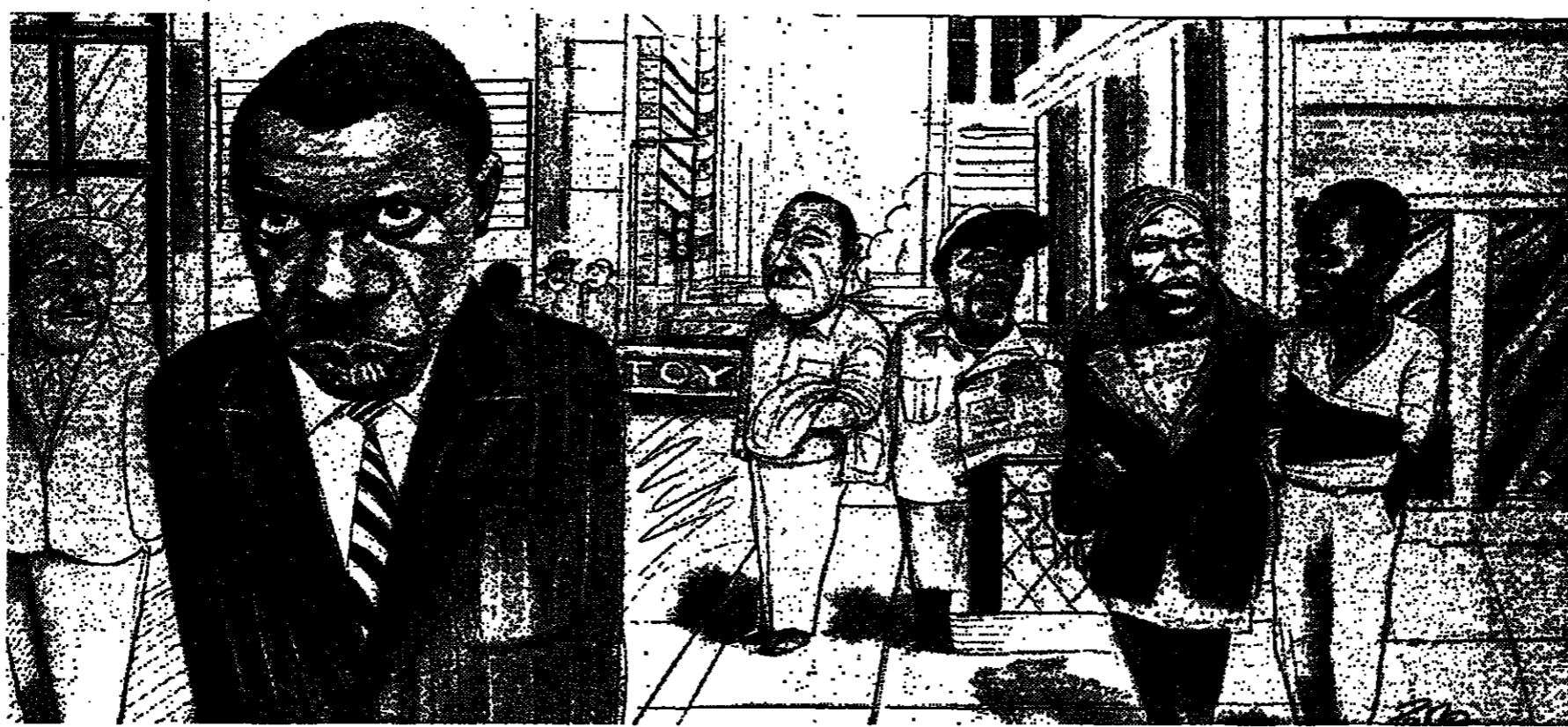
It was a quarter of a century since I had visited the Federal, almost exactly the time Mr Nelson Mandela has been in jail. Then, Mr Mandela was a charming solicitor, a partner in the firm of Mandela & Tambo; now, he is a world hero. Will Rip van Mandela be flabbergasted by Joburg when (if) he is finally released?

At least Harry was drinking the right thing. "Two Castles," said I, catching the hope in his eye. He rewarded me with a long speech about his love for all religions and people. Another customer, a Zulu, was doubtless referring to Mandela when he shook his head and said: "South Africa can never be ruled by a Xhosha." Harry told about his move from Soweto to a room nearby. He could not have lived in town when I was there. To my deep embarrassment, he kissed my hand as I left. Miss Dhlamini, confident and young, saw me as a mere customer.

Down Main Street, past the office block that housed the *Rand Daily Mail* when it existed, is Nugget Street. You still pass a row of car showrooms on the way. Unlike the elderly Harry, the many young Africans walking casually by did not show any sign of servility to my white face. When Mr Mandela went to his first prison on Robben Island, blacks were nearly all gardeners, or "flat boys" as we called the grown-up men, in blue bermuda shorts, who scrubbed your apartment floor. Now, on the Joburg pavements, they are proud-sighted citizens, showing by their bearing and the look in their eyes that it is their country and they know it.

In old Joburg, the Nugget Hotel, a floor taller than the Federal, was where you went for steak and eggs with your beer. It had class. Now, it has a "ladies bar" and, downstairs, a notice about the right of entry being reserved. Inside sat a row of white men in shirt-sleeves, swearing and shouting. Poor-whites, they told the tales of their kind everywhere, boasting the rising black tide. The black barman said he sent black customers upstairs and left that bar for the whites. "They say we are too loud," he said, smiling.

Up the road is Hillbrow, in my time fashionable and white. Now, one of the most multi-racial crowds I have ever seen filled the pavements. A well-dressed black man pushed a white drunk along, holding him in a half-nelson; the latter was taken away by placatory policemen. "The black guys know white girls with consciences won't say no," said my friend, who is in the world of the arts. "They take advantage of it. They expect too much." One apartheid law, which prevented marriages or even liaisons across the colour line, has certainly been abolished.



Back to a black future

South African-born Joe Rogaly returns to the country he left 30 years ago and finds that many things are not quite as he remembers them

Back in central Johannesburg on Saturday morning, it felt like Harlem outside, Manhattan cocktail within. There was one big difference. On the streets, where to be white was to be conspicuous, there was no sense of threat. These Africans were fat, well-dressed, shopping for the best. They were not a cause of fear. Perhaps some were cousins of the hotel waiters, chefs, concierges and check-out clerks who worked the smart hotels. Shock again: when I was last in South Africa, the only blacks found in hotels were carrying your bags. You never carried anything yourself.

Now, blacks are joyous guests, or brief visitors savouring the good life in the restaurants. (I'm talking smart city-centre hotels, not those in Afrikaans dorps on the plateau.)

It was hard for a South African-born returning visitor to believe. Every sight was amazing. I saw white taxi-drivers taking black passengers, heard of black medical students training with white patients. Rowfied, I turned to the statistics. They, too, are staggering. Early in the 1950s Dr H. F. Verwoerd, apartheid's principal theoretician, prophesied that by 1978 there would be 13m blacks in the homelands and very few, if any, in the 87 per cent of the country designated white. He was right about the homelands – but a further 13m blacks have appeared, all in the supposedly white areas. There are now 13m whites in the Republic. Population projections simply bury the whites. (But we still have nearly all the land.)

It is not a simple matter of counting black matriculants; in 1987, there were

77,454 black education is of low quality, but at least black matriculants now outnumber whites. In 1986, there were 42,000 white university students but fewer than 2,000 blacks. (No, I haven't left off aught.) Now, there are 150,000 whites in higher education and more than 70,000 blacks. Even the Afrikaans universities – Stellenbosch, Pretoria, Potchefstroom – have black students although, admittedly, in very small numbers.

Perhaps people who say that the growth of a black middle-class is the way forward for South Africa are right; surely all this new-found wealth is creating solid citizens, a stable community, and black conservatism?

Not yet, it isn't. Some important apartheid laws have gone: job reservation, the pass laws, laws that assumed urban blacks to be migrant workers destined to return to the kones. But the key ones remain, governing land, the areas reserved for various racial groups, separate amenities, and the foundation law – the one that registers you according to your racial origin. So, for example, most of Durban beach is segregated, except for south beach which has two notices. One says you must be white, the other warns against sharks.

Again, black trade unions were not legal in my time; now, they are a serious force in the political as well as the economic life of the country. I met delegates of Numea – a powerful, mainly black, union – in a Hillbrow hotel. They could have been at any British union conference anywhere in

the UK except for the fact that some of their political colleagues, in one or another of 30 or so organisations, have been put in jail or "banned" which means being confined to your house after dark and debarred from speaking out. Bannings vary in their degree of restriction: when I tried to telephone Zwelakhe Sizulu, the editor of *New Nation*, a black newspaper, he could not respond because the state of emergency had that very hour been reimposed and he had to study the effect on his own freedom to move or speak. (It turned out to be devastating.)

The solid-citizen suburbs around Joburg are still pure white, many as rich as California. Most houses are surrounded by high walls, lights, and signs saying that they are protected by a 24-hour armed security service. When one host brought me home to a good Durban suburb, he put his keys, wallet and pistol on the hall table. "You can't go without one," he said. In my view, he was mistaken, but he lives there, I don't.

Soweto is mixed; it has some good homes now. But out in the sticks enormous, dirt-poor shanty towns have sprung up. One such is near Bloemfontein; another is just 25 miles north of Pretoria. The latter, Winterveld, is a 12-strong, mainly Zulu enclave banished from the Tswana homeland of Bophuthatswana. It is not advertised widely.

The fear, and the violence, have increased since I left. The new security police headquarters in Johannesburg (named after John Vorster, a former Prime Minister) is enormous, squat and forbidding; the old was a modest block in which

even in my time, there were "accidents." In September 1984, Mr Suliman Saloojee jumped out of a seventh-floor window during interrogation. The pile of cases of torture in detention has not stopped growing since then, but reporting is restricted or forbidden.

In November 1984, there were 354 banning orders and 33 people under house arrest. Many tens of thousands have since received that distinction. But then, in the 1950s the black opposition was stoutly non-violent, after Gandhi and Luthuli; now, we have had the "necklace" township uprisings, and the militarily ineffectual "armed struggle."

There is still a curious mix between totalitarian repression and democratic freedom of expression. At the mixed-race Market theatre on a recent Saturday night, four actors, two black and two white, performed an avant-garde play, *Big Boys*, written by an Afrikaner, Charles J. Fourie. Your sympathy had to be for the young black "comrade" whose head was covered with a sack while he stood on a table and his torturer beat his feet. The scene where electrodes were tied to his genitals was too much to take sitting in a theatre a few blocks from John Vorster Square.

Or try this: South African blacks have made June 16 a *de facto* public holiday, in memory of the deaths in the Soweto shootings on that day in 1976. This year, as ever, there was a prayer meeting in the Catholic church in Soweto. It was packed with young men, comrades no doubt, chanting, singing, jumping and cheering as speakers turned the occasion into an

African National Congress rally. Outside was the familiar armoured vehicle with tear-gas nozzle, poised like an inflated prying maul, and the now usual row of plain-clothes police with pistols at their hips. They gave the rally five hours, then went inside and charged. The young men dispersed quickly.

Another day I was drinking again, this time in a shebeen in a black township near Durban. Don't ask how I got there. It was a classy shebeen, even though it was really the front room in its owner's township box-house. Hi-fi warbled. The customers were white-skinned slackers. They squandered their knees around a small low table which was covered with bottles of Lim & Castle lager (my advice to you: buy S. A. Breweries) plus gin and Scotch to lace the strong beer. Back in the old days, none of this liquor was available legally to blacks; now, the only law a shebeen-owner breaks is the licensing regulations. He doesn't bother with tax but, as he says, with no representation, why should he endure taxation?

Frank, mine host, introduced the other guests. They were black middle-class to a man: a local personnel manager for a large UK company, a clerk to a local government official, a school principal, a teacher, a something in marketing, and the owner of a fleet of taxis. All 30-something; the lads out for a Sunday afternoon's serious drinking. At first, the conversation was in loud and interminable Zulu, with words like "selling point" and "company car" flying out from time to time. Frank pleaded for English, for my benefit.

No, said one, they were not against sanctions. Yes, they did want disinvestment. I reacted white. "But none of you would be here if there was no economic growth," I protested. "You wouldn't exist. There would be no good middle management jobs for blacks, no company cars." We do not exist now, they replied. We have no vote. We cannot live where we want; we must live in this township. We cannot take holidays where we want. We cannot choose which school our children attend. We are unfree. That is the most important thing. The rest is rubbish.

I thought about their view. When I was last in South Africa, two rand bought a pound; now, it is four and growing. It feels like Mickey Mouse money to many whites South Africans. Everything seemed very cheap to me. The whites hate sanctions, hate what used to be called, late in the 1950s, "apartheid status." They long to be a respected member of the Western group of nations. Election campaigns are begun by a tour of Western capitals; this time by Mr F. W. de Klerk, the ruling National Party's leader, as well as his main opponents. So I have to believe that whatever else is said about the glamour of the outside world, the sanctions and the disinvestment, the whole process is felt and there is a desire to have it stopped.

My shebeen companions claimed to be ANC and told dreadful tales of how various "warlords" (who they described as agents of Inkatha, the organisation founded by the Zulu leader, Chief Buthelezi) murdered this husband over there, that son over here. The warlords were supported by the police, said my new black solid-citizen friends. Yes, their side had defended itself but theirs had been revenge killings.

It is impossible for an outsider to get to the bottom of this war between Inkatha and the "mass democratic movement," which consists of the trade union organi-

CONTINUED ON PAGE II

The Long View

Where have all the growth stocks gone?



Looking for Vestal Virgins? They're in good supply in Japan and still, apparently, floating arrogantly above us

as a growth company. Another reason is that technology seems to be moving faster than in the cosy postwar era when demand exceeded supply, and manufacturers could set their own development timetables. Many of the Nifty Fifty relied upon secure, patented technology which could be exploited over a long period of years. Eventually they were challenged by the faster-moving hot stocks. But even they have often proved disappointing to investors, largely, I suppose, because the Japanese have appeared on the scene and applied new standards of competition and investment firepower. Today's inventions have a short shelf-life. One moment Rodime is an over-the-counter growth star of Silicon Glen, the next it is struggling for survival.

It also needs to be said that much of the old-style growth was illusory. The growth concept was hijacked by accountants and dealmakers. If you lacked a real growth business, not to worry, you could always go out and construct one. The result was a brace of what might be called bottom-line entrepreneurs who knew what their next earnings per share figure must be, and had to figure out a deal or an accounting device which could deliver it.

But the accountants have gradually cracked down on these rules, though they still have a long way to go. The stock market, meanwhile, has learned that although Jerry

built empires may look good on the outside, they do not. It is no coincidence that a series of British entrepreneurial stars have recently run into trouble. Groups such as Saatchi & Saatchi, Storehouse and Next emerged from the last recession, and six or eight years is as long as the takeover momentum can easily be sustained.

Hanson is arguably the exception that proves the rule – but Lord Hanson has only been able to keep going by quietly shifting the emphasis: it used to be on raising the return on capital of acquired companies, but nowadays it is on old-fashioned asset stripping. The quality of Hanson's earnings growth is only as good as his next deal. It is not quite like having a stranglehold on the global market for plain paper copiers.

So where have the growth stocks gone? The answer seems to be that they are found in Japan. There you can still find the same emphasis on earnings growth, backed both by genuine physical expansion and by murky accounting. The oriental Vestal Virgins are there in great numbers, their ratings even higher than those of the old Nifty Fifty, and apparently unassassable as they float arrogantly above their Western counterparts.

But the parallels with the 1960s are not precise. Can a Western fund manager ever get fired for holding Sony? Unfortunately, yes, he can.

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HERE NOW!

THEY WERE the stars of the stock market. They had quality and they had staying power. They were the growth stocks. But where are they now?

It is now 25 years since the Nifty Fifty dominated Wall Street. They were a loosely defined group of reliable growth stocks headed by the likes of IBM, Xerox and Polaroid. Usually they would sell on price-earnings ratios in the 20s, about twice as high as the average. Dividend yields were nominal.

Several arguments could be used to justify such valuations. Growth was rock solid and, because it could be assumed to continue so far into the future, a much higher than normal earnings multiple should be used. This is the sort of argument being used today, you will appreciate, about Japanese stocks. Another more cynical justification was that no fund manager ever got the sack for holding IBM.

In the UK the market never became stratified in quite the same way, but growth stocks like Baezham, Rank (our version of Xerox) and Lesney attained highly fancy ratings. (New readers who do not remember Lesney need only know that it went very hastily into decline in the early 1970s.)

When the leading growth stars waned on Wall Street in the 1970s attention switched to the smaller company sector.

Forget IBM, the account executive would say, what you want is tomorrow's IBM. That was

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UK MARKETS

LONDON

FINANCE & THE FAMILY: THIS WEEK

Abbey National:
your options

FT writers examine the Abbey National flotation and what it means to the small investor: should you sell or hold, and what should you do with your profits. Page III

Retail groups take stock

Next week's results are headed by the retail and entertainments sectors, with figures from Asda Group, John Menzies, Dixons Group, Marks and Spencer and others. William Cochrane reports. Page VI

The tale of Jonathan Scrounger

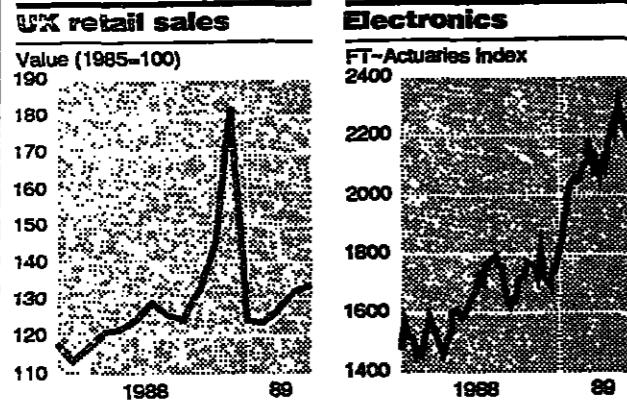
Sara Webb on how would-be student Jonathan Scrounger and the other little Scroungers made a mint — and a monkey — out of various banks and building societies and their drive for the "youth" market. Page VI

The latest on pensions

Eric Short reports on the latest moves in the pensions field, including "ethical" pensions and a new do-it-yourself vehicle for executives. Page VI

Minding your own business

MYOB goes to Scotland, where James Budson meets a couple who opted out of the rat race to run a hotel, and a former submarine commander who now runs his own printing business. Page VII

UX retail sales**May retail sales figures****Jump by 3 per cent**

Retail sales in Britain during May jumped by 3 per cent, the largest monthly increase for two years, with consumers apparently shrugging off the high interest rates. The value of sales was £9.025 bn, or 9.4 per cent higher than in May last year. The Treasury said that retail sales figures were often erratic and that the May sales may have been distorted by the unseasonably mild weather. It noted that other indicators, such as consumer goods imports and the housing market, continued to point a slowdown in the consumer sector. However, outstanding consumer credit also rose by a record £500m in May, fuelling fears that spending had resumed an upward trend in spite of the sharp rise in interest rates. John Edwards

Electronics sector buzzes

The electronics sector was the scene of some frantic activity this week with GEC, Plessey, Ferranti and the Racal duo all taking turns to hog the limelight. The Plessey takeover saga took yet more twists and turns with the revelation that GEC/Siemens were in talks over the possibility of buying Plessey's 50 per cent share of GPT, the joint telecoms venture with GEC, which could have preserved Plessey's existence. But Plessey abruptly withdrew from the discussions, claiming that GEC/Siemens had made last-minute changes to their proposals, and that GEC had used the talks to disrupt the Plessey share price. The market now awaits the next moves, which hinge on the Ministry of Defence not imposing conditions too onerous for GEC/Siemens to renew its bid for Plessey. Ferranti shares bobbed up and down on previous hopes that Plessey might launch an offer for the defence group; hit hard recently by a warning of sharply reduced profits, Ferranti reports preliminary figures next Friday. Stephen Thompson

Home search delays still lengthy

Local authority searches are still contributing to delays in home purchases in many areas, according to a survey by the Woolwich Building Society. The survey found that local authorities at Oxford and Southampton were the most efficient in processing searches, often within a week, while at the other end of the scale the London Borough of Lambeth was still the worst: it still takes 15 weeks, although this was five weeks faster than last year. Out of 36 local authorities surveyed only 13 completed searches within the 10-day period recommended by the Law Commission. JE

June unit trust figures

European and gold unit trusts were the best performing funds in June, according to figures issued this week by Micropal. Best performer was M & G Gold and General, with a gain of 15.65 per cent in the offer to offer price. However, the same fund was the second worst performing fund over a one year period and 18th worst over five years. In the investment trust sector the top fund in June was TR Technology, which gained 21.45 per cent, boosted by take-over hopes after American Grace Resources revealed that it had built up a 5.5 per cent stake. Unit trusts bouncing back: Peg IV

Bank grant for CAB

The Citizen Advice Bureaux is to receive £250,000 from National Westminster Bank to finance a greatly expanded money advice training programme. The donation, paid over a three-year period, will help train up to 5,000 more bureau workers to give financial advice and provide a better service for assisting people in debt. The Bureaux received nearly 1.4m inquiries on consumer and debt related issues in 1988/89. JE

Leaders and Laggards: Correction

The Leaders and Laggards article in last week's edition of the Weekend FT said that Hammerton shareholders rejected the bid from Rodamco, the Dutch property group. In fact, the 970p per share offer was only conditional and lapsed when the conditions were not met.

CONTINUED FROM PAGE I

station Cosatu, the United Democratic Front, and a number of associated organisations, all of which take a roughly ANC line. (Nearly everyone I spoke with, black or white, in practically every party, agreed that the ANC would get a convincing majority of black votes if a proper election was permitted.)

When I asked Chief Buthelezi about the killings, his reply was that the ANC had introduced the culture of violence and that, yes, his people defended themselves. Dr Mancosuhi Gatscha Buthelezi is Chief Minister of KwaZulu, the "homeland" administration set up under apartheid's divide-and-rule policy. His royal family tree runs back through Dingane, Shaka and beyond. He received me outside the cabinet room in his large government building in Umlazi. You drove up through Alan Paton's rolling green and gold hills and

there are these concrete power-blocks, like a Roman emperor's palace, manned by the most well-drilled and efficient black apparatchiks I have ever met.

Last time I visited a homelander leader, it was Chief Kaiser Matanzima in the Transkei capital of Umtata. No power-base there; he had to meet in his ordinary office since no black, not even the chief, could enter the Umtata hotel at the time. Chief Matanzima was ignored by the world; Chief Buthelezi's cabinet room is adorned with photographs of himself meeting Thatcher, Reagan, etc. He started by reading me a lengthy statement (we were alone in the room) which was handed later to the news agencies. Then, in a tone so argumentative as to be remi-

Predators queue up for stores' summer sales

JULY IS traditionally the month in which High Street stores launch their summer sales. This year it seems as if it is the stores themselves that are attracting the buyers.

The retail sector has been down in the dumper ever since it became clear that the great "design boom" of the early and mid-1980s was not going to be the engine of everlasting profits growth. Chancellor Nigel Lawson's successive rounds of interest rate rises has only added to the discomfiture. But as the casualty list of tarnished reputations has increased, so has the list of buying opportunities for predators.

The battle for Gateway, the former Dee Corporation, is close to reaching its conclusion. Yesterday, Newgate, the consortium put together by merger and acquisition specialists Wasserstein Perella, acquired sufficient shares in the market to take its stake to over 30 per cent, a level which

is likely to make victory for the rival Isosceles consortium difficult. The odds seem to have shifted in favour of a Newgate victory.

This week another retail group became a bid target — Ward White. The company, best known for its Halfords bicycles and auto parts chain, had been one of the most acquisitive stores companies of the mid-1980s under its chairman Philip Birch. But Birch has confused the market by selling some of the companies acquired in his earlier spree, while keeping on the acquisition trail via the purchase of groups such as A G Stanley, a home decoration chain.

These tactics might have been forgotten if they had produced remarkable results, but earnings per share rose only 3.6 per cent last year and analysts are forecasting a minimal improvement in this year. Ward White's share price had drifted down from the

peak of 432p, reached before the October 1987 Crash, to less than 23p and bid speculation inevitably began. A bidder duly emerged — in the slightly surprising form of Boots.

The chemists group has not traditionally been seen as the predatory type. But the purchase of Flint Laboratories, a US pharmaceutical company, in 1986 marked a sea change in the group's affairs. Boots was criticised for paying too much but, along with the launch of the Children's World chain, the Flint purchase heralded a more daring management style.

The bid for Ward White has also come in for criticism — the company is claiming little in the way of synergy between its health care and cosmetics business and Ward White's main activities in auto parts and DIY (through Payless). Few think that Boots can win without paying a hefty chunk more than its current 400p per share cash offer, and at sub-

stantially higher levels the bid could start to be dilutive. The bid for Ward White has also come in for criticism — the company is claiming little in the way of synergy between its health care and cosmetics business and Ward White's main activities in auto parts and DIY (through Payless). Few think that Boots can win without paying a hefty chunk more than its current 400p per share cash offer, and at sub-

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stantially higher levels the bid could start to be dilutive.

One long-running saga seemed to have reached its end this week. The bid for Consolidated Gold Fields, having kicked, screamed and struggled against a bid from the South African controlled Minerva group, accepted a 215.30 per share offer from Hanson, the transatlantic conglomate.

Rudolph Agnew, Gold Fields' chairman, squeezed an extra £1 per share out of Lord Hesketh in return for his recommendation, but that pound consists of a special dividend from Gold Fields and a warrant to subscribe for Hanson shares.

The deal received a lukewarm reception from some Gold Fields investors — after all, the company had fought tenaciously against an offer pitched at a similar level from Minerva. But the bid has not done Hanson's reputation for shrewdness any harm, even though some are still waiting for the group to make an even bigger predatory move.

Gold Fields may have lost its independence at last, but the GEC/Plessey story, like Old Man River, just keeps on rolling along. Lord Weinstein's group first bid for Plessey in 1985 and, although that bid was blocked by the Monopolies Commission, a second offer

indeed came.

Bid speculation could be needed to keep the FTSE 100 index in its current 2100-2200 range. The summer of discontent rumbles on, with engineering unions naming 12 British companies that could suffer indefinite strike action and a

dock strike seemingly on the way. Hull and London Underground strikes again disrupted commuters' Wednesdays.

All this must start to hit corporate profits soon. Even if employers buy off workers with larger pay increases, the result is likely to be a squeeze on margins. Certainly, the steady trickle of corporate profit warnings and downturns continued this week.

Casualties included Quotient, the software house, Domina Printing Sciences, Lister, the textiles group and Hoggs Robinson. Each disappointment inevitably creates suspicion that other companies in the industry or sector may be similarly troubled.

For the moment, many traders remain optimistic. Perhaps it will take one of the market's favourite "old reliable" stocks to falter before confidence is undermined.

On the economic front it was a quiet week, with the only major UK statistic being the foreign exchange reserves, which showed the costs involved in supporting the pound — \$2.24bn in June. Sterling had a rather easier time as attention shifted to the dollar, which lost some of its gains on expectations that US interest rates would decline.

Philip Coggan

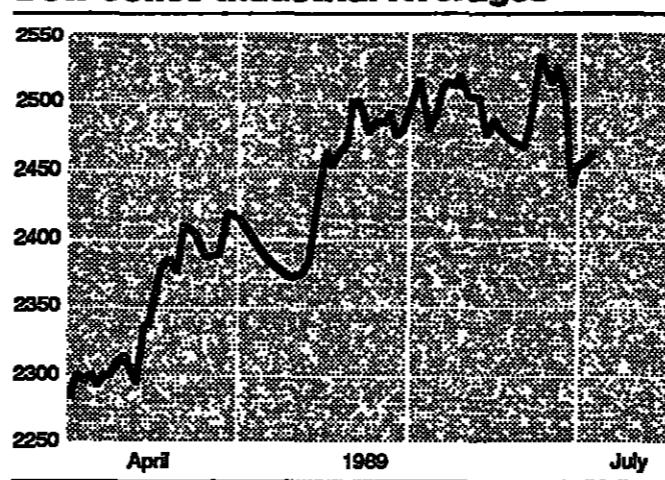
HIGHLIGHTS OF THE WEEK

Price y'day	Change on week	1989 High	1989 Low	
FT-SE 100 Index	+38.1	2208.4	1782.8	Dearer money fears recede.
Arlington Secs.	+75	281	152	Bid approach from unnamed source.
Bennet & Founain	+24	127	84	Speculative buying.
Body Shop Int'l.	+87	802	450	County rec/share split in Sept.
Charter Coms.	+38.2	582	450	Speculation of bid from Minerva.
Euro. Home Products	+30	294	157	Licensing agreement with Playboy.
Halma	+22.2	281	185	Recent good profits/earnings issue.
Hillgrove Morris	+25	185	137	Bid approach.
Inny Merchant	+78	593	405	Tender offer for 25.2% at 224 a share.
Newatell	+375	2400	1856	Hopes of bid from Summendale.
RHM	+37	496	341	UAP increases stake to 22.2%.
Sun Life	+80	1108	853	In bid talks with Carlton Comms.
Thames TV	+31	507	360	Stake-building rumours.
Tilbury	+41	563	342	Stake-building rumours.
Ward White	+114	452	198	£300m contested bid from Boots.

WALL STREET

It's all in the small print

Dow Jones Industrial Averages



heading even lower. Compared with a year earlier, for example, US wages in June were up only 3.3 per cent. As recently as February, the year on year rate of pay inflation reached a

peak of 4.3 per cent. What all these figures imply is that long-term inflationary expectations have not been ingrained in the US labour market, then the main obstacle to a further easing of monetary policy by the Federal Reserve Board disappears.

Since manufacturing tends to be much more interest sensitive than the service sector, in no small measure because of the influence of interest rates on the dollar's exchange rate, the US authorities would dearly like to ease monetary policy, provided they could do so without obviously exacerbating inflationary expectations.

The recent wage figures provide them with the opportunity to do just that.

However, the benefits of low wage inflation for the equity market would go beyond the well-known macroeconomic and valuation effects of lower

inflation of pay increases continue, however, the implications would be momentous for the equity market, for economic management and even for politics in the US.

The economic policy implications are familiar enough. If inflation is not becoming ingrained in the US labour market, then the main obstacle to a further easing of monetary policy, provided they could do so without obviously exacerbating inflationary expectations.

After just two months of surprisingly low wage figures, it is still too early to rule out this inflationary resolution of America's economic problems.

However, the chances of a non-inflationary soft landing did look better by Friday morning than ever before.

Monday 2462.77 + 12.71
Tuesday Closed
Wednesday 2466.56 + 3.73
Thursday 2462.44 + 5.88

course except during a transitional period.

The course of separate states has failed, partly because they have the worst land and are poverty-stricken, partly because of the black population explosion, and partly because powerful leaders like Chief Buthelezi have rejected consistently the offer of "independence".

Dr Verwoerd's National Party — led yesterday by President P. W. Botha and today by Mr de Klerk — is therefore floundering. It is still inventing new words ("group rights") to disguise its Verwoerdian, tribally-based philosophy, but it is aware that events on the ground — demographic, economic and political — are threatening that philosophy.

So, while so much has changed, nothing has changed. But if you were an optimist, you could tell yourself that we are beginning the argument about the transitional period.

It is clear that given that the number of vacancies outstrips the number of suitable candidates — it would be unaffected by a downturn in demand. But it may not be quite so simple as that. A discouraging note was struck by the fall in profits reported by Reed Executive, one of the market's leaders, last week.

And perhaps while the economic climate is so uncertain, people are likely to be more reluctant to move jobs.

FINANCE & THE FAMILY

Barry Riley examines the implications of the flotation

More quantity than quality

FOR THE Government, the flotation of Abbey National has come as a welcome boost to its campaign for "popular capitalism." Whatever the grudging approach of the Building Societies Commission, you can be sure that Government leaders like Nigel Lawson and the Prime Minister herself have been right behind the plc conversion exercise.

For one thing, the Abbey move has served to fill an awkward gap in the privatisation programme. There has been only the British Steel flotation and the botched sale of the BP stake back in October 1987. Moreover, the coming water and electricity industry privatisations look like being troublesome. So that any development which might encourage demand is welcome.

Another important point is that the number of investors involved is very big. Some 5m Abbey investors are receiving their 100 free shares each (or 200 if they are borrowing well). Of those people, 1.6m have also applied for extra shares and, on average, will be receiving just under 500

(although many will get the full maximum, which has been set at 775). Certificates are due to be posted next Monday and Tuesday and dealings on the Stock Exchange will begin on Wednesday.

But will all this really turn out to be a massive exercise in wider share ownership, as the Government hopes? It could simply be a phenomenon of wider share disposal. Hundreds of millions of shares out of the 1.31bn which have been issued are bound to be sold quickly. Investment institutions, which did not qualify for the private offers to Abbey members, will be queuing up on Wednesday for their first exposure to an important new part of the banking sector.

Unofficial grey market dealings by IG Index this week have suggested an opening price of around 150p. If so, a holder of 775 paid-for shares stands to make a quick profit of £190, leaving almost 2350 alternatives including the value of his 100 free units. From this must be deducted the cost of dealing which, via the special Abbey National Sharelink facility, is available at a min-

imum of 212 plus VAT.

It might not last very long, but as of Wednesday morning, before dealings begin, there will be a record number of private shareholders in the UK. It is reckoned the total hit a previous peak of 5m in 1987, after the privatisations of that year and ahead of the October crash. Since then, the total has probably been declining again.

Of the 5m Abbey National shareholders, only about 1.5m are thought to be existing investors in equities. So there should be 12m or more shareholders in all, making around a quarter of the adult population. It could be seen as a demonstration of good progress for the Government in its mission to turn us all into individual capitalists.

If millions of Abbey shareholders sell out immediately to the institutions, however, will the Government's ambitions have been destroyed? Not entirely. At the very least, large numbers of savers will have had introduction to the concept of owning shares, and finding money from them. This was the reason so many

privatisation issues have been sold off cheaply to the stage: it has been seen as essential by the Government to build a favourable, money-making image for the stock market. That was why the 1987 crash was such a disaster because it did precisely the reverse, by imposing heavy and shocking losses on unsuspecting investors.

However, feeding the new-share issue can be only a first step towards building popular capitalism. Investment cannot be about quick profits alone. In equities, it must be about the willingness to build a diversified portfolio and manage it on a long-term basis.

Here we run into problem with handouts such as Abbey National's issue of 100 free shares. In most cases, they are going to people who have no real interest in owning shares. In any case, a stake worth only of the order of 150p is too small to have any real significance as a long-term investment. And no Abbey shareholder will own an investment worth more than about £1,450, at least until the big fund managers get into the market

on Wednesday.

Many, perhaps most, Abbey investors will therefore want to cash-in their allocations, as representing their compensation for the loss of mutual rights. There can be no strict economic sense in retaining such a tiny stake. But others will want to hold on, regarding their shareholding as representing a continuing bond between themselves and what was a building society but is now about to become a bank.

The Government's main preoccupation is in getting the huge electricity industry issues off the ground in 1990 and 1991. So far, the Abbey flotation has gone very well, with a better than expected response from the members of the society. If the shares continue to maintain a decent premium over the 150p offer price during the next few weeks, the prospects for future official privatisations will have been enhanced.

But share ownership by private investors remains very thin and patchy in the UK. The Abbey flotation will add quantity, but might not do very much about quality.

Big fund managers could be waiting on the sidelines in the hope of picking up a bargain To sell or not to sell: that is the question

WHAT ARE you going to do with your Abbey National shares once you have received your allocation? Most small investors seem eager to offload them as soon as possible for the best price they can get in the market, but are the big fund managers waiting on the sidelines in the hope of picking up a bargain? Finance & the Family selected a selection of potential buyers and sellers for their views.

■ Job Curtis, investment manager of Touché Remmann General Growth and TR Income Growth unit trusts:

"I'll wait and see what the opening price is in the market. It would have to be below 140p for me to be interested. Above that, I'm not that interested – I'm a long-term investor so I'm not particularly enthusiastic about it."

■ Think hopes of 150p are over-rated, so there could be some disappointment in the medium term.

■ The problem for investors is that the company's main product is mortgages, and it's a difficult market because of the housing slump. Abbey National has a very good track record in mortgages, but the housing market is in a terrible situation and has basically fallen over the edge of the cliff.

■ Diversification into other banking services means entering a more competitive market.

■ TSB's recent results should serve as a bit of a dampener."

■ Alec Leaver, chairman of Abbey Members Against Flotation (AMAF), who is both a saver and a borrower with Abbey National and is, thus, entitled to two lots of shares:

"It's difficult to know what the share price is, it's very much in the lap of the gods. TSB started out at a reasonable discount, the value shot up and then dropped, and it's now somewhere around the issue price. I will sell as soon as I can. A lot of people think it will reach 150p but my object is to get out of the shares."

■ Sun Life is also bringing out two PEPs, one a unit trust only plan and the other a "share basket" investing in a portfolio of five stocks selected by the company either for capital growth or income, depending on the investor's requirements. The group's standard charges of 5.75 per cent initial and 1.5 per cent annual apply to the unit trust PEP. But the same charges also apply to the "share basket" plan, making it an expensive way of buying shares.

■ Meanwhile, three more companies announced the launch of PEPs this week.

■ Equity & Law is introducing two unit trust-only PEPs. One gives a choice of three of the group's funds; the other, PEP 2000 Plus, is a direct marketing product investing solely in a higher-income fund.

Both versions allow you to make lump sum contributions from £1,000 to £2,400, or monthly payments from £20 to £200. They also offer a "loyalty" bonus if you retain your investment until January 2000. The bonus, paid in the form of additional units, will be equal to 5 per cent of the original year of investment. Of more significance to existing holders of the group's unit trusts is that they can switch into the unit trust PEP at a 4 per cent discount.

■ Mercury Rowan Mullen, part of the Warburg group specialising in private clients, is entering the PEP field with a scheme allowing you to invest in both unit trusts and shares.

You can choose between five unit trusts or leave the choice up to Mercury, which will also select the shares on your behalf.

You can invest between

will be more emphasis at Abbey on other financial services. This could leave mortgage-holders out on a limb.

■ Elizabeth Woodman, a trained solicitor who has a savings account with Abbey:

"I think I will sell imme-

diately at the best price – they

say it might go to 150p. I don't

see that the issue is a good

thing for Abbey National; it

will take away the discipline. I

can't see what they will do with the money except open up

more branches."

■ Peter Hill, deputy managing director of marketable securities for British Coal pension funds:

"It's partly to protest and

partly to protect my own inter-

ests that I'm moving my mortg-

age to a proper building soci-

ety."

■ Neil Miller, private saver:

"The problem is that the

allocations are too small to

bother with when it comes to

making a quick profit. Any-

way, the shares are going to

so I think they are worth hold-

ing onto. I'm going to put mine

into a PEP scheme."

■ Anyway, whatever one says

about the TSB, Abbey has a

very strong position in the

high street."

■ A pension fund manager

who asked to remain anonymous:

"We have certain funds that

will want to participate in

Abbey National because they

are index funds and so will

have to have Abbey when it is

included in the index. There's

not a lot of enthusiasm from

the other funds in this office. I

can't see the share price moving

a great deal; depending on

the market, it could reach 145p."

■ A lot of people are just in

the offer just for the short-term

gain and I can't see the institu-

tions falling over each other to

get hold of Abbey shares."

■ Mandy Sanders, saver and

borrower:

"I'm hoping the shares will

go to 150p, but I'm planning to

flog them at whatever price I

can get – the money's going

towards a new roof on my

house."

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Bell Noble Elliott have developed an investment service to provide just this kind of attention.

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Bell Noble Elliott is a subsidiary of Burton Group Financial Services plc.

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FIMBRA

ANOTHER COMPANY scandal involving the funds of small investors surfaced in the High Court this week with an order for the liquidation of eight firms selling Royco bonds.

Details read out in court sounded like the purr of a spittoon, and the two hours spent reading them out provoked alternate gags and giggles among the few people who sat out the day-long litany of more normal bankruptcy proceedings to hear the fate of Royco Investments and its associates.

There were the 1980 Weimar Republic bonds being used as assets to guarantee investors' funds. Some of these turned out to have the same serial numbers as those which had figured in an earlier financial debacle with Signal Life three years ago.

There was the rubber stamp used for the signature of the sole director of some of the companies. There was the mystery surrounding the identity of several of the

companies. Some of them had names resembling closely (or an extra letter or two) those of reputable but entirely unconnected firms.

Least amusing was the fact that while investors' funds reached a total around \$30m, only \$1m in assets had turned up. So, although no investors yet seem to have lost any money, the outlook for those with bonds outstanding does not look very healthy.

William Charles, representing the Department of Trade and Industry, said that the DTI inspectors had found a "dog's dinner" when they started their work on January 6.

The Royco Investment Group – or whatever name the set of companies is – properly known by, since the inspectors found it hard even to be certain of this – appealed mostly to investors outside the UK, particularly in Germany.

The attraction for small investors was that Royco

had been successful but for the fact that its

When words are not bonds

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THE WEEK AHEAD

Retail groups take stock

R ETAILING and entertainment stocks lead the field next week with preliminary figures from Asda Group and John Menzies expected on Monday. Asda, the food retailer, is involved in three strategic situations at the moment and its financial results will probably be used in the City as an excuse to review all or any of those.

This week First City Financial, the Vancouver-based arbitrage vehicle owned by the Belzberg family, increased its equity stake in Asda to 4.33 per cent, compared with 3.7 per cent in June and 2.55 per cent in May. The Asda share price has reflected this interest.

Asda is also involved in the retail bids for Gateway: if Isoscales wins, Asda has agreed to buy 62 Gateway superstores, halving its anticipated earnings growth and lifting its gearing to around 80 per cent in the process.

Finally, says Rowan Martin of Shearson Lehman Hutton, Asda's erstwhile retail partner (now associate), MFI, is having a difficult time; put the last two situations together, he says, and the group could be looking at a flat earnings prospect in 1989/90. In the meantime, 1988/89 profits should be up from £215m to £242m before tax.

John Menzies produced profits for 12 months last April up from £26m to £28m before tax, within a financial period extended by three months from January 31. It changed its

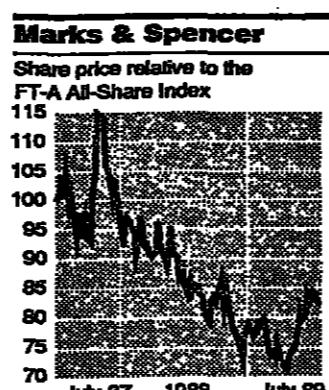
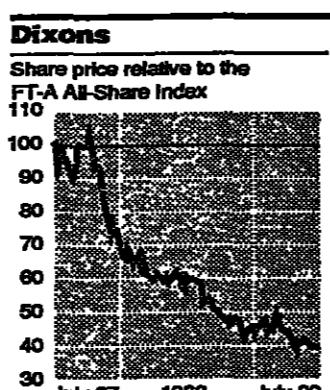
year-end to reduce the disparity between first and second halves caused by its increasing commitment to retailing; and said that February to April is a low-profit quarter and will add a relatively small amount to profits.

As Asda and Menzies have climbed in the stock market ratings, so Dixons Group has descended. The group's radio, television and electrical wares were hit by the stock market Crash in October 1987, and profits growth disappeared in 1987/88. There was a 15 per cent fall to £24m in pre-tax profits for the first half of 1988/89. In April, Verdicht Research said that prospects were "dull" for electrical retailers. It noted that Dixons, the market leader, had suffered more severely than its competitors.

Nick Bubb of Morgan Stanley expects full-year profits on Wednesday to fall from £103m to somewhere in the £75m to £80m range and thinks that the group will have had a bad start to the current year.

"Dixons has a tough battle ahead to convince the market that it can rediscover its competitive edge," he comments.

Bubb, and his co-analyst Mark Russon, put out a much more positive analysis of Wim-



edia and most of the third

ing conditions, both in the UK and overseas."

However, Mark Brumby of Schroder Securities sees more room for relief than disappointment in this situation; he expects a 9 per cent rise in fully diluted earnings this year with half-year profits, on that path, rising from £28m to £70m or so.

His head of research, Richard Harwood, thinks that Rank will report profits up from £105m to £125m for the first half, on the way to £207m this year, and £279m net profit against £208m in the year to October 1987. At this rate, the company's share price, hovering around its peak for the year, would hardly need the juicy rumours that have been floating around the market.

These involve a possible bid in the US for Xerox Corporation, Rank's partner in the Rank Xerox copier operation which has been the powerhouse behind the UK company's growth. The Xerox board, goes the argument, would have a fiduciary duty to get the best price they could; that would involve putting a true value on Rank Astute and particularly the latter's 50 per cent holding in Fuji Xerox, its 50 per cent owned Japanese associate.

The analytical fraternity has been perplexed this week by high volumes and high prices in Ferranti's share trading. Some are inclined to believe that something must be going on; others are saying that it was too late now for Plessey to pull the classic defensive move.

— by bidding for Ferranti, and blocking the GEC/Siemens threat in the process.

Historic p/e ratios for Fuji Xerox's competitors in the Japanese market are anything between 30 and 114, says Harwood. "Fuji Xerox," he adds, "is currently valued in the Rank Xerox accounts at £255m representing a p/e of approximately 7."

Ferranti International Signal, which is due to report its preliminary figures on Friday, has also been active (or, in this case, inactive) in the past few days, bobbing around nervously in the wake of warning signs like GEC, Siemens and Plessey on speculation that it could be devoured as a substitute course, as a poison pill, or even as dessert.

It has to be said that Ferranti fans have had little left to talk about. The defence electronics group said a fortnight ago that outside expectations for profits in 1988/89 had been far too high, and that it expected to report a 20 per cent drop to around £55m at the pre-tax level. Before that, most analysts had been expecting between £80m and £85m.

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William Cochrane

Making the most of a windfall



HOW DO YOU invest a windfall of around £50,000 in real life? Gerry Solomon, right, a Lloyds bank senior general manager, didn't think much of the suggestions contained in the June 17 issue of Weekend FT, when a variety of financial advisers were asked what they would recommend 35-year-olds and 60-year-olds to do with a windfall of this kind.

He thought the advice was "no doubt sound, certainly predictable — and very boring." And he questions whether it met the reality of the situation.

Solomon is not yet 60, although he is not too far away, but he chose a very

different way of dealing with a similar sized windfall that came his way. His philosophy was that by the age of 60 you should be organising your affairs to get the most out of the time left to you.

So what did Solomon do with his windfall? He bought two life memberships of the National Trust; two adventures in the Mound Stand at the Lord's cricket ground; and spent the remainder on a holiday cottage.

The life memberships cost very little. The adventures give no interest but are repayable and allow you to watch cricket in comfort with your wife, since women are

not allowed in the members' pavilion at Lord's. Meanwhile, the cottage has increased significantly in value during the last 18 months.

However, according to Solomon, the best part above all is "that my wife and I are having a jolly good time."

John Edwards

INTEREST RATES: WHAT YOU SHOULD GET FOR YOUR MONEY

	Quoted rate %	Compounded return for taxpayers at 25% & 40%		Frequency of payment	Tax (see notes)	Amount invested £	Withdrawal (days)
		1.7.87	1.7.88				
CLEARING BANK*							
Deposit account	4.50	4.60	3.66	monthly	1	-	0-7
High interest cheque	6.50	6.70	5.58	monthly	1	500-4,999	
High interest cheque	8.00	8.30	6.64	monthly	1	5,000-9,999	0
High interest cheque	8.40	8.70	6.95	monthly	1	10,000-49,999	0
High interest cheque	8.80	9.20	7.36	monthly	1	50,000	0
BUILDING SOCIETY†							
Ordinary share	6.00	6.09	4.87	half-yearly	1	1-250,000	0
High interest access	8.00	8.00	6.40	yearly	1	500	
High interest access	8.25	8.25	6.60	yearly	1	2,000	
High interest access	8.75	8.75	7.00	yearly	1	5,000	
High interest access	9.00	9.00	7.20	yearly	1	10,000	0
90-day	9.00	9.20	7.36	half yearly	1	500-9,999	90
90-day	9.45	9.67	7.74	half yearly	1	10,000-24,999	90
90-day	10.00	10.25	8.20	half yearly	1	25,000	90
NATIONAL SAVINGS							
Investment account	10.75	8.06	6.45	yearly	2	5-100,000	1 mth
Income bonds	11.50	8.09	7.28	monthly	2	2,000-100,000	3 mths
Capital bonds	12.00	9.00	7.20	yearly	2	100 min.	3 mths
3rd issue	7.50	7.50	7.50	not applica	3	25-1,000	8
Yearly plan	7.50	7.50	7.50	not applica	3	20-200/month	14
General extension	5.01	5.01	6.01	not applica	3	-	8
MONEY MARKET ACCOUNT							
Schroder Wag	10.07	10.55	8.44	monthly	1	2,500	0
Prudential Bank	10.27	10.77	8.62	monthly	1	1,000	0
UK GOVERNMENT STOCKS							
5pc Treasury 1988-89	11.83	10.38	9.63	half yearly	4	-	0
5pc Treasury 1992	11.46	9.35	8.09	half yearly	4	-	0
10.25pc Exchequer 1985	10.78	8.18	6.62	half yearly	4	-	0
3pc Treasury 1990	10.54	9.75	9.28	half yearly	4	-	0
3pc Treasury 1992	9.66	8.83	8.32	half yearly	4	-	0
Index-linked 2pc 1992/99	8.92	8.41	8.10	half yearly	2/4	-	0

*Lloyds Bank/Halifax 90-day, immediate access for balances over £5,000.00. Special facility for extra £10,000.

†Source: Phillips & Drew. 9/8 assumes 5.0 per cent inflation rate. 1 Paid after deduction of composite rate tax. 2 Paid gross. 3 Tax free. 4 Dividends paid after deduction of basic rate tax.

"How can I be absolutely sure of getting a healthy growth over five years for my lump sum?"

Easy! You can rely on Capital Bonds, whatever happens to other interest rates!

Series A Capital Bonds offer a cast-iron guarantee of an average return of 12% pa gross if you hold them for a full five years, whatever happens to other interest rates.

What about tax?

The interest on Capital Bonds is taxable annually, but if you're a non-taxpayer you simply keep the lot. That's because National Savings don't take tax off your interest before you get it like local banks and building societies have to. If you're a taxpayer paying income tax at 25p in the pound your return would average out at 9% pa after tax for each of the five years.

You buy Capital Bonds in multiples of £100. There's no top limit.

Ask for the prospectus and purchase form at your post office, or, for more information, call 0253 793090 during office hours.

NATIONAL SAVINGS

FINANCIAL TIMES SATURDAY JULY 8 1989

COMPANY NEWS: TAKE-OVER BIDS AND MERGERS

Company bid for	Value of bid per share*	Market price**	Price bid	Value bid per share***	Offerer
Alfa Inv. Tel.	314.8	310	265	51.48	Scott & Robert.
Business Mort. Tel.	71	75	61	10.60	Net. Home Loans
Business Mort. Tel.	77	65	55	81.74	Hydro-Canada
Brookmount	600*	474	474	14.00	



NATWEST CROWN RESERVE

A SAVINGS ACCOUNT
OF EXCEPTIONALLY
**HIGH
INTEREST**

Centre court in full swing is hardly the place to contemplate money matters
(We'll be the first to admit that.)

But NatWest's new Crown Reserve certainly merits your earliest attention
That's because it's a genuinely high interest savings account.

It's been designed for people with a sizeable sum to invest. People who demand highly competitive interest rates, and security for the future.

£2,000 - £9,999	9.75%
£10,000 - £24,999	10.25%
£25,000+	10.50%

Minimum balance £2,000
Interest rates are net and may vary.

You'll also be pleased to hear that Crown Reserve interest is paid quarterly. Far more convenient than the biannual or even annual additions some building societies come up with. Not only that, we've decided to build in far greater ease of access than you'd usually expect.

With the standard three months' notice, you can take out any sum of money - without loss of interest.

If you cannot give the required notice, there is a modest interest reduction of only 25p per £100 for each month for which notice is not given.

Better still, it gives you the unique option of withdrawing up to £250 in any month - without any notice at all, or any interest penalty.

When it comes to deposits, you can make them at any branch of NatWest. Or transfer funds by simply phoning or writing to your own branch.

Altogether, it's a package which assures you a handsome return on your investment. Without putting your money out of reach if you need it.

So do spare Crown Reserve a moment's consideration. Dare we say - it may well prove to your advantage.

NatWest
Savings
THE
ACTION
BANK

FINANCE & THE FAMILY

JONATHAN Scrounger is starting a degree in maths at university this autumn. He has noticed that many of the banks and building societies are failing over each other in an attempt to relieve him of his grant cheque. So he decides to see how much money he can squeeze out of them.

Jonathan and his younger siblings — like many young people — believe that fidelity in banking is a thing of the past and that they are perfectly free to chop and change between the various accounts according to the inducements on offer. They are more interested in the range of free gifts handed out by the banks and building societies to their student customers since the actual services provided tend to be rather similar in terms of chequesbooks, plastic cards and free banking for students in credit. The main differences arise in the size and terms of overdrafts available.

Jonathan persuades Hughie, his obnoxious 14-year-old brother, and Penny, his 16-year-old sister who is about to leave school and start a nursing course, to provide assistance in compiling the maximum number of free gifts and benefits. They reckon that, by

Sara Webb on how financial institutions vie for student custom
Free — and so very easy



using the system, they can obtain between them £40 in cash plus £36 worth in various vouchers, a Eurocheque card, £450 in interest-free loans which can be reinvested in a more lucrative vehicle, one cameras pack, two personal organisers, wallet, electronic organiser, watch, personal stereo, careers booklet, 10 per cent discount on European rail travel, and 50 per cent discount on six LP cassettes.

First, Jonathan shows his grant letter to Lloyds to open a bank account. There is no need to deposit any money. He applies for an Access card and gets a £250 credit limit, plus vouchers for a £15 Young Persons Railcard which entitles him to discounts on rail travel in the UK. There is an offer of commission-free travellers' cheques plus a free Eurocheque card (he saves £5) which might prove useful for his holiday plans.

Then he puts £30 in Abbey National, which gives him a free electronic personal organ-

borrow up to £200 interest-free, Jonathan takes out the full whack and puts most of it on deposit with a National Savings Investment Account which pays interest at 10.75 per cent. As a non-earner, Jonathan does not have to pay income tax and the 10.75 per cent is well above the banks and building societies.

Then he puts £30 in Abbey National, which gives him a free electronic personal organ-

Association membership). Finally, he takes his grant cheque to Barclays because it has wised-up to the racket and stamps the back of your grant letter to say you have opened an account. (However, Jonathan knows he can now get his parents to make a contribution — which he pays back promptly, of course — in order to assist in opening further bank accounts.)

Barclays thanks him for his custom with a £20 voucher for Next and a free Next directory (allowing him to stock up with a new pair of shoes and assorted ties) as well as a choice of free sports holdall or personal stereo when Jonathan applies for a Barclaycard.

His school-leaver sister meanwhile opens a separate account and chooses a £6 voucher to buy any cassette, CD, video or LP at Woolworths instead of the personal organiser with their assorted goodies, the Scroungers sit back and make their holiday plans.

their attention to National Westminster, which claims to have 42 per cent of the student market, and Midland. Jonathan is offered a cash gift of £20 by each of them and promptly adds the £40 to his National Savings Investment Account. Hughie decides to put £15 into Midland's Number One account in order to acquire a free camera, free roll of film and four processing vouchers. He could have chosen the leisure pack, consisting of bag and T-shirt, but has plenty of these already). His sister receives a personal organiser while Jonathan gets a free coachcard (on top of the £20 in cash) and decides to take the £250 interest-free overdraft to add to his ever-increasing deposit.

The youngest Scrounger then opens an account with the Halifax Building Society in order to obtain a free watch and careers guide later transferring the money into a National & Provincial Building Society Buzz account so that he can qualify for a 50 per cent discount on six cassettes, which Hughie calculates could save him about £15. Content with their assorted goodies, the Scroungers sit back and make their holiday plans.

FROM THE next tax year, we will have independent taxation for married couples. I have capital gains tax losses brought forward from previous years from investments which were mostly in my name. Under the rules for the next tax year, can I nominate those losses to be shared equally between my wife and myself, or do I have to use them in the proportion of the ownership in which they arose?

■ The CGT law has always required a wife's chargeable gains and allowable losses to be calculated separately from her husband's. Originally, one spouse's excess allowable losses could be set only against the other's chargeable gains for the year in which the excess losses accrued (and not against chargeable gains accruing to the other spouse in subsequent years), but this rule was repealed (with retrospective effect) by the Finance Act of 1987.

You will, therefore, have to analyse the unused allowable losses which have accrued to each of you. The only element

Offsetting tax losses

■ MY SON, now aged 28, suffered quite severe leg and internal injuries five years ago in a traffic accident.

Without detailing the medical records, he initially spent some 10½ months in hospital and has had further spells for operations totalling some three months, the last in-patient visit being last month.

Likelihood was never in question, merely the size of compensation.

The defendant's insurers appear about ready to settle with our legal representatives at around £175,000. We have discussed in great detail with our legal representatives the

basis of the claim, but still have the gut feeling that the figure is too low.

■ We think that you would be wise to be guided by your legal advisers. They are aware of the full details of your son's position, as to which we cannot be informed fully. You could ask for advice from counsel other than the person who has advised us so far, if you are willing to pay an extra fee for that.

The courts are beginning to take a firm line with plaintiffs who delay the action in order to increase the award of damages, so the course you indicate could well be counter-productive.

Damages too low?

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The courts are beginning to take a firm line with plaintiffs who delay the action in order to increase the award of damages, so the course you indicate could well be counter-productive.

Instalment date change

■ I PAY RATES by instalments and my latest demand says the instalment date has been set earlier than last year. This is to provide the earliest possible instalment date so as to maximise cash flow and reduce the council's costs. It also asks for 16 consecutive payments to be paid on the first of the month. Can I alter the date myself, say, up to 14 days or longer without penalty?

■ If you, in fact, altered the dates within the time scale you envisage, you would *de facto* achieve the result you require. The council will not take any effective steps over late payments which are as little as two weeks in arrears.

PEPs and the taxman

■ AS A LANDLORD, I will shortly be meeting the local rent assessment panel to contest the decision of the rent officer on a "fair rent" for an existing tenant who commenced the tenancy in 1985.

All the circumstances are the same as when last registered in 1975.

Would you know how values update rents? I feel that their "yardstick" will be the RPI compounded each year.

It is a question for expert valuation to assess the proper market rent for a property, not just a matter of taking an historic rent and multiplying by some factor intended to represent inflation; thus, application of the retail price index is not appropriate.

The criterion is what a willing lessee would pay in the open market (to assess market rent) less whatever discount (if any) might be attributable to scarcity value.

■ While we cannot give investment advice (in view of the Financial Services Act 1986), we can confirm that regulation 22 of the Personal Equity Plan Regulations 1986, as amended, does exclude tax-exempt PEP dividends from the calculation of total income for age allowance purposes, under section 83(5) of the Income and Corporation Taxes Act 1988.

A free pamphlet on the intricacies of the tax rules for people born before April 6, 1925, is obtainable from tax inspectors' offices: ask for pamphlet IR4A (1988), but bear in mind that it does not take the present Finance Bill into account.

Banks not so SWIFT

■ HOW CAN I send money overseas quickly — in a matter of hours?

I have had sons stranded in Corsica and in Madrid, and have asked my bank to remit money by the fastest available method. In each case, the money took over a week to reach named banks selected by my sons, using a system

aptly called SWIFT by the banks. There were no strikes or other irregularities of delay in either case.

It should not take anything like so long to send money to banks in reasonably accessible places abroad. Orders to pay up to a specified amount can be made by telephone or facsimile machine. You should take up with your bank the inadequacy of the method actually used.

What youngsters can get from the banks and building societies

BARCLAYS
□ School-leavers get free Filofax (with guide to banking services) or £5 Woolworths music voucher with interest-bearing current accounts. No transaction charges.

□ Students receive £30 voucher (and free directory) for Next or £15 in cash, and interest-free overdraft for first six weeks of term. Thereafter, overdrafts have interest charged at 1 per cent over base rate.

No transaction charges, interest on current account balances. Connect card (cheque, cash withdrawal card).

Barclaycard applicants receive a free sports holdall

LLOYD'S
□ The 16/18-year-olds get cheque book, personal organiser, money management file if £20 is put in.

□ Students can get interest-free overdraft of up to £200; interest paid at 6.5 per cent net on current account in credit; cheque and cashpoint card; and free banking whether in credit or overdrawn.

There is commission-free currency exchange and 2½ travellers' cheques; American Express travel guide; and a free Eurocheque card (worth £5). No need to put in a set amount first. Applicants for Access card get a £15 Young

Personal stereo.

PERSONS RAILCARD
MIDLAND

□ Number One account for 11/15-year-olds: free project file, pen, pad. With more than £15 deposited, you get either a leisure pack (bag and T-shirt) or photo pack (camera, one roll of film and four processing vouchers).

□ Live cash account for 14/20-year-olds: cashpoint card, and free personal organiser and wallet. Minimum deposit is £10. Pays interest.

□ Students get £20 in cash when they pay in their grant cheque or parental contribution; commission-free banking; interest of 7.83 per cent net; a £250 interest-free overdraft (this has to be

agreed in advance); free student coach card worth £4.25; and commission-free foreign currency and £2/3 travellers' cheques.

Midland offers a student insurance package which costs £45 and covers personal possessions, personal accident, damage to property and personal liability.

NATIONAL WESTMINSTER
□ A £20 cash gift; interest of 6 per cent on current account; overdraft of up to £200 at 1 per cent above the base rate; no account charges; and Servicecard (combined cheque, cash withdrawal and Switch payment card).

ABBOT NATIONAL
□ An electronic personal

organiser if you put in minimum amount of £20. You get a cheque book, chequecard, cashcard, interest of 5 per cent. No transaction charges or fixed fees, even with an approved overdraft.

HALIFAX
□ The 12/16-year-olds get a free watch if they put more than £10 in a First account, and receive a booklet providing careers information on reaching 16.

□ Students receive a free booklet on making the most of student life (grants, budgeting).

NATIONAL & PROVINCIAL
□ Buzz account for teenagers at school provides a cashcard, current account

with interest paid at between 5.6 per cent, and 50 per cent discount on up to six cassettes.

TSB
□ Offers either "Save" or "Spend" accounts with cheque card, Visa card and cashcard.

The "Save" account is interest-bearing (about 5.5 per cent). No automatic overdraft.

The "Spend" account has no interest on credit but an overdraft of up to £200 at base rate plus 2 per cent. Automatic overdraft.

■ Students receive a free booklet on making the most of student life (grants, budgeting).

Abbott National
S. W.

Sara Webb looks at a new way to pay for medical insurance

Put your trust in health care

A UNIT TRUST that is used to pay private medical insurance premiums is the latest idea from Kleinwort Benson with the launch of its Kleinwort PPP income fund last week. The idea is that investors put a lump sum into a new income unit trust and the monthly income generated from the investment is then used to pay directly the premiums for a Private Patients Plan (PPP) family or retirement health scheme.

The amount you put into the fund depends on the type of medical insurance plan chosen and your age, which affects the cost. But you get the benefit of specially negotiated premium rates that would normally be available only through large company schemes.

David Glasgow, the managing director of Kleinwort Benson Unit Trusts, says that the increase in the capital value of the units over the years should produce a net income that will rise at a faster rate than the cost of medical insurance premiums. However, the statutory warning note is that the price of the underlying units can fall instead of rise. So, the monthly

income could drop below the level necessary to match the monthly premiums for the medical insurance, especially as these tend to rise as you get older.

The company admits it "cannot guarantee that it will manage the trust in order to meet the need," which is why it advises investors to put extra money into accumulation units as a reserve which could help them to make up for any shortfall in the monthly income.

There is no requirement for people taking part in the scheme to have a medical examination or provide any medical records. However it is worth looking out for the benefits actually provided by PPP, since the small print often contains exclusions and restrictions that you discover only when you make a claim.

If you don't want the medical insurance, you can use the new unit trust simply as a savings scheme or to provide a monthly income. In that case, the minimum investment is a hefty £5,000. The estimated gross yield of 4.5 per cent a year means that you need to invest quite a large sum to provide a worthwhile monthly income.

The initial charge is 5.5 per cent, the annual management fee 1.25 per cent, and the units are priced at 10p during the initial launch period until July 21.

Paying medical insurance premiums indirectly via an investment vehicle seems a strange mixture aimed at selling two entirely different products. The big plus is that you get the advantage of lower insurance premiums, negotiated specially by Kleinwort with PPP. On the other hand, you have to pay a large lump sum in advance to ensure that the unit trust generates sufficient income, and the payment of the monthly premiums restricts the growth in value of the savings fund.

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One certainty is that any investor holding tracker funds will not achieve top performance. But with more than 1,250 funds now available in the unit trust sector, picking a top-performing fund that will beat the index significantly is simply a lottery. You might equally choose one that performs very poorly. Bearing in mind that the bulk of unit trusts do not match the index, tracker funds can at least offer above-average performance.

The Royal Life Japan Index Tracking trust will track the Japanese index in the FT-Actuaries World Fund series, a full replicated basis. Apart from the £50,000 minimum investment, there are minimum additional investments of £25,000 — and Royal Life is reducing the minimum investment on its UK tracker fund to £10,000. Partial replication of the index funds can have a lower minimum.

Second, the funds track only movements in the capital value of the shares in the index. The income derived from the underlying holding is used in the first place to meet management expenses, with any surplus then going to unitholders.

Thus, the concept of index tracking in discussing the relative merits of full replication, rather than spelling out precisely what investors in index funds mean to individual investors.

It is important to remember that the basic objective of an index fund is to do what it says — track the relevant market index. Whether it tracks the chosen index precisely, as with full replication, or within 1 or 2 per cent, as with partial replication, is not particularly relevant to the private investor.

A very large underlying fund is required to achieve full indexation, so such funds tend to have a very high minimum investment; that is why Royal Life requires a minimum of £50,000. Partial replication funds can have a lower minimum.

Because there is no investment management, charges on such funds should be lower than for conventional unit trusts but, unfortunately, they

Eric Short

Pensions/Eric Short**Tax-free cash threat**

LIFE INSURANCE companies have discovered yet another "buy-while-stocks-last" reason for employees taking out personal pensions. This latest gimmick relates to the technical changes included in this year's Finance Bill relating to the tax-free cash sum available from personal pensions.

Under the existing rules, an employee cannot take any cash sum from a protected rights, rebate-only personal pension used solely to contract-out of the State Earnings-Related Pensions Scheme (Serps). But if the employee also has a top-up personal pension, from which he can take a cash sum, then the value of the rebate-only personal pension is aggregated with the value of the top-up pension in determining the 25 per cent maximum cash sum.

This anomaly is being removed in the present Finance Bill, which will come into force when it receives Royal Assent at the end of this month. The Bill provides that the 25 per cent maximum cash sum will relate only to the value of the top-up personal pension.

Indeed, the rebate-only personal pension will not be taken into account. So, the message from the life companies is to take out a personal pension before the

MINDING YOUR OWN BUSINESS

James Buxton meets a former submarine commander turned printer and a couple who opted to run a hotel in the Scottish Highlands

Opting out of the rat race

EAST Lodge Hotel is 11 miles up a single-track road in Strathconon, Ross and Cromarty. The road winds through woods and along a couple of lochs until the glen opens out into superb Highland scenery. A salmon river sparkles in the sun a few yards down from the hotel and Sgurr a'Mhuilin (2,845 ft) dominates the western skyline.

It is not surprising that Ian Hunter, 36, who runs the hotel with wife Rachel, says he fell in love with the place at first sight. But almost everything else suggests that while they are succeeding in their dream of escaping the rat-race, to run a remote hotel in the country, this is not a commitment that they should take on lightly.

Until 1986, the Hunters lived in Tunbridge Wells, Kent. Ian commuted to London each day on the 6.30 and handled bulk furniture sales at a department store. Almost classically, it dawned on him that there should be more to life than this fairly humdrum existence.

Rachel was frustrated in her work as a health visitor. They had no children and realised that their four-bedroom house was a big asset that should be put to use. With a partner, they made two unsuccessful attempts to buy hotels in the West Country, then heard of East Lodge through an agent. A deal was quickly done; they sold their home and drove up to Strathconon late one wet and windy evening in November 1986.

EAST Lodge is a fair-sized house which had been converted into a hotel five years before. It has 11 bedrooms, a lounge, a dining room and two bars. There are also five prefabricated chalets on the 20-acre property. But the occupancy rate for the bedrooms was low — only about 20 per cent — and the hotel had been on the market for two years.

The challenge for the Hunters was to restore the place to viability. No less important, they had to adapt to Highland life with its remoteness and long dark winters, and integrate into the population of about 200 who live along the glen and for whom the hotel's bar is the only community centre. The most important lesson they have learned is that running a small hotel means being committed to unending hours of work.

Their partner, unwilling, Ian says, to do 18-hour days, threw in the towel after six weeks and had to be bought out. The Hunters and a local girl do all the work between them, except in dire emergencies, with Ian responsible for the bar, Rachel for the cooking and all three pitching in to do the other jobs, from making the beds to sweeping the floor.

"We knew it wasn't going to be a holiday but it was still harder than I'd anticipated," says Ian. Nor does the work stop in winter: the hotel stays open all year round, for the bar and a trickle of guests. Ian uses

the winter to redecorate, repair and reconstruct the property, even doing his own plumbing, rarely using outside labour and only once a craftsman.

The Hunters have not had a holiday since they came ("but where would I want to go?") and Ian has only made one trip to London, which he did in the day. Being prepared to work very long hours, and thus avoid a big wage bill, was major part of restoring the hotel to viability. The other part of the strategy was raising standards. With Ian's relentless redecoration every bit of the hotel is now as bright as a new pin.

Rachel has improved the meals in the dining room and those served in the bar. The reward came this year when the Scottish Tourist Board, which operates a classification scheme that includes incognito inspections, raised East Lodge from one to three crowns (the maximum is five) and also gave it a commendation.

The hotel is in the Michelin guide with a symbol in red indicating its peaceful location. Ian has found that the local Ross and Cromarty tourist board's guidebook has been the best source of guests, backed increasingly by word of mouth recommendations. The Hunters financed the hotel mainly from their own capital, plus a small mortgage. They have not sought the loans or grants from the Highlands and Islands Development Board.

After their first winter, in which the overdraft soared alarmingly, they have managed to keep borrowing down so that the current overdraft is only about £15,000 and will be temporarily cleared by the end of July or August. Turnover is now running at about £200,000 a year. The five chalets are a useful underpinning for the business, fully booked for the summer months and each virtually guaranteeing two sets of evening meals a week for 45 people in the restaurant.

Room occupancy has gone up to about 45 per cent below what the Hunters would like, though the average stay has gone up from one to 3-4 nights. They are holding prices down to attract business: they charge £15 per person for bed and breakfast. Most guests eat their evening meal early and make room for a useful second sitting of people from outside.

After a somewhat uncertain first season in 1987 East Lodge had a good year in 1988 and expects a better one this year. But the Hunters don't feel it is reaching its full potential: the public rooms are larger than is justified by the number of bedrooms (one bar is unused). However, until room occupancy goes up, the Hunters are not thinking of building extra bedrooms though they might add one or two bungalows which, unlike chalets, can be occupied in winter.

In spite of their inexperience the Hunters appear to have had little



Ian Hunter and his wife, Rachel, outside East Lodge Hotel, Strathconon

difficulty adapting to hotel management. "Of course we made mistakes in the early days: keeping people waiting for food, for example. But you learn very quickly." While typical of people from England's south east of England they believe they have blended into the community. "You've got to be part of the com-

munity, but you mustn't force yourself on local people." In the end, the bar has become your only social life.

The Hunters can call at very short notice for help in the hotel from neighbours and, when the bar reaches closing time, they're likely to be asked to continue drinking in

someone's home down the glen. But if, in spite of the work, that still sounds an appealing way of life, Ian sound a cautionary note. "There seems to be a high divorce rate among southerners who come up here to run businesses. And I've seen hotels that are on their second ownership since we've been here."

Peking and Baghdad, are delivered to the diplomatic bag for delivery within three weeks. Piccolo does all the stationery for Jesus College, Oxford and has a growing clientele in the south of England as well as in the Inverness area.

Initially, he admits, he pitched prices rather too low. But the business is now doing well, he says, though the heavy borrowing at a time of high interest rates is a burden. The press is running near full capacity.

A problem could arise if Piccolo were to get substantially more custom, which appears quite possible as it becomes better known. "I don't think I want to get much bigger," says Honnor, who personally vets every order before it goes out. "If we did get bigger we'd have to move to an industrial estate in Inverness which would cost much more and I'd no longer be working at home in the country."

An ex-Naval man with his very own press gang



Tim Honnor in his workshop

PEOPLE ATTENDING the current round of Queen's Birthday parties at embassies around the world might be intrigued to know that at least some of the embossed invitation cards were printed at a little plant surrounded by green fields, roe deer and woods outside Inverness in the Highlands.

PICCOLO Press is a business started up by Commander Tim Honnor, a former submarine commander who noticed when he took his submarine into foreign ports that local printers were often unable to supply embassies with stationery of the quality they required.

He started Piccolo Press when he retired from the navy in 1983 at the age of 43 despite, he says, "the standard navy advice not to pursue your hobby when you retire." Initially Piccolo Press was in Dartmouth and Honnor did a year's printing diploma in Exeter.

The move to the Highlands came in 1986. Tim tested the market and the diplomatic

friend who was a naval attaché there. He printed it on the little Adana printing press in his attic. A few more orders followed and Honnor realised that his network of naval contacts at embassies could be a good foundation for a business.

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business was going quite well," he says. "We needed to move from Dartmouth anyway and as my wife comes from Inverness we decided to go there. If I could make it work in Dartmouth I reckoned I could make it work in Scotland." The Honnor built a house on land belonging to the family of his wife Janet and put up a 900 sq ft workshop alongside.

Piccolo Press specialises in high quality stationery — embossed and raised invitation and smart writing paper, for example. That means using letter press equipment and the business has two Heidelberg presses bought second hand, and a couple of offset presses,

while the Adana is still sometimes used. Honnor employs two printers whom he took on and trained from the Youth Training Scheme, and recently employed a secretary.

The move to Scotland took the business into a lower cost environment and opened up the possibility of finance from the Highlands and Islands development Board, though Honnor says this was not a factor in his going there. The HIBB gave Piccolo Press grants and loans totalling about £16,000 to cover half the purchase of one press and extending the workshop. The business has invested about £30,000 in equipment. Royal Bank of

Scotland provides loans and overdrafts now equal to about half this year's expected turnover of £80,000, after Honnor's former bank, Lloyds, refused backing.

Piccolo is the kind of low bulk, high value operation well suited to the Highlands, but Honnor says that initially he had to overcome "mental problems in the south about Inverness — it seemed to them like another planet. But when people find they can ring up in the afternoon and get a sample on their desk by post first thing next morning they realise it's not so remote."

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TRAVEL

Coming soon: The Great Railway Age

Should you decide to circumnavigate France why not let the train take the strain?

WHEN I was a child there was a Good Train and a Bad Train. The Good Train took us home from school for the holidays. It was the happiest train I ever knew. The carriages were decorated in gold and midnight blue and furnished with 18th century Dutch satinwood and tulipwood furniture. We lolled on satin cushions. The pictures were pretty; harem scenes by Pabbi, or voluptuous Indian beauties by Charles Zeharie Landelle. The food was stupendous. There was a magician with a dog, which barked and disappeared. Money was handed out. Even the smallest boys were permitted to play poker.

The Bad Train took us back to school when the holidays were over. It was the most wretched train I ever knew, without seats or windows. The food made us sick. Our letters were opened, our cheque books confiscated. The matron, Miss Hardbody, would slap our faces and tell us "For two pins I'd throw you off the train. Who do you think you are? Mr Hoity-Toity!" We cried for our mothers. But they never heard: they had all gone racing.

With a childhood like that, you would think I was deeply scarred. But not a bit of it. I even quite like trains, particularly French trains, as I discovered recently when joining a small tour party on the Great France Express — part of an ambitious, efficient and luxurious programme of train journeys in Britain and on the continent organised by a company called The Great Britain and Europe Express, in which tour operator Abercrombie & Kent owns a stake.

The current programme covers train journeys in England and Scotland (six days), Wales (five days), France (11, seven and six days), Germany (eight days), Spain (eight days) and Switzerland (seven days). Next year the programme will be extended to Italy, Scandinavia and Austria — sure proof that the fast-growing market in luxury travel is really on the move, and another sign that train travel is set for a major come-back.

At a Financial Times conference on world rail two months ago, Stanley Clinton Davis, the former European Commis-

sioner for Transport, said that European transport ministers had been guilty of "incredible dereliction of duty" as regards railways — a myopic approach, he maintained, because the 21st century was likely to be the new age of rail.

According to David Rogers, managing director of The Great Britain and Europe Express: "In devising this new

THE AGONY AND THE ECSTASY



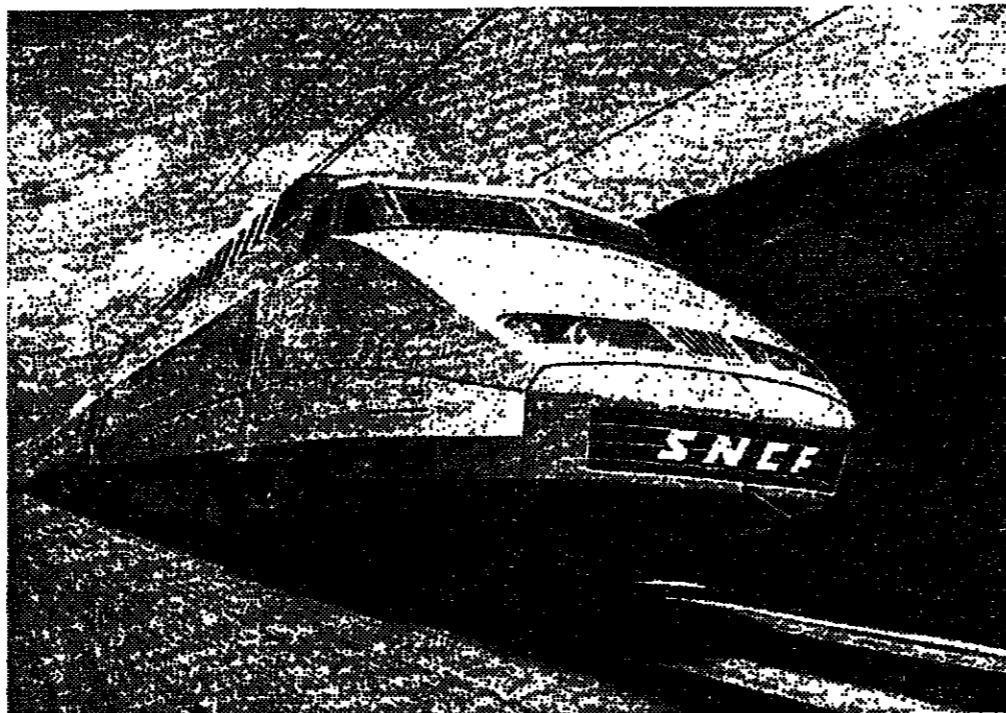
Travels with Michael Thompson-Noel

programme, we have had several objectives: to enable visitors to Europe from far away to see a great deal of a chosen country in a relatively short time; to allow those people who would like to be accompanied by a guide to do so without being subjected to the indignities of an escorted motorcoach tour; and to provide a quality of service more akin to that of a bygone age hence the travelling bell boy."

The travelling bell boy is said to be a unique concept. He is an important feature of the whole programme because he is responsible for your luggage throughout the journey, from the moment you check in (in my case, at the Gare de Lyon), and conveys your luggage from hotel to hotel, unheard and unseen.

This means that you leave your suitcases in your room when you depart each hotel, and find them awaiting you in your room at the next overnight stop. It certainly beats hauling them around yourself, rupturing you know not what, and contributing to the gracious tone that characterises the whole trip.

Other things help. You travel in reserved first-class seats on some of Europe's best



One of Europe's best trains — the TGV, in France

trains (for the French trip, much of your travelling is done on the high-speed TGV). A motor coach waits at each destination to transfer you to your hotel or take you sightseeing. You stay in excellent hotels — the Palace in Lucerne, the Imperator in Nimes, the Alfonso XIII in Seville, etc. The itinerary is expertly planned and beautifully well-balanced. You are given an intelligent and knowledgeable guide — in our case a youthful ex-Foreign Office type, Anthony Bay, bell boy Miguel Yanez and eight (appropriately well-heeled) paying customers, charming people all: two from Toronto, four from California and two from Inverness.

We were certainly shown the sights. The full route for the 11-day Great France Express goes like this: Paris-Dijon-Avignon-Aix-Nice-Monte-Carlo-Arles-Les-Baux-Nimes-Carcassonne-Cahors-Rocamadour-Dordogne-Valley-Bordeaux-Medoc-Tours-Loire-Valley-Blois-Paris, though I hopped at Nimes. If you cannot spare 11 days, you can take a six-day tour of eastern France or a seven-day tour of western France, joining or leaving at Nimes.

As the brochure explains, the programme is for those who value the companionship of a party of congenial travellers while retaining a good measure of independence; for those who are keen to learn about the history and culture of their destinations from an expert guide, yet who want the freedom to explore on their own." And so it turned out.

We were an impressive little group: four travelling journalists from suitably up-market publications (excepting, I suppose, *The Observer*), a PR gal, I slept well in Paris, dined excellently in Dijon, enjoyed my stroll round Avignon, caught flu in Aix-en-Provence, swam in the hotel pool in Nice, won modestly at roulette in Monte (my system was misfiring: they were spared a run on the bank), tramped happily round Arles and was charmed and impressed by the grandeur of Nimes.

Above all, I enjoyed the train. Like a snake in a basket,

guide Anthony Bay, bell boy Miguel Yanez and eight (appropriately well-heeled) paying customers, charming people all: two from Toronto, four from California and two from Inverness.

I gradually warmed up as the train sped south, so that by the time I reached Avignon I was struck by a big idea: possibly quite banal, but still a big idea: colonising the man — but also enjoying a golden age of rail travel down here on Earth. Life goes on.

The cost per person (double occupancy) of the 11-day itinerary on the Great France Express is £1,659. For a Rail Pass holder it is £1,488. The single supplement is £265. The price of the 11-day trip includes five lunches, eight dinners, wine tastings in Burgundy and Bordeaux, and wine with dinner on six evenings. The remaining departures (from Paris) in 1989 are on July 25, September 5 and September 26. The six-day (eastern France) trip costs £1,219 per person, the seven-day (western France) trip £1,122.

Abercrombie & Kent is at Sloane Square House, Holbein Place, London SW1 8NS. Reservations: tel: 01-730-9600, brochure despatch: 01-730-7795.

Part of my reading included Peter Mayle's excellent and newly-published *A Year in Provence*, Hamish Hamilton, £12.95.

stands of oak in which the famous fungus tends to grow. By ancestry, *Tuber melanosporum* belongs with other fungi as humdrum as chestnut blight and penicillium mould.

According to this article, a French company is now marketing an artificial truffle oil that replicates the aroma of the fungus, while in a parallel development two Californian entrepreneurs are cultivating miniature truffles indoors.

Thierry Talou, a chemical research engineer at the agro-resources chemistry department of the National Polytechnic Institute in Toulouse, says that French chefs have assured him that the truffle oil is a "perfect imitation of the famous black truffle aroma." In California, Moshe Shafrazi, a retired immunologist, is growing truffles indoors, and is now harvesting roughly 60 lbs per week. His fungi are tiny compared with the real thing, so he sells truffle oil, paste, powder and juice but, as yet, no fresh truffles.

In short, I am coming to the view that things are not disintegrating around us quite as we suppose. They are rebuilding Avignon. Soon they will be selling truffle paste at Tesco's. In the 21st century we will be colonising the man — but also enjoying a golden age of rail travel down here on Earth. Life goes on.

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HOLIDAYS AND TRAVEL

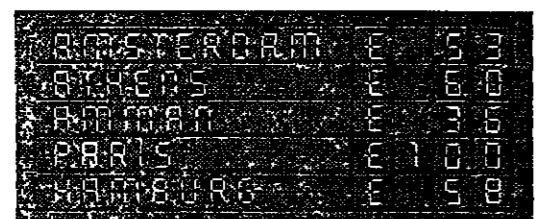
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GARDENING/MOTORING

UNIVERSITIES keep on being told to forge closer links with business. I have just seen a link that took an unexpected turn: no patents, no bright ideas, no suppliers to business of what it is supposed to want. Acquisition, rather, is the word for it, and it is the university which has done the acquiring.

In Leicester, the University Botanic Garden covers 16 acres and is run at the university's expense. It is open from Mondays to Fridays (104 pm) at Stoughton Drive South, Oadby, on the south-east outskirts of the city.

Its acres of well-planted greenery are a public haven in a city and county not overstocked with gardens for visitors. It has admirable trees, two national collections of plants, and a highly-respected area for experiment which is fenced off from the public because it is potentially so exciting.

The garden was the scene of an important breakthrough in tomato breeding. It is now the trial ground for possible types of new sportsturf. It is a pleasant garden, less admirably by its staff.

What pleased me was its originality and development, because they might be a lesson for our times. The Botanic Garden began with the contributions of a Leicester businessman, F. S. Brice, who built himself a house in Stoughton Drive (which he called Middlemeade, later changed to Beaumont) and, between 1904 and 1910, laid out grounds in the most fashionable manner of the time.

He planted a Japanese garden, the rock-and-concept of which are still intact (although the small maple are somewhat larger than Brice can have

Four into one will go

Robin Lane Fox on a rather special botanic garden

expected).

Brice installed the sort of pergolas which every small country house was fated to need in the Edwardian age. It had none of our plastic hoops or wobbly arches. It rested on solidly-built piers, up which grew a cluster of flowering climbers. His water garden runs up one end of the pergola and is planted with blue-leaved hostas, big umbrella leaves with leaves like umbrellas, Japanese water irises, and water lilies which are almost too vigorous.

Brice understood how to

make the most of water in a garden. Be bold, he must have told the designers, and bring water right up to the garden's main viewing point so that it dominates the space which encloses it and leads the eye down its inviting vista.

In gloomy 1947, Brice's house and garden were bought by the university. It then took the bit between its teeth. Perhaps you remember those anecdotes of 1972 when a certain merchant banker was believed to have told his agent to buy farmland in southern England; and

but each with its own garden identity and immoveable background of mature shrubs and trees.

The now-linked gardens house national collections of aubretia (they recommend the variegated Dr Mules form) and hardy fuchsias (more than 70 varieties survive in the open). Brice's house has a superb oak, Quercus Petraea Mespilifolia, with toothed leaves. A small alpine house shows the wildflowers of the Balearic Islands, where collectors take students in the spring vacation.

Beyond the furthest house, the garden runs away into a recreated Leicestershire meadow, rich in wildflowers with a feature that strikes a chord in any keen fox-hunter's heart. Two four-horned stags, once students at any point in any of the four gardens, you might come across summer romances or attempted study with a book.

Soon, the university bought the fourth and furthest ("Hastings"), bagged one of the two in the middle ("Southmeade") and, in 1964, rounded off its sequence by buying the missing piece ("The Knoll"). Every Englishman's dream was then realised. The neighbours had all been bought out and their garden walls could be smashed down, turning four decent gardens into one.

By shrewd buying, the university had realised an under-appreciated principle of good gardening and living. Why have only one house in which to live and garden when there are bound to be quarrels, disruptions and noise and it is, anyway, so much more amusing to plant two? What happened, so charmingly, by rain and neglect at Sissinghurst (a tower, a cottage and a little bit of castle) occurred in Leicester through some shrewd academic dealing.

Now, you have the unique experience of walking through four separate houses, linked in date and one in their architect,



Southmeade and its herb garden

DAIAGE TO trees during the Great Storm of October 1987, the need for a much larger selling centre, a wish to encourage greater use of the restaurant, and the desire of the New Zealand government to give the Queen a handsome present of its native plants have all conspired to give the entrance to the Savill Gardens in Windsor Great Park a new look.

Those familiar with the gardens will recall that the restaurant stands just inside them, close to the entrance gates and at the top of the slope running down to the water. Its position means that it commands excellent views. The plant centre was on the other side of the gate where the path used to be covered with old beech trees, spaced widely but still enclosing so much light and improving the soil to such a degree that a deep carpet of moss was considered to be the best ground cover.

It was unusual and beautiful but, when many of the trees were blown down or damaged severely by that remarkable autumn gale, there seemed to be no sense in spending many years recreating that partic-

Right royal Kiwi pressie

for scene.

It had already been decided that a considerably enlarged plant centre was required, and a suitable site for this had been chosen on the other side of the restaurant. Along came New Zealand with its offer of plants and it soon became clear that a very suitable site for this collection would be in and around the old selling area. The greenhouse was still there to shelter those plants that would need protection throughout the year and provide temporary winter accommodation for the even greater number that could not be regarded as fully reliable outside.

The disappearance of the beech trees had made this area very open and sunny, and all that would be needed would be to prepare the necessary beds and standing grounds.

The former for the plants that would be expected to stay outdoors winter and summer, the latter for the terrace itself, it would be impossible to see any trace of it and the view would



it occurred to someone that the restaurant, like the selling centre, would be more profitable if it could be open freely to all comers without having first to pay to go into the garden; but this suggestion did not fit in well with the other alterations. All that was necessary, was to enclose the restaurant and its outside terrace within a deep semi-circular ha-ha, or enclosed wall.

Flower beds could extend to the top of this wall so that, from within the restaurant or even from the terrace itself, it would be impossible to see any trace of it and the view would

continue uninterrupted into the garden. All this has been done with great success.

Beds are covered completely with wood chips, not the well pulverised bark that is much used nowadays as a surface mulch for flower beds but a much coarser, woodyer grade that should be even more effective in reducing the germination of weed seeds. There is generous use of grey-leaved plants, many small conifers, shrubby potentillas, hebes, campanulas and some delightful drifts of rose pink dianthus which might serve as a reminder that South Africa, as well as New Zealand, can make valuable contributions to British gardens.

The New Zealand Collection was opened by the Queen in the presence of the High Commissioner for New Zealand on June 23. It contains well over 800 species and varieties, and other donors besides New Zealand have contributed generously to it.

Virtually the whole area outside the old greenhouse has been covered with pea gravel, which continues unbroken

from the plant beds themselves onto the paths and the standing grounds. Such gravel beds have been used successfully elsewhere in the Savill Gardens for a considerable time and they suit a wide range of plants, but particularly those that enjoy good surface drainage combined with a cool, moist soil. The gravel is loose and stirred easily with a rake or hoe, it discourages both loss of water by evaporation and the germination of weed seeds, and it requires a minimum of labour to keep it clean and tidy.

The plants are all labelled clearly and, although many are rare and may be impossible to buy, the availability of New Zealand plants is increasing all the time, thanks both to a few large New Zealand exporters and to some small but very knowledgeable specialists nurseries in Britain including Graham Hutchins. He has a small but well-stocked nursery in Hornchurch, Essex, and has written and published the best popular guide to hebes and parthenias, many of which are neat-growing shrubs excellent for small, sunny gardens.

Arthur Hellyer

B-K7; 29 R-K8, R-K9; 30 R-K10; P-K8; 31 R-K11, N-Q8; 32 P-K11, R-K11; 33 P-K12, P-K12; 34 P-N5, R-P5; 35 R-P5; R-K11; 36 B-K12; N-B12; 37 P-K12, P-K12; 38 B-K7, R-K7; 39 R-K11, N-K11; 40 P-B7 ch, N-P7; 41 R-N1 ch, K-R1; 42 B-R6 ch, K-R2; 43 R-N7 ch, K-R3; 44 R-K10, Resigns.

PROBLEM No. 780



Better is 9... Q-R2; 10 Q-K1, P-QN4 or R-K1. White can still advance P-K5, prepared by B-B3 or Q-N5, but Black has time to organise active counterplay.

It will doubtless be argued that this adds fallibility on the part of one of the greatest players in history is a sign that the move is at least starting to catch up. But a more likely explanation in this case is that Karpov needed, not just to win, Rottterdam, but to obtain a high percentage to qualify for a choice of upcoming tournaments in the World Grand Prix.

Supporting this theory is the course of his first defeat against Salov, in which Karpov spurned several chances to draw before misjudging an exchange of queen for three pieces, even after his comparatively bad result in Rotterdam he easily retains second position in the overall Grand Prix, the final event of which is at Skelleftea, Sweden, in a few

weeks.

Many of the decisive World Cup games are door encounters which are only settled in the endgame; but this week's game is a bright exception.

Black chooses a provocative system of the Sicilian Defence which hopes that White will over-reach in his efforts at King's side attack.

The White formation does look extended after 20 moves, but as so often in Sicilians there is a hidden tactical point which justifies White's calculations and leaves Black a hopeless cause on material.

White J. van der Wiel (Netherlands).

Black J. Ehlvest (USSR).

Sicilian Defence (Rotterdam 1989).

1 P-K4, P-QB4; 2 N-KB3, P-K3; 3 P-Q4, Pxf; 4 Nxf, P-QB3; 5 N-KB5; 6 P-B4, P-QB3; 7 B-K2, B-K2; 8 O-O, O-O; 9 R-K1, R-K1.

The crisis of the game. If 17... N-PxP; 18 Rxf7 Pxf7; 19 N-Q5, so Black hopes to defend the attack by a counter on the white queen.

18 PxNP, PxR; 19 PxRP ch, N-Q5; 20 Q-N5 ch, P-B3; 21 Q-N4!

Winning by force — Black missed in his earlier analysis the point 21... PxN; 22 Rxf7 PxQ; 23 R-B7 ch with mate to play. As played, White soon reaches an ending two pawns up which Black prolongs vainly till past the move 40 time control.

21... P-K4; 22 Q-N5 ch, Pxf7; 23 PxR-Q ch, Kxf7; 24 NxQ, P-Q7; 25 N-Q5, B-Q1; 26 QR-Q1, B-N5; 27 Rxf7, N-K3; 28 R-Q8.

Chess

Weeks.

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PROPERTY

Reaping a rich harvest*The market in working farms is thriving, reports John Brennan*

TEN YEARS ago, buying a house in the country meant just that: a house, a garden and – for those with ponies – possibly a neighbouring field. Now, even buyers with no agricultural interest at all are competing for farmhouses with 100, 200, 300 or more acres of land.

With rising country residential values passing agricultural land values on the way down, a new generation of non-farmer farm-owners is emerging. Robin Thomas, of Strutt & Parker in Exeter, confirms that demand by buyers for farms – particularly smaller farms with a good main house – now bears little relationship to anything as prosaic as crop yields.

"In the past, you would look at the productive capacity of a farm," he says. "These days, I find myself valuing the house, the potential for the outbuilding, the amenity value, whether there is a stream you could get a few rods on, paddocks for ponies..."

The extent of the switch from commercial to amenity values is reflected in the land price index produced by Strutt & Parker with the Ministry of Agriculture and Wye College of the University of London. That shows commercial farm prices in the last quarter of 1988 averaging £2,150 an acre. Farms that were mainly residential sold for more than twice that, with an average of £4,790 an acre. And as commercial farmland values eat that price difference is widening.

What differentiates the present cycle of demand for residential farms is that it extends across the range of country properties, to the extent of suggesting a real change in the nature of the farming community. Incoming buyers with no agricultural skills are helping to reverse a long trend to marry farming with ownership of the land.

Farmers and farm-owners have often been quite distinct species in the past. A few hundred years ago, the people who actually worked the land could be recognised as rustic characters tottering about in bucolic squalor with either a sack or a small sheep draped across their shoulders to keep the rain off. Farm-owners, on the other hand, had to labour between the Jane Austin-esque embarrassments of life on their country estates and the vital, social bloodstock business of maintaining an adequate income-bearing acreage by marrying well. Secure, multi-generation

farm tenancies, the pressure cooker impact on land utilisation of the population shift into towns as a result of the Industrial Revolution, and the drives to increase food production in the world were just as end to all. From Thomas Hardy's rural despot through to the only daughter of the Land Rover, the bumble-squirearchy of *The Archers*, the rustic small-holder shifted up the economic and social scale.

The patchwork of small holdings that made up the agricultural map at the turn of the century has been drawn into a pattern of larger farms. This rationalisation has been helped along by a rich harvest of tax concessions and capital investment, made against a background of wartime and post-war campaigns aimed at making Britain as near self-sufficient as it could be in food production.

Security of tenure has enabled working farm families to become the effective (or, by buying in freehold, the actual) land-owners. That is reflected in the continuing fall in the proportion of let farmland in Britain, from more than 90 per cent in 1901 to under 40 per cent now.

Until recently, the distinction between farmer and farm-owner had seemed to be fading away. Part of the present reshuffle of farm deeds dates back to the late 1970s when, with rare timing, the financial institutions stepped in to reap some of the subsidised yields available on agricultural land, just as the years of steadily rising farm incomes and land values were about to end.

City funds ended up in a two-tiered competition for farmland. At one level, the competition involved open bid battles between the funds for large tranches of the best, Grades I and II, cornbelt land of East Anglia. Those record price bids stole the headlines, but the volume of direct institutional investment in farmland was not that significant. The really big money competition was between the banks and other agricultural mortgage lenders for the hearts, minds and wallets of the existing farming community. Their enthusiasm to allow or persuade farmers to borrow to improve yields on their exist-

ing acreage, or to add to their land holdings, poured billions of pounds into an inflationary land price spiral.

For a few heady years bank-funded farmer investors competed with other similarly-funded farmer investors at land auctions where, if the land was of institutional quality, as likely as not they would end up as rival underbidders to a price-insensitive pension fund or life office. This price

– is disappearing fast.

Now that ever higher food production is no longer a national priority, it is not tenable to argue that town dwellers who stray into the country are increasing the factory floor of a strategic industry. A planning system long geared to blocking any change from agricultural use has been turned on its head. Now, government guidelines positively encourage alternative uses for surplus

Instead of being asked to dig for victory, farmers are being paid to set aside land from agricultural use

spiral started to unwind as the food mountains within the EEC began to reach embarrassing proportions.

Instead of being asked to dig for victory, farmers are now being paid to set aside land from agricultural use. As the weeds grow and the lending banks of yesteryear lose their smiles, the whole nature of farming in Britain is changing.

Half a century of subsidy takes a long time to work out of the system, and there is no sign of any immediate return to the days when working farmers were rural slaves and the farm owners were social butterflies flitting out of the way of the silage. But the ability of farmers to exclude the rest of the population from the 42.7m acres of agricultural land – over 75 per cent of the total land mass of the British Isles

buildings. A government discussion paper on farmland use proposes a new form of "permitted development rights" which would extend farm owners' former rights to the point of doing pretty well what they liked on their land.

As farmers look for every possible source of additional income, they have begun to face new competition in the sale rooms. As Tim Lee of Carter Jonas says: "We are now seeing four types of buyers. There are urban types seeking a place in the country who have cashed in on a property in town – and not just London; there is plenty of provincial city money coming into the market. Then there are the company people who have made money from their businesses and who like the idea of owning a farm, or who want to buy a farm to aaking a profit."

Professional management could cost anything from £5 to £20 an acre, depending on the size of a farm and the extent of the work involved. As Tim Lee of Carter Jonas says: "We are now seeing four types of buyers. There are urban types seeking a place in the country who have cashed in on a property in town – and not just London; there is plenty of provincial city money coming into the market. Then there are the company people who have made money from their businesses and who like the idea of owning a farm, or who want to buy a farm to aaking a profit."

It is easy enough to buy a farm to live in if the working acres are down to grass, and the work done, and the crop paid for by some silage-hungry local farmer. And for non-farmer buyers there are plenty of professional bad agents to take on the management.

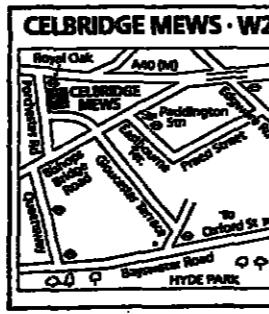
Christopher Langford, from the management side of Downton Neats in Winchester, finds that most buyers come to take keen interest in the land. "There is a clear tax requirement to avoid being treated as a hobby farmer. Like any business the wants to retain the right to offset costs against income, the Revenue expects owners to run a farm with a view to making a profit."

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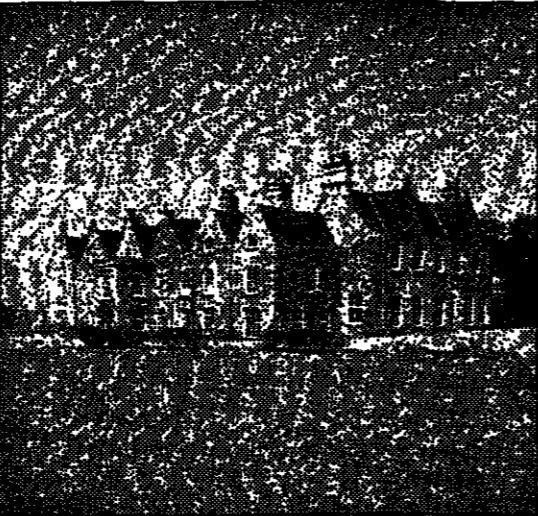
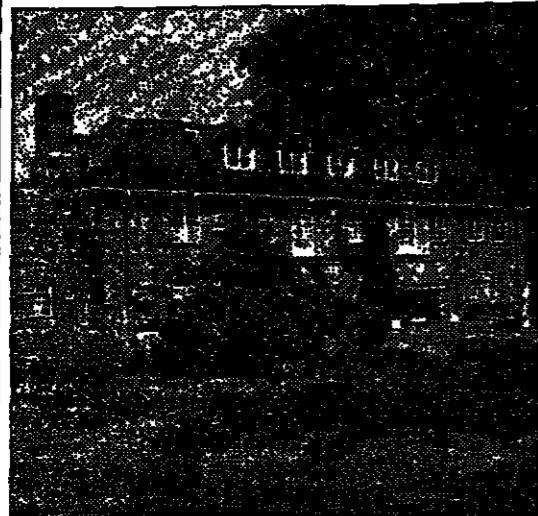
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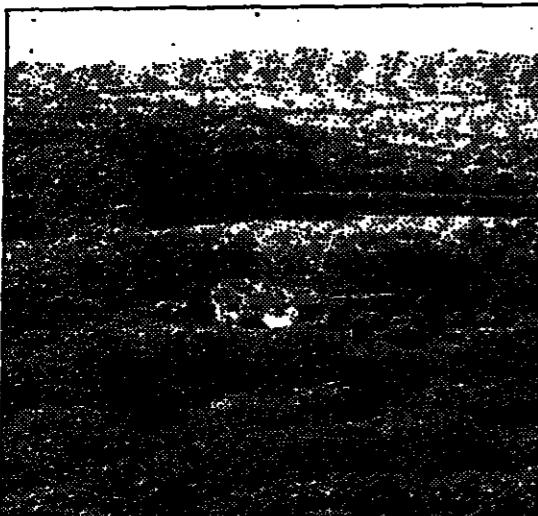
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LINCOLNSHIRE - Colby, Lincoln 6 miles. Three substantial properties created from a fine Jacobean Grade II listed hall. Main Hall: 2 reception rooms, master bedroom, 5 further bedrooms & 3 bathrooms, garden and grounds. West Wing: 3 reception rooms, master bedroom with en suite shower room, 4 further bedrooms and bathroom. Gardens and paddock. East Wing: 3 reception rooms, 3 bedrooms and bathroom. Additional 25.25 acres of woodland and paddock. Grantham Office: Tel: (0476) 65886. Ref: 4AB5010.

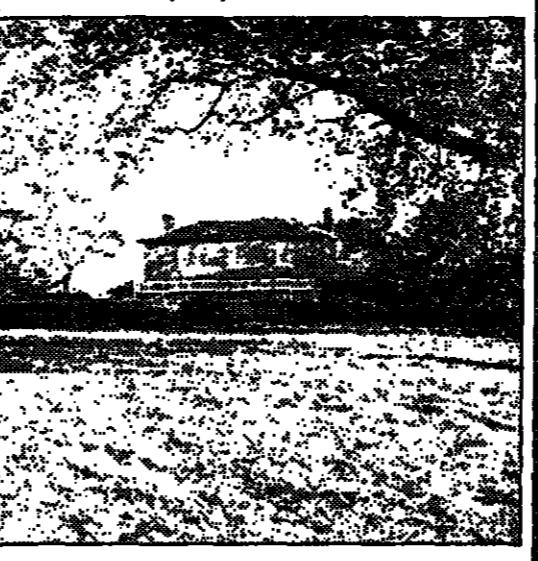
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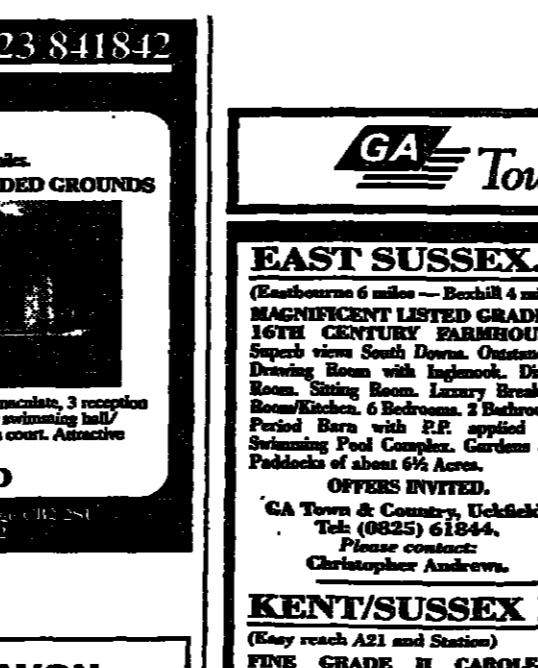
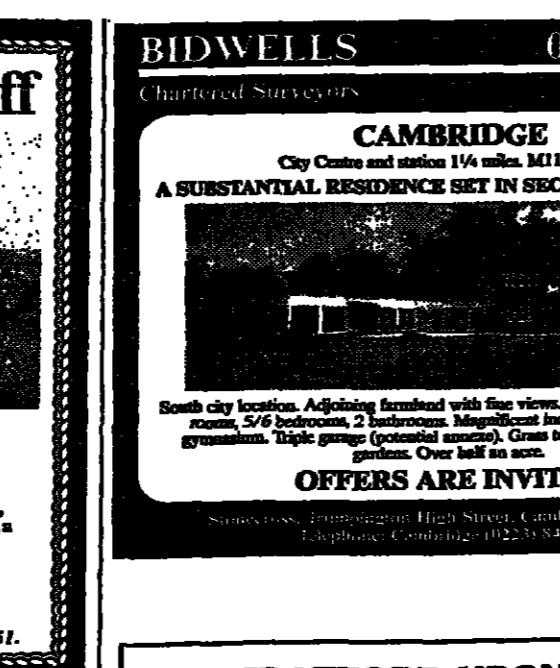
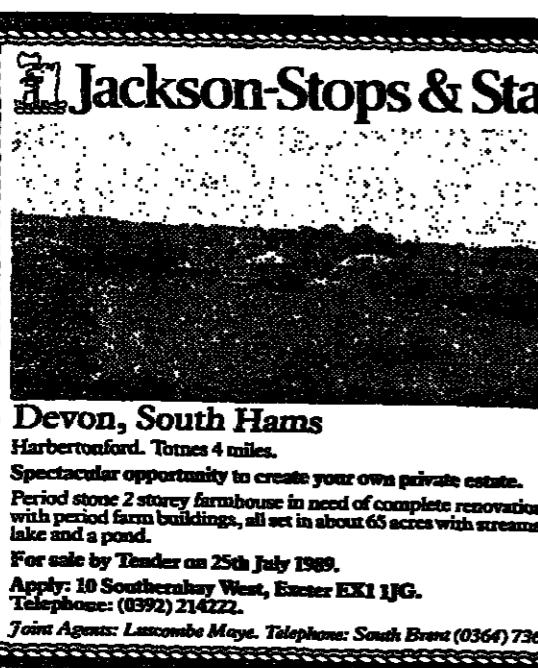
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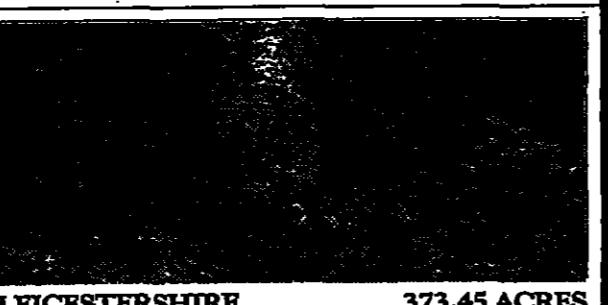
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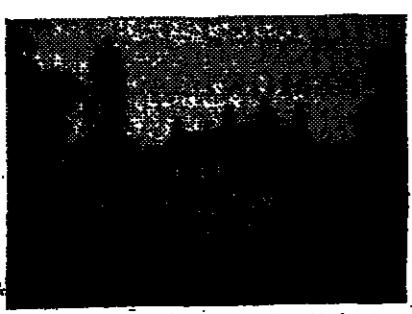
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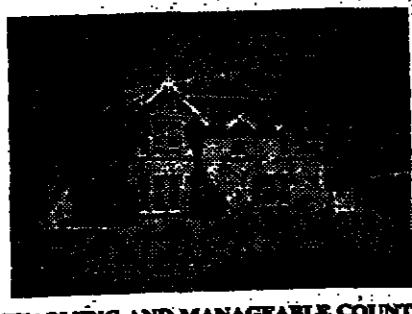
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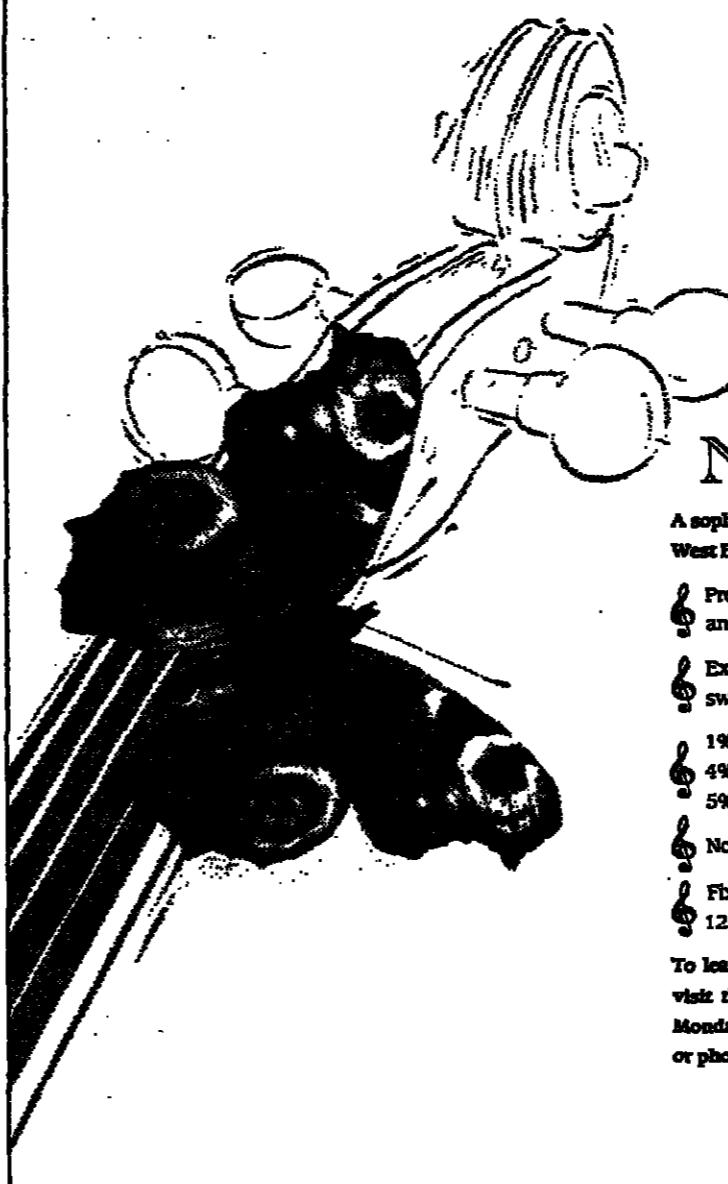
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BOOKS

Actually, we still care whodunnit

Anthony Curtis on the revival of interest in that classic genre, the crime thriller

"WHO CARES who killed Roger Ackroyd?" – asked Edmund Wilson, almost 50 years ago in a famous *New Yorker* article, attacking the traditional English detective story for its heap of trivial clues and stereotyped suspects, its obsession with timetables. The answer must be that a great many people still do.

Collins's Crime Club series celebrated its 50th birthday in 1980 with a party held in New Scotland Yard and the imprint is still going strong with a regular output of two or three new titles every few weeks in the year. Gollancz and Macmillan have equally healthy crime lists, as readers of this page will know from the assessments by our crime reviewer, William Weaver.

Faber has always had a small select crime list (stemming presumably from T.S. Eliot's passion for Sherlock Holmes) headed now by the amazingly popular P.D. James. Constable jumped on the crime bandwagon some years ago and has stayed happily with it; more recently Quartet and Headline have clambered aboard. And since numbers of women both write and read detective stories, feminist publishers, The Women's Press and Virago, have not been slow to make their bids for a takeover of the form.

At the height of the Raymond Chandler cult, it was confidently predicted that the Californian, private eye novel with its heady cocktail of violence, sex and wisecracks, pioneered by writers trained on the pulp mystery magazine *Black Mask*, would hammer the last few nails into the coffin of the old-fashioned murder story, the body in the library whodunnit. But this has not happened. Tim Binyon

whose knowledge of both genres is encyclopaedic even suggests in *Murder Will Out: The Detective in Fiction*, that the private eye novel will be the first to run out of steam.

Binyon has compiled an interesting list of contrasting aspects of the two types which he regards as "radically opposed to one another": for example, in the detective novel the police are usually honest, organised crime is rare and the intake of alcohol normal, in the private eye novel the police are often corrupt, organised crime is com-

MURDER WILL OUT: THE DETECTIVE IN FICTION.
by T. J. Binyon
Oxford £12.95, 166 pages

mon and intake of alcohol is excessive.

But Binyon's main concern in this tersely informative volume is to identify and codify the various kinds of fictional detectives that have appeared, particularly over several novels by the same author, the series detectives. He starts in the 19th century when the form was foreshadowed by Wilkie Collins, established by Poe and given classic status by Conan Doyle. No one has approached the vast, continuing corpus of detective fiction quite in this way before, and Binyon was well qualified for the task being not only an addict and crime reviewer but also an occasional practitioner.

As one would expect his main distinction is between the police detectives and the private detectives. The latter subdivide

into what Binyon describes as the professional amateurs of whom Sherlock Holmes is the first and greatest, almost always accompanied by a Watson-style "feed", and the amateur amateurs, typified by Lord Peter Wimsey who either have, like his lordship, no regular employment, or combine a flair for detection with a full-time job. Another pre-Second World War detective who abundantly reveals many of the chief characteristics is E.C. Bentley's investigator, Philip Trent.

The basic implausibility inherent in the notion of a busy lawyer, bookseller, university professor, actor, merchant banker, housewife, cookery expert, priest, rabbi, having the time and opportunity to attend and solve a variety of puzzling murder cases has not prevented members of all these professions and many others being used by crime-writers as series detectives.

Binyon reckons that for the future there is probably more mileage in the police detective novel than that of the private detective. Among policemen Binyon has further distinctions to make between the flourishing police procedural novel, of which Ed McBain's 57th Precinct is the model, and the single case novel undertaken by one or two main police detectives often called in from Scotland Yard.

Binyon breaks the police detectives down into further sub-categories: cultural policemen (Trenchard's police college at Hendon was a landmark here), younger policemen, peripheral policemen, American policemen, foreign policemen, provincial policemen, and so on.

Many of the books Binyon mentions with approval are now, inevitably, hard to

come by. Where, for instance, can one get hold of the novels of Peter Antony whose work appeared in the 1950s? The series detective was Mr Verity and the first, *The Woman in the Wardrobe*, Binyon describes as "not only extremely funny; it is also a brilliant variant on the locked room problem." The pseudonymous authors, twins by the name of Shaffer, later went on to write plays, at least one of which, *Sleuth*, had a detective content.

Fortunately several publishers have recently discovered that there is a market for vintage detective fiction reissued in paperback, and some of the titles cited by Binyon have resurfaced. His own publisher Oxford has, for example, just launched a Classics Crime series with three excellent reprints: *Who Killed Netta Maul?* by Frank Arthur (£3.95, 266 pages) – the author was an accountant in the Fiji Islands in the 1930s, and he set this and other detective novels there; *Was It Murder?* by James Hilton (£3.95, 192 pages) – the inventor of Mr Chips with here a more lethal view of public school life; and *The Eye of Osiris* (£3.95, 246 pages) by R. Austin Freeman. This features the great Dr Thorndyke whom Binyon regards as the supreme exponent of the scientific method. Chandler admired him too. The book is strong on Egyptology, and central London before the First World War, but for me it went on a bit. Hogarth Crime paperbacks offer another Thorndyke reprint, *Mr Potterswick's Oversight* (£3.95, 312 pages) as well as the first appearance of that aesthete among sleuths, Philo Vance in *The Benson Murder Case* by S.S. Van Dine (£3.95, 251 pages).



The frontispiece and title page of Bentley's classic mystery

Murder by Amanda Cross (£4.99, 176 pages). The detective here is Kate Fansler – the author whose real name is Carolyn G. Heilbrun teaches at Columbia. Fansler belongs to Binyon's category of amateur amateurs.

"Of all the detectives in this group, [he writes] Professor Fansler is undoubtedly the most convincing academic. And one of the most satisfying qualities of the books in which she appears is the way she brings a scholar's mind to bear on the problems of detection." Certainly Binyon, lecturer in Russian and research fellow at Wadham College, Oxford, should know.

A complete oddball

Peter Quennell on Blanco White, a mercurial and versatile 18th century eccentric

DARWIN ONCE observed in conversation with the fashionable hostess, Lady Ashburton, that "it greatly took away one's sympathy with a man's religious scruples to find that they were merely symptoms of a diseased liver"; to which she sagely replied that "until the dominion of the liver was precisely defined, it was safer to speak respectfully of it."

This was a subject, we have since learned, about which she already knew a great deal. Her dear old Prophet, "the adoring Thomas Carlyle, often talked of the connection between his own physical disorders and 'the deep gloom and dubitation' that haunted his spiritual and intellectual life. But Darwin's criticism was probably less true of the Scottish historian than of the strange personage for whom he intended it, Joseph Blanco White, and whom Martin Murphy has portrayed at length in an interesting book.

Blanco White's troubles may have been partly due not so much to the condition of his liver as to the fact that his parentage was oddly mixed – he was half Spanish and half Irish – and his sympathies were therefore often much divided. Even his name had changed, having been christened in 1775 José María Blanco y Crespo, he became in

**BLANCO WHITE:
SELF-BANISHED
SPANIARD**
by Martin Murphy
Yale University Press
£19.95, 261 pages

later years Joseph Blanco White and from the conservative society of 18th century Seville plunged straight into the conflicts of early 19th century England. A devout Catholic, he joined the Protestant Church and took Holy Orders, only to reappear towards the end of his existence as a Unitarian minister.

Among his most conspicuous traits was his mercurial versatility. In London, besides editing an important Spanish journal, he frequented the Holland House set, where he was hailed as a distinguished Spanish Whig, whose principles could compare "with those of Cicero and Mr Fox". Having entered the literary world, he gained the friendship of Southey and Coleridge, and himself composed a sonnet that, according to Coleridge, was "the finest and most grandly conceived" in modern English literature.

At Oxford, too, both his learning and his social gifts seem to have impressed the dons. He was always warm-hearted and gregarious and,

despite his doubts and scruples and hesitations, he evidently enjoyed his passage through the world.

It had not been an adventurous passage. During his youth in Spain, he had had several romantic attachments, and had begotten an illegitimate son, who presently followed him to England and, as Major Ferdinand White, CB, of the Eighth Regiment of Foot, earned distinctions on several Indian battlefields. Martin Murphy's biography, though here and there perhaps a little too voluminous, is a work that certainly deserves reading.

Particularly memorable are White's severe criticisms of the English way of life. Grand London parties he often found dull. There were aristocratic houses, but no aristocratic houses, to put up with two hours of languid and tedious conversation; until about eleven o'clock at night he has to wade home in silk stockings through a sea of mud."

Class divisions shocked him: at the theatre, he noted that "the refinement of the ladies in the lower seats" was in vivid contrast with the "vicious degradation" of the prostitutes above them in the galleries. At the same time, he observed the national taste for comfort and



Portrait of Blanco White

social decorum. "The fundamental principle of English manners amounts to this: avoid causing or suffering inconvenience."

Meanwhile, wherever he travelled, "spiritual self-construction" was his chief aim; he was always looking for a goal; and when he abandoned the faith of his childhood, and first accepted Communism at St Martin's-in-the-Fields, he believed, not for the first time,

that he had discovered the escape he sought, though he hid his apostasy from all but his closest friends. It was from lack of a settled faith, rather than a defective liver, that, from 1810 onwards, kept him searching and inquiring. White and Blanco were constantly at war, and neither of his personalities could ever quite content him. He died, his two selves still apparently unreconciled, in May 1841.

IT SHOULD have been the Indian answer to *The Jewel in the Crown*, the Meemahli's comeuppance. Upper-class India from the early years of the century to Independence, seen through the life of a princess, described by an Indian woman who clearly knows such a world and has researched the subject both widely and deeply. What a coup it should have been! No wonder the publishers, hoping it was, have rung every publicity bell for this first novel and promoted it with what seems like manic enthusiasm.

Alas literary gifts don't necessarily go with fascinating subjects (just as they may take the most unpromising and make wonders out of them). Raj may promise a feast but the result is stodgy, an accumulation of detail so dull presented that even where it should have been at least spectacular the spectacle fails to thrill.

Exotic court life torn between the ancient ways of India and the harsher civilisation of Europe, armies of eunuchs, astrologers, servants, concubines, glitter and wealth beyond most people's fantasies, the lure for some Indians of British life and the others set against the powerful pull, for others, of their own past and culture; polo and tiger hunts, durbars and state visits, presentation at court in London

Fiction
A stodgy feast

RAJ
by Gita Mehta
Jonathan Cape £12.95, 463 pages

and the raffish life of Anglo-Indian maharajahs with a taste for blonde film stars; all these combine in the life of the beautiful Jaya, despised by the princely husband who is repelled by women of his own race.

Poor Jaya has a bad time of



it: everything humiliating happens to her. For years her marriage is unconsummated until Prince Pratap, needing an heir, gets drunk enough to overcome her revulsion. Jaya's beloved brother is killed in the First World War; her son, an adored only child, in the independence riots. The Englishman she has secretly loved since childhood leaves for years; but even he sets the spurs on her and reports to his British masters on her brief affair with an Indian politician. The ending provides a solution of sorts, Jaya's kingdom being handed over to the Union of India while she stands as an independent candidate in the first elections.

A story full of incident and very much a part of modern life, then, with real people fitting in and out of the fictional action and descriptive documentary slabs, no doubt as eccentric as they are detailed, making sure we believe if all happened. But important events don't make for artistic importance, and this novel never really escapes the novelistic. Characters, situations, public problems and private feelings, even the undoubted interest of the facts – all are overwhelmed in the mass of detail, the sluggish and finally trivialising, long march across the eventful years.

Isabel Quigley

Frances Edmonds made her name writing about cricket and metaphors of the summer game dominate her view of Westminster. The Conservatives, like the West Indies, are seemingly invincible while poor old Labour, like England, is searching for a winning captain.

The author first visited the Commons as a schoolgirl and her account is rather a jolly romp through the political jungle. But the outsider's view has its advantages. She makes acute observations about the inanity of the backbencher's existence and the decline in the standard of parliamentary oratory.

The coming of television in the Commons is causing anxiety about the behaviour of MPs. Only recently, the Select Committee on Procedure complained of bad manners and low-grade abuse in the chamber. This, of course, is rubbish. The rumbustious atmosphere in the chamber has always reflected the spirit of a turbulent nation. Long may this continue, say the sketch-writers.

John Hunt

A view from the gallery

A YEAR INSIDE
by Craig Brown
Times Books £8.95, 160 pages

MEMBERS ONLY
by Frances Edmonds
Heinemann £11.95, 229 pages

ing of the Argentine cruiser Belgrano assumed the proportions of a parliamentary ring-cycle.

On a desperately dull day the strange attire of our legislators is always good for a few paragraphs. One newcomer to the press gallery built his reputation on descriptions of the multi-coloured socks worn by the late Russell Kerr, a pugnacious Labourite.

Craig Brown, who appropriately spent time as a drama student before observing the

Westminster scene for *The Times*, is no stranger to this device. Thus we have Paul Boateng's red and white embroidered socks and our chubby Health Secretary, Kenneth Clarke, continually hitching up trousers which seem in danger of falling about his ankles.

Occasionally the Westminster denizens escape into the light of day to cover an election. Against the backdrop of everyday life our politicians seem even more outre than in their natural habitat.

Craig Brown is at his best on the campaign trail. His vignettes include Labour's Roy Hattersley chomping a bacon and tomato roll at St Pancras station, Tony Benn pushing the "shees" and the bellicosus Denis Healey advising a pertinent questioner to "drop dead". No novelist would dare invent such a gallery of characters.

A private story, but for us all

these difficulties only made him all the more determined to get the most out of his time at college and to make the best of everything. He had his dark, depressive moments but they were compensated for by the intense intellectual life at Pomona. As an Indian he believed that knowledge was salvation, he believed in education and was hungry for everything it could give him. He became a passionately committed student, totally absorbed in his work, hoping that through his intellectual life he could make up for the other things which had been denied him.

But "a person only grows in the school of hard knocks" and

read to him, he had to work twice as hard as other students to meet the standards he set himself. He gives us glimpses into the

THE STOLEN LIGHT
by Ved Mehta
Collins £17.50, 462 pages

journal he kept at the time, sometimes melodramatic and self-pitying, sometimes full of courage and hope. He charts his ups and downs, his hopes and fears. He was always reaching out for someone with whom he could share his expe-

riences. He longed to be loved and above all to be loved by a sighted companion. He wanted to be free of his blindness. He wanted to beat them on their own terms but sometimes he felt so deficient, so frustrated that his ambitions seemed way out of reach.

Ved Mehta has written a very private story for public scrutiny but it has clearly helped him to come to terms with his own life and to bury the myth that he must live in permanent darkness. Although he may often have felt lost, he got on with his life as much like everyone else as he could without seeking the pity he so hated. Above all, he wanted to be like everybody, to live and to study by the standards set for the world of the sighted.

Lucinda de la Rue

Rediscovering the Wooden O

**REBUILDING
SHAKESPEARE'S GLOBE**
by Andrew Gurr
Weidenfeld & Nicolson £15.95, 197 pages

and the "yard", the playing-time reduced to something nearer the "two hours" specified in *Romeo and Juliet*.

There are phrases in Shakespeare's plays that are clearly references to the appearance of the theatre played in and the attendant audience. How players will be found to accommodate the new fast delivery, presumably in some approximation to an Elizabethan speech, we have to learn.

In the fairly accurate Globe

B. A. Young

**THE ST GEORGE
HOTEL BAR**
by Saik K. Aburish
Bloomsbury £14.95, 224 pages

old habitudes, those with business to transact in the region who remember the place with affection. (Surely, once in a while, an ordinary guy wandered into the bar for a simple drink with no thought of planning the assassination of a neighbouring president.) More seriously, the dimension is wrong. The Saint-Georges was used by people returning after venturing out into the region – returning from the chaotic early days of the Gulf, from the delicate politics of Saudi, from Damascus and Baghdad, from next-door Israel (via Cyprus on a separate passport). Saint-Georges may have been a kind of bar, but the point about it was that the place was almost like home. You felt safe there, you unbundled yourself ...

But "a person only grows in

Red Alert...Red Alert...Red Alert...

**SILVER
TOWER**
The world's first nuclear war has just begun...
in deepest space.

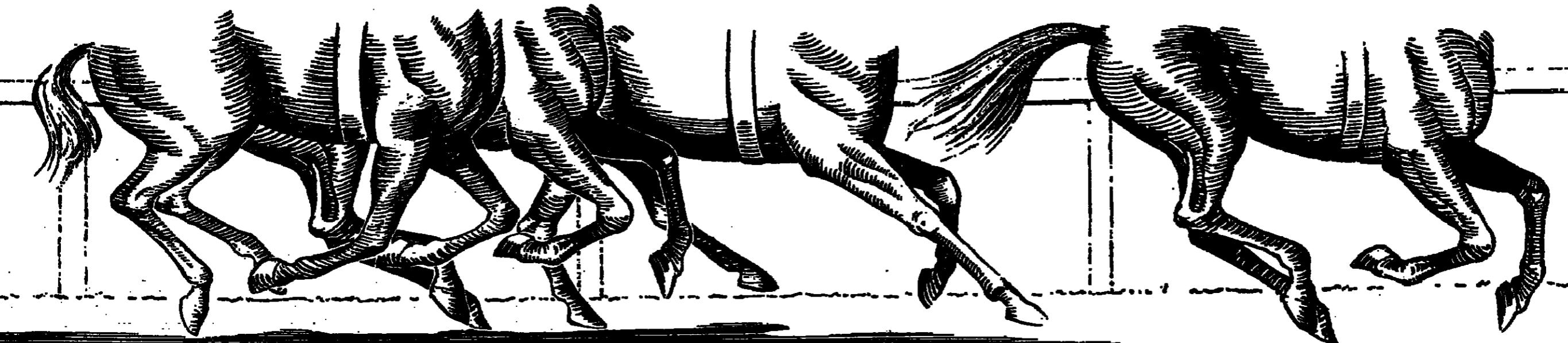
DALE BROWN
Internationally bestselling author of
Flight of the Old Dog
A Grafton Paperback

GRAFTON BOOKS

J.D.F. Jones

A SHORT STORY for a SUMMER WEEKEND

الإمارات



BARBARA LOFTUS

The Horse That Loved Mozart

By Michael Thompson-Noel

On the eve of today's Eclipse Stakes, the mighty racehorse Nazruler — winner of the Epsom Derby and owned by an Arab sheikh — has been stolen. The Home Secretary launches a massive police hunt. Trade deals worth billions may be at stake. (Similarities between Nazruler and his real-life counterpart, Nashwan, who races in the Eclipse this afternoon, are, of course, coincidental . . .)

NOW READ ON!

THE Home Secretary had suffered an appalling afternoon, and now the blue telephone was ringing.

He sucked in his breath. For two hours he had been locked in combat with a group of recalcitrants — not to say impertinent — national newspaper editors, attempting to explain why the Government was finally, and with reluctance, about to introduce "modest legislative measures" — that was his favourite phrase — so as to curb the excesses of the British Press.

After that, he had listened to the radio news. Things were much as they were before. The occupants of Numbers 10 and 11 Downing Street were still bickering like magpies. Europe was sweltering under a heatwave that extended from the Caspian Sea to the far west of Ireland, and north to the Arctic Circle. Spectacular solar flares had been monitored by an observatory in eastern Australia.

The Home Secretary put his pen down. Outside his office window, London glittered under a throbbing orb of sun. The blue telephone was his personal line to New Scotland Yard. He picked up the receiver. It was 5.27pm.

"Yes, commander," he said automatically. "What have you got?"

"Nazruler, sir. Winner of the Derby. A very important horse. Owned by Sheikh Walli Al-Kajabi. Now he's disappeared."

"Sheikh Walli has disappeared?"

"Not the sheikh, Home Secretary. Nazruler has disappeared. He may have been kidnapped. The stable reported him stolen 12 minutes ago. We think it could be serious, sir. It's a very important horse."

"So you keep telling me. Is this the IRA? Is this another Shergar?"

When Shergar had been kidnapped by the IRA seven years ago, the Home Secretary reflected, London had read them the riot act, though it was primarily the concern of the Irish Government. "Things like this must simply not occur," London had told the IRA. The Aga Khan had been devastated. It had had hideous repercussions.

"I do not know, sir," Commander Beck replied. "Nazruler was in a horse van in a village near Newbury. The driver had left the keys in. Someone's stolen the van."

"Do we know any more?"

"It was an unmarked van, said to be a special one. It's Nazruler's personal vehicle, built by Mercedes. In 22 hours from now, sir, Nazruler is due at Sandown. He's running in the Eclipse Stakes. Said to be unbeatable. The papers have been full of it. He's cost the bookies millions."

"Could they be involved?"

"Anything is possible."

"And we haven't had a ransom call?"

"It is too early for that."

"He must be worth millions," said the Home Secretary. "Does Sheikh Walli know?"

The sheikh has been informed. He's up fishing in Scotland. He owns his own river, plus seven grouse moors. Also three castles. He's flying south immediately, heading for the sands. Our intelligence room has told the Foreign Office. They appear to be not pleased."

"Of that we can be sure." They point out, sir, that Sheikh Walli is his country's minister of defence, minister of aviation and telecommunications, minister of tourism and minister of planning. Apparently he has been negotiating some very large contracts with some important British firms."

"I know about that, commander. I receive scraps of information. The figures are quite bizarrely huge. The Prime Minister hopes to sign the paperwork at some point next week. We simply must find Nazruler. Who have you put in charge?" Detective Chief Superintendent Tom Hurt, sir. He's our best robbery man. Hurt was a veritable high-flier, thought the commander: an East End'er, only 32, an expert on all forms of robbery and with experience of kidnapping. He had had two years with Interpol, where he'd found him rather saucy. "He can be unconventional," Commander Beck told the Home Secretary, "but he's hard and very fast."

"I am sure that he will do. But this could be political. Our footwork must be faultless. I cannot afford a cock-up."

"Superintendent Hurt is on his way now to Hillbrooke's — that's the way now to Hillbrooke's the bookies — to see their chairman, cover that angle."

said Commander Beck. "The chairman of Hillbrooke's is also president of the bookmakers' association. A rather big wheel. He sounds quite bemused."

"I have told Superintendent Hurt that he has precisely one hour, sir. After he has seen Hillbrooke's, I will close the Mall for three-and-a-half minutes. A police helicopter will collect him and will take him to Berkshire where he'll rendezvous with Sheikh Walli and Sheikh Walli's trainer at the racing stable at about ten minutes past seven."

Thankyou, commander. Keep in close touch. I shall be at Covent Garden this evening, among the art-crafties. Miss Sackville will know the score.

"I do not want a fiasco. Nazruler must be found. We cannot have our Derby winners kidnapped in the lanes of England."

IN THE air-conditioned calm of his luxurious travelling box, the big chestnut horse stood perfectly still. His coat shone like silk. Not a muscle flickered. His eyes were closed, his pulse rate slow but steady as a rock. As the auto-reverse on the vehicle's interior tape system clicked, the big horse seemed to stir, but settled again at once. The music started. It was Mozart, of course, the Clarinet Concerto, K522, recorded by the London Symphony Orchestra under conductor Peter Maag.

"When I predicted in the *Financial Times* four days before the Derby — they have a droll young man there — genuinely knows his stuff — when I predicted that Nazruler would annihilate his Derby rivals in near-record time, I knew of what I spoke. He is without question one of the best European racehorses since the war, perhaps of the century."

"A horse like that is a wonderful tonic for racing. He brings the crowds in, sets the blood afire, makes the front pages. And what is good for racing is always good for the bookies. If Nazruler is good news, so is the arrival on the English Turf of all this Arab money. The Arabs — particularly the Maktoum family of Dubai, but also others, such as Sheikh Walli, a delightful man, superintendent, a dear and gentle friend — have been the saviours of British racing.

"Unfortunately, revisionism is rearing its head. There are some people in racing — even some in the Jockey Club — who bemoan the old days. They claim that the Arabs now exert such a stranglehold on British racing that they win all the top races, hog all of the prize money, have made English racing boring. But the truth is this: thanks to the Arabs, we can now watch many more top-flight racehorses contesting marvellously competitive races — good betting races — than seemed conceivable a decade ago."

The chairman of Hillbrooke's made some lightning calculations.

"In four races to date, Nazruler has cost the bookmakers a net payout — I stress the word 'net,' superintendent, as distinct from the gross figure — of slightly less than — I am approximating here — £1.35m. And that, superintendent, is peanuts as a fraction of our turnover, or profits, or of anything else. The betting business is booming. We now show televised racing in all our betting shops, thanks to satellite broadcasts. We are awash in money. It is almost embarrassing."

"But we have to tread carefully. We must not ruffle feathers. We have to humour the Jockey Club and the rest of the Establishment by appearing to pay our way, give back just a little of what we take out. We have to be sensitive. We are virtually a monopoly. Certainly we print money. Abroad, they do things differently — operate Toto monopolies, all quite seclusive. So Britain's bookies are privileged, and perfectly unique."

"You say that Nazruler has been kidnapped, and ask whether the bookmakers could have been responsible. I do not take umbrage. In particular, you mention recent newspaper reports to the effect that the bookmakers have lost enormously to date because of Nazruler's exploits on the racecourse. The reports say that we would lose further staggering sums at Sandown tomorrow were he to run in the Eclipse, and will continue to take a beating for so long as Sheikh Walli chooses to leave Nazruler in training — which may be another year, before floated him off to stud at a capitalisation of about £20m, give or take a million."

"Let me tell you briefly about Nazruler, superintendent, and then try to place him, bold broad strokes only, in relation to the fraternity of bookmakers — simple commercial souls — of which I am happily a member."

"Nazruler is a freak, superintendent. Not in the physical sense, for he is a magnificent specimen of his breed, towers above his contemporaries. You should see him on a racecourse — poetry in motion, a hymn of genetics, triumphalism on the hoof, that sort of thing. Would you like some caviar?"

"Not just now, thank you." Jack Hillbrooke paused for about three seconds.

"Nazruler raced twice last season, as a two-year-old; and has raced twice in the current year, winning the 2,000 Guineas and the English Derby, each of them classics. He is undoubtedly extremely popular."



"After his evening feed, Nazruler sometimes goes for a drive. Not every evening, and never in the same direction. Mr Chessington-Pearce reckons that Nazruler is extremely intelligent, and appreciates a break in his routine. He's got music in his van. Mozart generally, Mr Chessington-Pearce reckons he's fond of Mozart."

"Why did you stop at the cottage?"

"I'd left my jacket there."

"When was that?"

"The day before."

"And you left the keys in the dashboard of the van?"

"I thought I'd only be stopping for a minute — a quick in and out."

"How did you leave your jacket there?"

"I was visiting Lady Catherine."

"How many times have you visited Lady Catherine?"

Charlie Black did not answer. Superintendent Hurt turned to Lady Catherine, a woman in confident middle age with a sweep of raven hair and extravagantly-hued nail polish the colour of her trainer's braces.

Lady Catherine, is Charlie Black your lover?" The woman opposite him erupted. "How dare you talk to me like that. You are supposed to be recovering a stolen horse, not questioning me obscenely."

Tom Hurt sighed. "Lady Catherine," he said. "If you do not answer my question I will have you arrested, placed in a police car, driven out through the gates again, past the TV cameras, and charged as an accessory to theft — Mr Black as well. You will answer the questions. Is Charlie Black your lover?"

With practised elegance, Lady Catherine changed tack, agreeing that Black visited her often, though his usual means of transport was a motorbike, not Nazruler's van. The moment Black had noticed that the van was missing, he had telephoned the trainer, who had telephoned Sheikh Walli and then the police. No one knew who had taken Nazruler. Furthermore, thought the policeman, neither Lady Catherine nor her lover were likely to have been the slightest bit involved.

THIS VAN was still in motion. The air conditioning purred. The big horse flicked his tail, and flicked it again. The other side of the tape was now playing Mozart's *Sinfonia Concertante* in E flat, K364, recorded by the Moscow Philharmonic under Kirill Kondrashin. As the second movement started, the great horse stirred irritably. He was not at all fond of the second movement.

AS THE big chestnut horse left the parade ring, Chief Superintendent Hurt had a brief word with the powers-that-be and handed them a cassette. Half a minute later, the sounds of Mozart's Clarinet Concerto could be heard over the racecourse loudspeakers. As the runners went down to the start, the great horse flicked his tail and moved with all his customary majesty. Twice in the hours since midnight Dan Swift had opened the small black case he had brought with him from London and operated the machine within, but the result had not impressed him.

"It is impossible to say."

Sergeant Dan Swift was speaking into a telephone, the small black box propped safely by his side. He had not yet opened it.

"They've got a lead," he shouted.

The others scrambled round. "A man called Harry Cartairs — describes himself as a tinker and odd job man — has just told the Manchester police that he took Nazruler's van from Cherry Tree Cottage and that he then headed north to meet up with a friend — another villain — who operates in Manchester."

He was sticking to the back roads, making slow progress, didn't want to be seen. At 8pm he stopped for a sleep. Then he drove again, stopped at a pub, had several drinks, heard about Nazruler on the news, looked in the back of the van and was shocked out of his wits. He'd had no idea there was a horse inside."

"But the van has closed circuit TV," objected Tom Hurt.

"The screen was no doubt blank," the trainer said. "If the switch wasn't on, he wouldn't have known that Nazruler was there."

"The point is," said the sergeant, "that Cartairs says he wasn't stealing a horse. He was stealing the bloody van. Hoped to sell it in Manchester."

"Where is Nazruler now?" asked Tom Hurt.

"In a field by a millhouse. But Cartairs can't remember where. He says the drink made him woozy. He drove round for hours, then stopped near an old mill, opened a gate, led Nazruler out and left him cropping grass. Says that the horse was perfectly safe and sound — seemed sorry to see him go. He left the van in a nearby wood and hitched a ride to Manchester. By the time he got there he had almost sobered up, so he called in at a police station. He says he's extremely sorry."

Locating Nazruler was not that difficult. Sgt Swift opened his black box and punched furiously at the keys of the machine inside it. He was watched only by Chief Superintendent Hurt, Sheikh Walli and Richard Chessington-Pearce.

"You're not supposed to know about this," confided the superintendent. "It is an extremely resourceful gadget. There would be an almighty explosion in the media if they knew that such a machine existed. They would call it Orwellian. But it helps us fight crime. It links us in to our main data base in London. It will also connect us with other important data bases in Paris, Vienna, Los Angeles and other places. It gives us almost any information, so long as we know what to ask. An infinity of information. But you have got to know the right questions. With what we have to go on, pinpointing the correct field and millhouse somewhere between here and Manchester should not be difficult — quite the reverse."

And so it proved. Nazruler was located, utterly unhurt, only a little north of Banbury. He was reunited with his van and driven to Sandown racecourse where the vets pronounced him unclothed and fit to run in the Eclipse Stakes, the fifth race of his life.

"Never, superintendent. I am courteous and likeable. I have always been popular."

Sheikh Walli was listening sadly.

Tom Hurt turned to him.

"Do you have enemies, Sheikh Walli?"

"Every man has enemies, whether he knows it or not."

"Political enemies?"

"Perhaps one or two."

"How much is Nazruler worth — he is said to be an exceptional horse."

"Nazruler is not a horse, superintendent. He is Nazruler, a gift from Allah."

"What is he worth?"

"Everything and nothing. You could say that Nazruler cost me about £2m. I bought his dam from the Queen of England for £1.5m. But those sums are nothing — less than the desert wind. What is money compared with my lovely Nazruler? They say he is worth £20m. But Nazruler is not for sale. And now someone has stolen him. Perhaps they have harmed him?"

"It is impossible to say."

AT 7am, Chief Superintendent Hurt strolled for a while in the walled gardens attached to Spring Hill Stable, accompanied by Det Sgt Swift. They listened to the budsong. A clammy violet fog blanketed the countryside. Neither man had slept. Twice in the hours since midnight Dan Swift had opened the small black case he had brought with him from London and operated the machine within, but the result had not impressed him.

In the royal box, a man in a crumpled brown striped suit and a mauve striped tie wept into a purple handkerchief.

IT WAS midnight, and Chief Superintendent Hurt was sitting with Sheikh Walli and Richard Chessington-Pearce. In the room next door,

"What were you doing driving around the lanes?" Superintendent Hurt asked Charlie Black.

"It was standard procedure."

"How do you mean?"

AS THE big chestnut horse left the parade ring, Chief Superintendent Hurt had a brief word with the powers-that-be and handed them a cassette. Half a minute later, the sounds of Mozart's Clarinet Concerto could be heard over the racecourse loudspeakers. As the runners went down to the start, the great horse flicked his tail sweetly. When the gates snapped open he rocketed out, and scorched to a famous victory.

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DIVERSIONS

Down to the sea in a tall ship

Christian Tyler samples life before the mast



Second mate Francis Noel-Hudson takes a bearing as the *Astrid* heads for the Thames estuary

THE WORLD looks a different place from up here. It is only 50 ft to the deck below and another half dozen to the green sea sliding by, but fear and exhilaration have doubled the drop. Above me, the mast is describing a gentle figure-of-eight against the sky. Two miles away on the left, the cliffs of Dover are unwinding like a long white ribbon. A hundred yards off - just about level with my knees - a small plane is circling, taking pictures.

My legs are shaking, not so much with fear but because I am balancing on a thin strand of wire. I have thrown my weight forward over the upper top sail yard in order to free my hands to untie the gaskets, the ropes that bind the sail to the spar. As the sail flaps out, it reveals a metal hand-rail on the yard. I shackle myself to it and reflect that the world is not such a bad place after all.

The *Astrid*, a square-rigged brig measuring 138 ft and displacing 23 tonnes, had been motorising eastwards into the wind for 24 hours. Now, she was rounding the south-eastern corner of England and was shaking out her sails like a great white flower to pick up the wind as she turned.

A sailing ship in full bloom is a sight that cannot fail to stir the heart of any Englishman. He comes out in a rash of nostalgia and the blood turns to flame in his veins - especially if his only nautical experience has been lifted from the pages of *Our Island Story* or C. S. Forester.

Gawping landlubbers have been able to feast their eyes at the Pool of London this week where 125 ships, from the colossal barges *Kronensteen* and *Sedov* down to dainty sloops of less than 30 ft, have been gathering for this afternoon's parade and tomorrow's Tall Ships' Race to Hamburg and the Baltic.

The *Astrid* was one of the first to arrive at the party which, this year, coincides with the octocentenary of the lord mayorality of London. But she left early for a rival rendezvous of square-riggers and tall ships at Rouen to celebrate the bicentenary of the French Revolution.

Her home is alongside a red lightship in Southampton where we embarked on a cold, wet morning. The decks were a confusion of stores, tools and odd lengths of timber, and sounds of hammering and drilling. Ropes lay in tangles of spaghetti at the foot of the 84 ft masts.

A surveyor from the Department of Transport was checking every sail and rivet (official scrutiny has redoubled since the *Martime* went down with the loss of 19 lives during a tall ships' race five years ago). As the old hands among the crew of 27 made ready, young trainees with anti-seasickness patches behind their ears waited in bewilderment for their orders.

At last, the surveyor let us

go. The crew was divided into two watches plus day workers and Joe, the first mate, told us how to abandon ship, warned us about the "widow-maker" blocks that fly about with the jib sheets at head height, and showed us how to work the latrines, or "heads."

We passed a J-class yacht owned by a local nightclub tycoon and, later, the drunkenly leaning Nab Tower. We ate shepherd's pie and cabbage and lemon sponge pudding. The sun dropped astern like the red ball on the Greenwich Observatory, and I went to sleep on a shelf with the sound of the 300 hp diesel motor rumbling through the hull at my ear.

Like the ancient Greeks, we never lost sight of land. But, gradually, we emigrated to another world. As the sails went up and the engine died, the sky turned violet above the canvas. Nomad families bobbed about in fishing boats. A procession of cargo ships ploughed furrows of snow on the horizon, moving steadily like targets in a shooting gallery.

The sea changed colour every hour, from blue to slate-grey to pea-soup green. Environs landsmen tried to shake us from our reverie: a helicopter from the Air-Sea Rescue, four jet fighters practising aerobatics, and a floating gin palace that came to shoot at us through telephone lenses.

As night fell on the second day, the *Astrid* reached the

Thames estuary, a grey and desolate expanse where old wartime fortifications reared out of the sea on stilts. A bell tolled from a nearby buoy as announcing a funeral, and we anchored after midnight with a clank of chains loud enough to wake the dead.

We set sail again after a cold and sickly sunrise no brighter than the moon. The wind had risen and veered round to the west, so it was decided to tack up the Thames until the tide ran out. The crew passed several happy, hand-scraping hours leaping on to the ropes to bring the ship round with each change of course.

It was a long day's crawl from Southend up to Tilbury in readiness for the final morning's run to St Katherine's Dock by the Tower. You could feel the crew's spirits rising as the river narrowed and we rounded the corner at Woolwich to see the Thames Barrier. The sun broke through as we descended to Greenwich, and soon we could see the crowds waiting for us by Tower Bridge.

For ceremony's sake (and because someone knew someone) the bridge was raised to let the *Astrid* through and back again. The captain, Michael Kitchenside, had to turn the ship round in a frighteningly narrow space beside HMS Belfast before squeezing her imperturbably into the dock and on to her temporary berth alongside another red lightship.

I cannot pretend that I felt no pride as I climbed ashore, face burned red by the wind and with four days' beard on my chin. I had been given an easy ride, protected by my ignorance and my observer status. But after days of enforced intimacy, I had become part of that crew. And I could not help pitying the pallid and envious office workers who lined the quayside - and to whose ranks I am now returned.

Trainee Begha Grice at the wheel with skipper Mike Kitchenside keeping watch nearby

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had the unexpected luck of coming on a wharf, dated by English imported pottery to the start of the 16th century.

A wharf in the pond of a tidal mill was a puzzle. But another look at the records found a Town Meeting in 1712 requesting the repair of the lock at the North Water Mill. So what had not been understood fully before is now clear: there continued to be port traffic on the Charles River side after the mill was made.

The main port was on the east side, in the Town Cove. There, the diggers have investigated the half-mile Long Wharf (1711) and its later and equally lengthy wharf, the Central Wharf (1816). Both are now lost in landfill but they were vital parts of early Boston, exporting fish and wood to England and importing china and luxuries such as tea. Here, the only places that could be dug were the traffic islands in the middle of intersections.

Another test in the North End came on an original house lot, complete with a wood-lined privy that had been turned into a rubbish dump. It had many shoes - perhaps a cobbler worked there? And pollen samples should show how the flora changed after the settlement brought from England.

These may seem small gains but they are worth wider digging, as archaeology is the only way left to recover the early city of the founders of American independence. That might even spur the City of Boston to found a much-needed City Museum. In the meantime, you can get a bumper sticker that says: "I Dig the Artery Tunnel Project."

Angling

The very stuff of legend

And, to satisfy the contemplative appetite, there are books by the thousand.

A couple of weeks ago, Bloomsbury Books Auctions sold a remarkable collection of 19th century volumes accumulated by a New York industrialist, Thomas Trueman Gaff (a pleasing name for an angler).

He was obviously a man of eclectic taste as it included many rare first editions published on both sides of the Atlantic. To be honest, I must say that many of them with titles like *Prose Hallucine*, or *Ancient and Modern Fish Tattle, or Angling Sports in Nine Piscatorial Eclogues*, do not inspire expectations of a gripping read. The golden age of angling writing did not dawn until the end of the 19th century and many early books, in their discursiveness and tedious whimsicality, are pretty hard going.

That is not to say I wouldn't have liked to snap up some, or

all, of Gaff's library. But prices such as £320 for T. E. Pitt's *Yorkshire Trout Flies* (1885), and £280 for Henry Benedict Revill's *Shooting and Fishing in the Rivers, Prairies and Backwoods of North America*, were a little above my limit.

The same could be said more forcibly about the recent sale at Bonhams of tackle, paintings, stuffed fish and other piscatorial curiosities which realised a total of £110,000. The top price, £14,000, was paid for a startling painting by John Russell of a glistening giant of salmon, caught on the Deveron in 1877.

In the tackle section, the highest prices were, as usual, paid for Hardy reels. A Casanova multiplier fetched a fantastic £5,200 while an early Brass Perfect made £1,800.

Apart from the Russell, the top price for a painting was the £3,600 paid for a very pretty jumble of fish by Henry Kolfe, a thoroughly decent artist with a proper knowledge of

his subject. But A. Roland Knight, who was represented by a handful of works, is a another matter.

For one thing, he painted his fish in the water, making them visible in every particular. The effect of this is absurd. Nor do his fish look like fish. His "Whipping the Willows for Club" shows an airborne creature of vast size which bears no resemblance whatever to a chub. This did not prevent it achieving a price of £1,800.

What I desired more than anything were some of the stuffed fish. True, some of them had suffered with the passage of time. A quartet of small carp looked as if they had been popped in the microwave, while a chub mounted among aquatic vegetation resembled a bloated half-hidon in hay. But others were simply splendid. I would have given much (but not the £1,800 it fetched) for a wicked 3 lb eel mounted by Cooper. And as for

the masterpiece of the sale, the Parrot Pike, words almost fail me.

This beast, 1½ ft deep, 1 ft thick and 4 ft long, was caught by a London silk merchant named Parrott on the Dorset Stour on March 21, 1809, using a live roach as bait. It was described by someone who saw it on a fishmonger's slab before it was stuffed as immense and perfect, a description on which I cannot improve. It was bought early in the 1950s by a member of the Finchley Anglers for £2. At Bonhams, it fetched £4,000.

The only problem with owning such a magnificent object is how to display it. Such a fish, glaring from the wall and teeth glistening in the lamp-light, must be somewhat inhibiting to social intercourse. I am told that the owner of the stuffed remains of one of the country's most famous fish, Richard Walker's record 44-pounder named Clarissa, is facing such a difficulty. His wife, oppressed by Clarissa's massive presence, has told him that either her rival goes or she does. I believe he is still thinking about it.

Tom Fort

Food for Thought

Don't sniff at decent vinegar

Vinegar, or spirit vinegar, which is great for bringing up the mahogany dining table after people have put their fingers on it but has no culinary uses as far as I can see.

It sits in containers at the fish and chip shop and a lot of customers shake it vigorously into the bag, rendering the crisp contents soggy as well as quite acridly sour.

Wine vinegar - the only kind which is of any use in the kitchen or on the table for human consumption - is sold in Britain in little bottles - about the size of half a wine bottle - which must last about a day in the average household. A French supermarket sells wine vinegar, red or white, in plastic magnums for a few francs only.

Vinegar doesn't keep forever, I know. What it loses over time is its freshness, and freshness is what it's for. Since vinegar is a wonderful preservative of food, it could be that its preservative value is fixed in your mind. If so, you associate it with rather ancient pickled onions tasting of dust. But one of the uses of vinegar, like

lemon juice, is to provide a refreshing, acid taste.

How weary and stale garrison would be without its cupful of wine vinegar. A green salad with no vinegar is almost as bad as one with too much. Why is it that something which provides a refreshing taste in small to moderate quantities tastes so stale and sour when you use a little bit more? I suppose the answer lies in its preservative qualities. Most of the things we associate with a strong vinegar taste are things which have lurked long in the pickle jar, and the vinegar flavour replaces the freshness which they had once.

To concentrate the mind on this problem, think about oysters. I have never been one to fiddle about with tabasco and stuff like that; if I could have only one oyster, I would eat it raw. I guess it would have a thread of lemon juice, perhaps a turn of the pepper mill. But one thing on which French and English restaurateurs agree is that, with a plate of oysters, there should be a little dish of shallot vinegar, or white wine vinegar with a shallot chopped

bound and novelty-hunting way, an attempt to restore vinegar's role as a lighter and fresher after its years of languishing in the pickle-jar. What has happened to raspberry vinegar now?

What has taken its place as the vinegar of today is Italian balsamic vinegar - *aceto balsamico di Modena* - which is a mysterious substance because it tastes of, and seems to contain, balsam (if you imagine the thing which is common to the Friar's Balsam that you inhale when you're congested).

Those cunning folks from Modena (who brought you the Ferrari) seem to have made this clever stuff which everybody wants with their artichokes served whole and their virgin olive oil. I suppose its balsamic quality is due to some trick in the vinegar-making process, rather than to the later addition of balsam. It is built in.

Which brings us back to French supermarkets. Quoting the words of the prophet Mohammed can be a dodgy business these days, but here goes: "If there is no vinegar in a house, it is a sin; there is no blessing, neither."

is a fairly standard fricassee of cut-up chicken but, after browning the pieces in butter, the pan is de-glazed with equal quantities of white wine and vinegar. A judicious hand is needed to balance the two and M. Gaertner has such a hand, I am glad to say.

In her beautiful book *The Cuisine of the Rose*, Mireille Johnston claims that chicken in vinegar is a Burgundian dish; but I doubt if M. Gaertner would agree, besides which it can be had quite widely in France (although it can be rather repellent if the hand that administers the vinegar is a bit heavy, as mine has been sometimes).

There is a much wider range of vinegar in the shops than there used to be; as well as red wine, white wine, malt, spirit and balsamic there is cider vinegar, which some people believe to be blessed with extraordinary powers; and there is sherry vinegar, which suffered rather from a burst of fashion rather like raspberry but is now holding its own despite its rather high price.

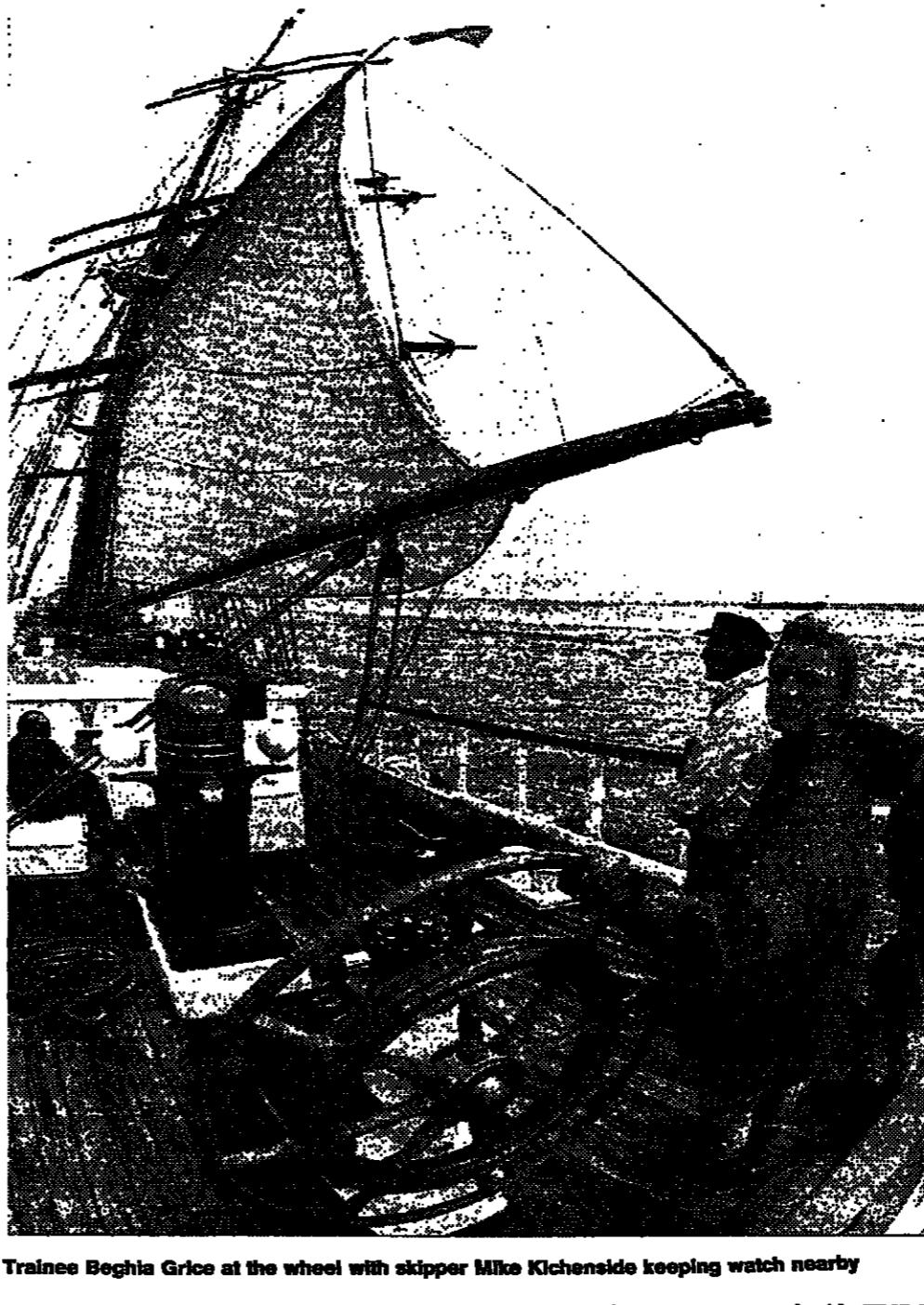
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Peter Lewis

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History under a parking lot

Archaeologists are digging up old Boston. Gerald Cadogan reports

BOSTON is famed for beans, cod, culture, education and tradition, rich families. It is also the historic source of American independence when Bostonians refused to obey the British, threw exorbitantly taxed tea into the harbour (1773) and, at the Battle of Bunker Hill (1775), won the victory that led to the United States of America.

Hardly anything survives of the 17th/early-18th century city that John Winthrop founded in 1630, but now a massive road scheme has provided the chance to find old Boston. The elevated expressway that carves through the downtown area cannot cope with the traffic. So, it is being made bigger and better and will be sunk. That has allowed the archaeologists to have a look at an extraordinary site: the swathe cut through the city by interstate highway I-93 in 1955. The difficulties are mind-boggling. Digging has had to be confined to parking lots and traffic islands!

Above ground, little is left of colonial Boston because space has always been tight on the small Shawmut peninsula where Winthrop chose to settle. It had low hills and was reached by land by a narrow neck (now Washington St). Around were mud-flats. On the west, the Common sloped down to the Back Bay in the estuary of the Charles River. On the other side was the town of Cambridge and Harvard College (founded 1636).

Since Winthrop, the place has altered enormously in the effort to make more space. The hills have been lowered and the marshes reclaimed with landfill. The best-known of these is the Back Bay landfill (1847), which made ground for prosperous streets and squares. The original lot (a generous 48 by 115 ft) had soon been found too few for the number of aspiring property-owners. So, they were sub-divided and building raced ahead, spreading into backyards. In the 19th century, many of the surviving older houses were torn down to make way for four/five-storey buildings.

For the archaeology, the Massachusetts Department of Public Works has given an \$850,000 contract to Boston University to undertake rescue digging in advance of the colossus I-93/I-90 Central Artery/Third Harbor Tunnel project. This is planned to relieve the worst traffic bottleneck in the north-east US; I-93, designed for a maximum 70,000 vehicles a day, now has 180,000 - and jams galore. It is quite as bad at the two tunnels going under the harbour to Logan Airport.

The new scheme will link the north-south I-93 into a tunnel and make another harbour tunnel out to the airport. While it is being built, there will be major snarl-ups as 300-500 dump trucks a day shift earth round Boston.

The archaeologists' job is to find anything of old Boston in the path of the new road that might not have been disturbed by rebuildings or utility lines, or even by the present siting of the I-93. Their first task was enormous: to collate written information. But it was essential to do the homework to see what they were likely to be digging, down to the last square metre, before sending in back-hoes (JCBs) and jackhammers (pneumatic drills) to open the trenches.

HOW TO SPEND IT

Lucia van der Post — with help from a young friend — picks summer frocks for sweet 16s and also looks at useful gadgets for travellers

School's out — hurrah for the hols!

IT'S THE end of term. Britain is basking in the best summer for years. GCSE's and A-levels are just a nasty memory. All over the country it's party time for the young and newly homework-free. Out in the country marqueses are going up, caterers are working at full stretch, "bouncy castles" and roulette wheels are being hired, and party dresses are being freshened up, run-up or recycled.

My insider information on the young party front comes from 16-year-old Martha Lane Fox, who has just finished her GCSE's at Oxford High School and is about to go to London's Westminster School to take her A-levels.

She and her friends would mostly expect to pay between £20 and £30 a time on a party frock, which means that lots of ingenuity is called for. The look this summer is above all short and slinky. Romantic drifts of chiffon seem either to cost too much or present the wrong kind of image. Black is most popular, largely because it is less memorable than, say, pillar-box red, and can be recycled endless numbers of ways.

Martha says that at these prices she can't afford to be too fussy about the fabric, so cut and shape are what she looks for. She keeps an eye on charity outlets and second-hand shops, as they have come up trumps in the past. For example, she has a very nice short black skirt with a low waist, with little coppery, silvery butterflies on it. She wears that with different tops and a thick belt.

Plain dresses can always be dressed up in many ways — sometimes with a hat, sometimes with long, black velvet gloves. Jewellery makes a big difference, too. "I love antique-y brooches," says Martha. "My grandmother gave me a wonderful Butler & Wilson brooch with a star, which immediately makes the dress look different."

One girl friend transformed her black dress by adding a fringe of white tasselling in black on the bottom of the skirt. Another time she added tasselling in red. Each time it looked very 20s, and completely different. A lot of dying goes on — this year purple seems to be the in colour. Netting under the skirt also gives a different look, or you can cut off sleeves or turn long skirts into shorts. Another friend kept the top of one of her dresses, cut off the skirt and then wrapped a great silky scarf round to act as a skirt. Waistcoats are another good way of updating an outfit and Kensington Market always has lots of good second-hand ones.

"The shops that we tend to look in first, after the second-hand and charity shops, would be Miss Selfridge, Monsoon and sometimes Hennes. I'm lucky because in Oxford there are lots of unusual boutiques that understand about small



A trio of party looks, all from that haven for the young, fashionable and impudent, Miss Selfridge and branches. Left, an eye-catching, short, red ruched dress with buttons all the way down the front. Sizes 10-14, £24.99. Also available in black or copper. Right: a daring, tight black lycra dress (strictly budget).

for the slim and over-confident) with tassels around the hem, £21.99. Also in red. Middle: "silky" wide-legged black trousers, to be worn with lots of different tops, £16.99. Worn with it is a close-fitting bra-top with shirred back, in orange cotton (or white, red or turquoise), £15.99.

For those who are young, and on tight budgets and who are looking for party looks to see them through the summer, here are some of the Miss Martha found on a trawl through some of the big chains this week:

■ Monsoon shops have cummerbunds for £7.95 in a wide variety of colours. They would look good with anything plain and serve that eminently useful function of bridging tops and bottoms.

■ Amazon, 3 Kensington Church Street, London, W8, is not part of a chain but is a good, regular source of relatively inexpensive costume jewellery. At the moment there is lots of "gold" and brass and bronze which give a lot of pizzazz for the money. There are also some good silky sarongs at £7.50 each — Martha especially liked a bright, emerald-green one. These could be tied like a skirt and worn with a plain black top, or tied over and round a plain black dress.

■ Selfridges stock a short, cropped shirt-jacket in plain black or black with white spots for £21.95 which could be worn over the top of a plain black dress to make it look like something new.

■ Warehouse has a sale on at the moment and is a good place to look for nice embroidered belts — a purple one in particular caught Martha's eye. The sale price is £5, but hurry because they're selling fast.

■ Jigsaw has some eminently slimly, short, tight dresses which cross over at the front. In black, purple, navy blue or red, they capture this summer's look perfectly. Price £32.

■ At Miss Selfridge, there's a black, silky dress with a short but slightly flared skirt — perfect for those who don't want to wear tight, thigh-revealing tubes. It has very thin straps (Miss Selfridge is very good at selling the right bra along with the dresses — either strapless or cutaway ones which can be worn with

cutaway dresses) which could be cut off later to turn it into a strapless version. At £22.99 it looked like a good buy to Martha. It also comes in red, mustard or green. There's also a good purple dress, completely plain at the front and with a very low, plain back, for £14.99.

■ Hennes also has a sale on and at the moment has some fun silky dresses, in a good green or pink, reduced from £28.99 to £19.99. They're completely plain, short and tight.

■ "Bouncy castles," for those who haven't yet come across this current party excess, are inflatable rubber contraptions on which everybody from children to sexagenarians bounce up and down — I have seen it with my own eyes. Many organisations including some local authorities rent them out — Londoners could try Oscar's Den, 127-129 Abbey Road, NW6 (tel: 01-388-6630) which charges £25 plus VAT if you collect it, £45 plus VAT if it is delivered.

HERE ARE those for whom happy hols means nice, predictable, safe places in which every mortal need can be catered for by the nearby shops. Then there are those whose idea of heaven is to set off for lonely places, for bush or desert, island, loch or mountain, where shops have been heard of but are not much in evidence, where everything they need they had better take themselves, and where being well-prepared is more than just a motto and more like an essential to survival.

If you are going to the kind of places where having the proper equipment **REALLY** matters, you should find almost everything you need in The Survival Catalogue from proper safari cotton shirts (though these, at £34.95, seem expensive to me) to electrical adaptors, soft suede desert boots, mosquito nets, water purifying tablets, waterproof binoculars and lots more.

This is the serious traveller's catalogue, full of compasses and pedometers, money belts and safety flares, silk longjohns for those heading for Antarctica and, for those aiming for the jungle, garters to put round trouser bottoms to keep out insects, leeches and dust. However, even those going no further than Benidorm will find it a useful one-stop source for things like vacuum flasks and torches, insect repellent and flight bags.

No English gentleman in time gone by ever faced a foreign sun without a perfectly plain classic Panama hat — the sort with the ridge that folds down the middle. These days they aren't easy to find, but

Survival Aids sells them at £19.95 a time. There is an efficient mail order service and there are also two shops, one at West Colomendie, Finsbury Station, London, NW1 2DY and the other at Moredon, Penrith, Cumbria. For the catalogue write to Survival Aids Limited, Moredon, Penrith, Cumbria, CA10 2AZ.

THE traveller's radio has for

years been one or other of Sony's designs — in the bush,

on the beach, in the desert, up

the mountain, those who like

to keep in touch have longed

timed in to one or other of

Sony's famous radios.

Sony claims that its latest model (serial no. IC7 SWIE) is

the smallest short-wave radio.

It is the size of a tape cassette,

comes in its own natty case

with a handle and will give

you FM, W, LW, and SW reception.

FM stereo can be listened to with headphones. It costs £125 from Harrods (mail order available).

Medical dangers are not

what they were. Inoculations and protective injections may

have removed the sting of all

those fevers that laid low the

grand travellers of old — cholera, yellow fever et al — but

accidents happen even on the

best-regulated holidays.

Looming large in the minds

of those who go to places that

top medical equipment doesn't

reach is the fear of needing

injections, stitches or even sur-

gery in countries where AIDS

and hepatitis B is rife. If this

worries you, take your own

pack of sterile syringes with

needles, antiseptic, swabs,

dressings and thread for

sutures. Survival Aids sells

four different first aid kits and

the AIDS Prevention Kit costs

£23.95.

The London Hospital of

Hygiene and Tropical Medicine

has a pack which has three

syringes, 10 needles, culture

strips, melolin dressings, alcohol

swabs, a label to list your

blood group, a first aid leaflet

and full instructions, all for

£12. With a credit card (Access, Visa) you can order by tele-

phone (01 536-8636) or by post

from MASTA, Keppel Street,

London WC1.

Slimmest, neatest battery-operated shaver in chic matt black by Porsche. Three inches by two inches, £25 (p+p £25) from Authentics.

The kind of multi-gadget that everybody going climbing, walking or on safari off the beaten track should take with them. Called the Factory — because it does so much — it was designed by The Plus Corporation Design Team. A combination of bottle opener,

magnifying glass, stapler, staple remover, hole punch, tape measure, scissors, and lots more, it is £24.95 (p+p £2.50) from Authentics.

This strange-looking curved object is one of the neatest, most compact razors I've come across. In matt black, silver or bright blue it measures just one inch. Designed by Flemming Bo & Hansen, it costs £19.95 (p+p £1.50).

Tiny, slim Maglite torches, in silver or black. The larger, seven inches long, takes AA batteries and costs £15.95; the smaller, just five inches long, in £13.95 and takes battery size AAA.

Drawings: James Ferguson

Hinoculars add enormously to the enjoyment of almost any holiday but they are not easy to choose unless you do your homework first. The khaki-coloured pair sketched here are 8 x 25, are designed by Oliver Gowers and sell for £28.95 (post and packing £3.50) from Authentics, 42, Shelton Street, London WC1.

Remember that the first number refers to the number of times the image will be

magnified, and the second to the diameter (in millimetres) of the lens. As a rule of thumb, the larger the lens, the brighter the image. Some of the most effective binoculars are quite heavy and, personally, when on safari or out walking, I prefer something marginally less effective but lighter to carry around the neck. These weigh just 250 grams.

Don't miss the market close in far-flung parts of the world, or the special anniversaries back home while you're away. This matt black, flat-folding quartz clock by Takenobu

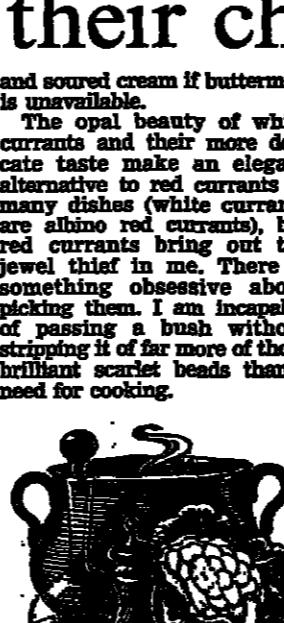
SINCE 1735 THERE HAS NEVER BEEN A QUARTZ BLANCPAIN WATCH. AND THERE NEVER WILL BE.



JB
BLANCPAIN

LONDON Carringtons, Mappin & Webb, David Morris, Garrard, London Hilton Jewellers, Watches of Switzerland, The Watch Gallery. Tyne.

Philippa Davenport



What better use for these sunburn pickings than to turn them into frosted red currants.

Holding large sprigs of red currants by the stalk, dip them into raw, beaten egg white to coat them, then swirl them to and fro across a plate of caster sugar.

When powdered, put them to dry at room temperature on a cake cooling rack lined with greaseproof paper. Within an hour, the sugar will harden to a sparkling crystalline frost. These are delicious to bite into.

Use frosted red currants to decorate ice-cream and cakes, serve them as sweetmeats in petit fours, or have them for dessert with something creamy to dip them into — coeur à la crème, petits Suisses or crème fraîche.

CREME DE CASSIS
About 1½ lb black currants (stalks removed, washed); 4 cloves; 1 cinnamon stick; about 1¼ pt eau de vie (or vodka); sugar.

Place the prepared black currants in a large glass jar. Add the cloves and cinnamon. Cover with spirit, shake well and leave to infuse for at least two months. Give the jar a good shake from time to time. When well-flavoured, strain off the liquid. For every ½ pt of liquid, stir in ½ lb sugar, mix until dissolved. Bottle and drink as liqueur, use for kir, pour over ice-cream, or use to flavour desserts.

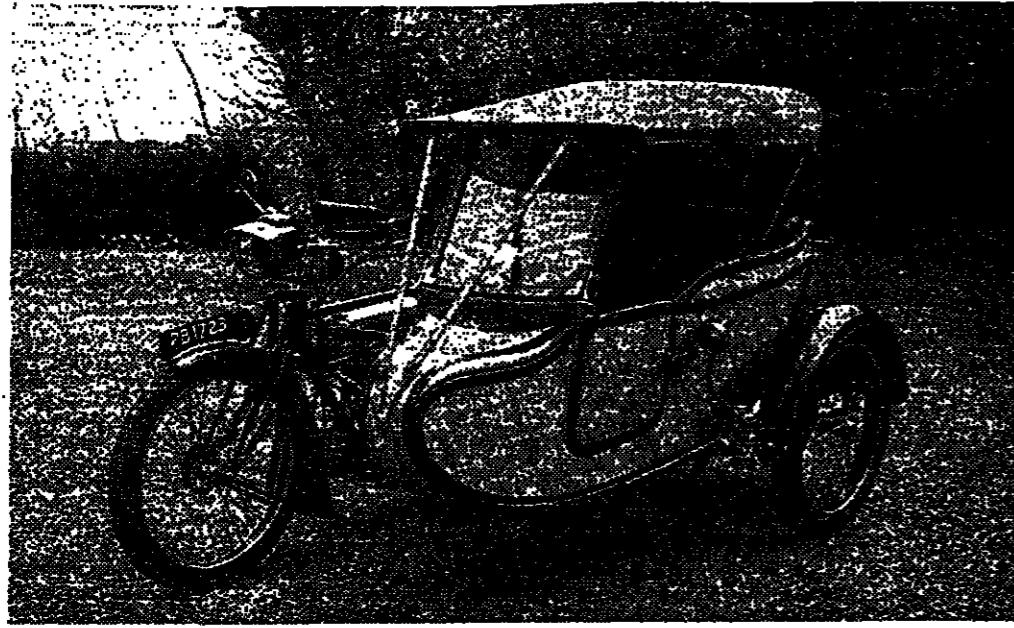
— coeur à la crème, petits

Suisses or crème fraîche.

ARTS

Designer jumble in a maze

Our critics ask just what the new Design Museum in Docklands is trying to be: an outpost of the V&A or a changing exhibition of new products with commercial interest?



A 1920 Triumph Model 'H' 550cc motorcycle combination: Peter de Savary paid a record £27,500

Saleroom

Cars to cut a dash

THE LEADING auction houses - Sotheby's, Christie's and Phillips - have so polished up their image in recent years that few would mistake them for secondhand car salesmen: but that is exactly what they are. In their constant search for new markets, the disposal of vintage and classic cars has proved a rich and rewarding business.

Last week Phillips held a select sale at the Brooklands Museum in Weybridge; this week Sotheby's brought in over £2m from an auction in the grounds of the Honourable Artillery Company in the City; and on Monday Christie's is having its annual summer sale at the National Motor Museum in Beaulieu. But auctions are also regularly held in Monte Carlo and New York and Los Angeles, for cars have that key attraction so beloved by the salerooms: they have an international appeal.

They are also likely to be bought by a group that has, in the main, resisted all the blandishments of the salerooms to collect fine antiques - the new rich. Once a man, or woman, has made a fortune their thoughts lightly turn to owning a rather special car. Often it is the car they lust after in their youth, which accounts for the sudden explosion in price of cars of the 1960s. At Phillips a 1963 Aston Martin DB5 saloon sold for £104,500, while Jaguar E Type V12s of the early 1970s have doubled their value in less than a year to approaching £100,000. Some of the recent racing success of Jaguar has rubbed off on the earlier generation.

The auction houses see a lot of new buyers shopping for that distinctive status symbol. They must select carefully. The car market is fraught with pitfalls. The salerooms turn down up to 70 per cent of the cars they are offered: only the rarest and the best are marketable. There is already a problem with counterfeiting. Prices have jumped so rapidly that modern parts have often been added to old bodies and only an expert eye can tell the difference.

But while most of the cars are sold to rich enthusiasts who want a vehicle they can cut a dash in, there are still the serious collectors - and now the dreaded investors. Much money has been made in the last three years from speculators who have bought wisely, garaged and restored the vehicle, and then sold on quickly. For there is no Capital Gains Tax to be paid on classic cars and they can also be bought as company vehicles. No one in the trade expects these two financial advantages to be removed in the short term and as long as the economy does not falter prices should continue to rise.

But fashion is fickle. Last year Ferraris were all the rage, but supply has overwhelmed demand and their price is now levelling off. Sotheby's failed on Monday to find a buyer for a 1965 500 Superfast coupé, one of only 24 made. Its owner wanted around £500,000 for it.

Classic cars are sought as status symbols, says Antony Thorncroft

breed of serious collectors. He acquired a 1927 Bentley 6½ litre all weather tourer, and will have to spend much money making it perfect. He also added a 1934 Bentley 3½ litre four door saloon, once owned by Sir Malcolm Campbell, for £51,700. This is a quite different type of buying from that of the nouveau riche, who wants a car to drive flashily and easily, with no worries about breakdowns. It is the demand of connoisseurs, obsessed with the history of the motor car, members of owners clubs who concentrate on just one favoured marque, and swap long stories and small spare parts.

There is a well defined pecking order at the top, with three makes of car commanding the highest prices internationally - the Mercedes, from the 1950s onwards; the Bugatti's of between 1909 and 1946; and Ferraris in the post War period. It is a Bugatti, a 1931 Type 41 Royale, which holds the auction record, one being sold by Christie's in 1987 for £25,500. It has reportedly changed hands privately since for £55,000.

The next level down involves Bentleys, Rolls Royces, Aston Martins, Maseratis, Lagondas, Alfa Romeos and Jaguars. It is noticeable that American cars do not feature. They have a keen native following in the US, where Duesenbergs of the 1930s can top £1m, but most serious European and Far Eastern collectors see cars as beautiful works of art, as poetic internally as externally, while American cars have always concentrated on comfort and line, and appeal to a different type of buyer.

The one area of the market to show little price appreciation is the real vintage car of the Geneviève era. At Sotheby's Sterling Moss bought a quintessential example for just £19,800: an Allen 7½ hp runabout of around 1898, perhaps

(high reserves demanded by vendors are a perpetual headache for the salerooms), and in the event the best bid was an unsuccessful £400,000. A 1974 Ferrari, known as the Boxer and once owned by Peter de Savary, also failed to go. Some cooling down in price for Ferraris was inevitable. A 1967 275 GTB/C CAM, which cost just over £7,000 new and less than half that six years later, was selling for £21,000 in 1982 and £450,000 in 1988.

Another, more homely, example of an appreciation which would leave most art investors gasping is offered by the 1947 MG TC. In 1972 it was worth just £1,000; by 1982 this had risen to £4,000; if then doubled to £8,000 in 1988; and this year a model in good condition could go for £11,000.

Top price at Sotheby's on Monday was the £231,000 paid by Eddie Shah, one of the new

opportunity is afforded the Study Collection on the top floor, and Review, a rolling display of new products and prototypes on the floor below. But always there is this earnest desire to proselytise, to analyse the object, whatever it is, in its "social, technological, commercial, aesthetic and economic context." The trick, perhaps, is not to protest too much.

The very idea of "Good Design" lies at the heart of the problem. We are perfectly happy to look at most things, flocking to collections of old steam engines, pianos, wirelesses, cigarette cards, biscuit tins or whatever with every sense of genuine interest and enjoyment. "Ooh," we say, "we used to have one just like that." But when, suddenly, Granny's old brown teapot is described as something more than useful and familiar, but positively "good," we do tend to purse the lips, rather, and raise an eyebrow or two.

If the power of design to affect our lives is clear enough, the importance of good design should be self-evident. This

is high art vivified by commerce, or merely adapted and no harm done? In a commercial culture, how powerful and extensive may the cultural reference be? Such are the fascinating contradictions and ironical possibilities in such a subject. The pity is that irony requires the lightest touch, and here so much of it remains unconscious.

We begin with a full-scale reproduction of the great Watteau of the picture dealer's shop, "Enseigne de Gersaint" (1721), "created," we are told, "not as a work of art to hang in a museum but as a shopkeeper's sign." The fact is that it was, and is, a work of art,

wherever it has been hung. For all that, the questions are addressed: what are our standards; what the effect of intention; what the relation between original and the mechanical reproduction; what precisely the shift between stylistic reference and pastiche? When anything goes by way of reference and appropriation what remains of authenticity?

So we go through the several sections of the show, through the "Bon Marché" as museum, and the museum as department store, through architecture and urbanism, the cult of the designer and the aesthetics of the product - Coca-Cola as universal icon. These are deep waters, made deeper by the distinguished contributors to the nonetheless useful catalogue. "There is no way out of the game of culture," writes Professor Bourdieu of the College de France, "and one's only chance of objectifying the true nature of the game is to objectify as fully as possible the very operations which one is obliged to use in order to achieve that objectification."

Indeed.

William Packer



Exhibits being installed at the new Design Museum

Buy the best you can afford

Robin Duthy looks for bargains (on paper only) in the saleroom

AN ARTIST'S best work rises in value faster than his worst. At least, that is what art market people always claim, hence the basically sound advice they give about buying the best you can afford. But outstanding works by a favourite artist rarely come on the market, you should seize what you can in the hope of trading up later.

Such was the black chalk drawing of a girl combing her hair I "bought" for £18,700 at Sotheby's Old Master Drawings sale last Monday. It was by Alessandro di Cristofano Allori (1535-1607) and may have been drawn at the time he frescoed the ceiling of a loggia in the Palazzo Pitti with views of women washing and combing their hair.

It was not in good condition. Sotheby's warned me. There was also said to be an awkwardness in the way the girl's arm joined her body, but it was suggested that this might be a deliberate distortion and that when viewed in the final fresco from afar the perspective would have corrected itself. The heavy shading in the lower back area was also uncharacteristic, and there was a hint that it might have been worked on by a later, less gifted hand. But for these defects, Sotheby's pointed out the drawing would be worth at least £100,000.

With all its "problems," this drawing at £18,700 was a snip.

The girl comes across as intelligent, and of course pretty in a vivently sort of way, and there is lightness and movement in the way she is turning, as though in answer to a question. Moreover, it was owned by the late Lord Clark of Salwood whose eye was highly regarded. Though its problems

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Pink Floyd in Docklands

LONDON NEEDS a large central venue for concerts as badly as for a musical format which long ago disappeared up its own pretentiousness.

Let it be said that the Arena

lays on a good sound system,

which cruelly exposes the film

soundtrack leitmotif in the

Floyd's work: much of it

sounds like mood music to

a wildlife documentary. But in

its biscuit box compactness the

Arena also does the pyrotechnics proud - the piercing lasers, the dry ice, the back

projections, screened on to

what seems to be a giant drum

skin behind the band; the dazzling light show, the dramatic flares. If you need pomp rock, visual stimulation to spice up the music, no one can compete with Pink Floyd.

The band never recovered from the defection of Roger Waters, its chief writer and singer. Dave Gilmour does his best as front man, but lacks the bite, and Nick Mason on drums and Rick Wright on keyboards now make sure they are doubled up with faceless professional musicians. Who would have thought in old paycheek, back in 1968, that the Floyd would ever appear with a trio of ultraloud backing singers in tight red miniskirts as on their current tour. It is all a money-making shadow of a great past, but with enough moments of vanished glory to keep the faithful in ecstasy.

Antony Thorncroft

Habsburg, Feldman

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Marc Chagall, *La Madone au Manteau rouge*, signed and dated 1929, oil on canvas, 29 x 29 cm. Sold on May 6, 1989 in New York for \$4,82 million (£3,060,000). World record price for the artist.

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These plates belong to the neglected lower end of the ceramics market. Though they

might well fetch twice as much in France today, their value in Britain has surely moved in five years. The attention in many art-related markets has been focussed on the rare, but I expect the merits of these lower wares to be recognised and their value to start climbing before long.

At Christie's sale of Impressionist and Modern Paintings on June 27 I "bought" a scene by the Belgian artist Leon Spilliaert (1881-1946) done in a mesmerising palette of blues and yellows. Though influenced by Redon, Klimt and other Symbolists, Spilliaert produces none of that creepy occult feeling that for me taints so much Symbolist painting. The scene is mysterious without being mystical, and though the artist's solitary nature is evident it is also a celebration of beauty.

I estimate that Spilliaert's prices at auction have climbed by 75 per cent since 1975. He is a serious and original artist whose work is little known outside Belgium and could now rise in value fast.

Twenty of his haunting works are to be seen at Entwistle, 37 Old Bond Street, London W1 until July 14.

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ARTS

Cheers for Glasnost and for Liberation

THREE HAVE been two major public talking points in "Theater der Welt '89," a fortnight of international performances recently scattered through the city of Hamburg. Both events reflected wider concerns of world politics while allowing for vigorous, no doubt fashionable, expressions of local ideological solidarity.

In the first week, the Maly Theatre of Leningrad were cheered for the evidence they brought of cultural gloom in the wake of Mr Gorbachev's triumphant visit to West Germany; in the second, the black South African musical *Sarafina!* was accorded a reception in the Schauspielhaus that even hardened observers of the city's distinguished theatre history claim is unprecedented. When the cast of South African schoolchildren, led by the 23 year-old professional actress Siphiwe Sotshoane in the title role, envisaged, finally, a Day of Liberation, the audience clapped, whistled, stamped and cheered for a full half an hour.

Sarafina! is a co-production of the Lincoln Center in New York and Committed Artists of Johannesburg, an offshoot of Barney Simon's Market Theatre. The show is still running on Broadway; this touring production made its European debut in Vienna before coming on to Hamburg, and it continues on its illuminating, fist-clenching flight through Germany and Holland, sights firmly set on an open-ended commercial run in London at the end of next year.

There is no denying the power and urgency of *Sarafina!* which is inspired by the fate of the children in the 1976 race riots of Soweto. School lessons become joyously subversive fables of freedom fury, while the second act is given over to the preparation and performance of a school play incorporating urgent hymns to Nelson Mandela (though not much about Winnie); an invocation of the usual Hall of Fame — Steve Biko, Martin Luther King, Malcolm X and Marcus Garvey; and a blitz of shoulder-shaking, hip-hopping, pelvic

pushing tribal choreography in full exotic rig. The idea of a heavily politicised *Ipot Tombi* is not without its attractions.

But what exactly were the Hamburgers cheering? I suspect they were cheering themselves as much as the show, for Mbongeni Ngema's script and structure are primitive to put it politely. This may not matter all that much in the circumstances, but nothing here will be new to theatre communities, such as our own, who have seen the very best of black South African theatre over the past 15 years. And compared with the best plays of Athol Fugard, this is nursery school

able consequence of presenting this show in the flesh pots of Western Europe. As a spectacle, *Sarafina!* with its chicken wire fencing and dominating armoured tank is savage, unbridled update of *Les Misérables*. And as a musical, for all its naivety, it respects, in the robust, Brechtian tradition, to allow any distinction between politics and entertainment.

More proof that this distinction is impracticable came with the non-appearance at the last minute of the Folk Art Association of Shanghai, an allegedly discontent Chinese troupe never yet seen abroad. The Beijing clamp down on artists' travel is another symptom of a return to the bad old days of the Cultural Revolution. Instead of *Lemon*, *Confucius and Jesus*, in which we were to have seen three actors made up to resemble that triple threat of sanguine motto-merchants, Hamburg actors drew on yet more reserves of sympathetic righteousness to read the text in translation and raise money for Amnesty International.

Back in the festival proper, the Staatschauspiel of Dresden gave one performance in the Thalia Theatre of a incisive and powerful production by Wolfgang Engel of Kleist's *Penthesilea*, in which the fateful combat between the Queen of the Amazons and conquering Achilles was enthrallingly undertaken by Cornelia Schumann and Christoph Holmann.

This difficult play was heavily edited for clarity and punch and set on a functional design by Jochen Fink, a dentist's waiting room with a metal sheet surround inhabited by Amazonian nuns and nurses and Greek generals in Napoleonic frock coats and fencing masks. The reception was clamorous, the company obviously one of outstanding accomplishment that should come to the Edinburgh Festival one year instead of the clapped-out Berlin Ensemble.

Festivals are for discoveries, but also for catching up. I was delighted to make a belated acquaintance with Robert Lepage's French Quebecois company, Théâtre

stuff. Which, again, I concede, may be the point.

At a Press conference, the tour director said that the idea behind *Sarafina!* was to commemorate the children who died in 1976, and that the piece was dedicated to their mothers and to all the women of Soweto. For the cast, the European tour (expected to last two years) was not an adventure in tourism or money-making (with a company of 45, profits are so far invisible), but the reaffirmation, night by night, of an oath. He then revealed that, two nights previously, a girl in the cast had had her home burnt down by vigilantes. Miss Sotshoane, also on the platform, broke down in tears, and another actor wanted to know why the white Hamburgers had not joined the cast in the clenched fist gesture to accompany the black patriotic anthem.

An appeal for sympathy was rapidly turning into an attack on white pampered complacency, an unpleasant but unavoidable expression of outrage.

For the record, I was delighted to make a belated acquaintance with Robert Lepage's French Quebecois company, Théâtre

The touring production of the black South African musical *Sarafina!*

Repère. *The Dragon Trilogy* was given out at the Kampnagel factory complex and exceeded all my expectations. It was beautiful, elegant, magical, funny and very moving. Indigenous Canadian theatre now has something to boast of beyond the plays of Michel Tremblay.

And the British flag, waved in the first week by Helen Cooper's *Mrs Verstin*, directed by Mike Bradwell and with Julie Legrand as the Chekhovian battery commander's suicidal spouse, was unfurled in the second by Neil Bartlett's *Gloria* company in Lady Audley's Secret in the delightful St Pauli Theatre, a couple of hundred yards along the Reeperbahn. The melodrama as a basis for new theatre

expression is a good idea that is never quite fulfilled in the execution. But Nicola Bloomfield's piano playing of operatic and parlour classics is superb, and Bartlett's avenging nephew is a fine complement to the imperious Annie Griffin as Lady Audley.

The inclusion of *Gloria* was a characteristically sharp-eyed move by the artistic director Renate Klett, who now steps down after programming two enriching and admirable festivals in Stuttgart and Hamburg. In German theatre terms, the budget of DM 3.5m is not enormous, but none of the smaller shows were included as sophs or make-weights to the big guns of Leningrad, Dresden, Soweto or Stockholm (ing-

mar Bergman's *Long Day's Journey*, with Bibi Andersson and Peter Stormare, was a first-week visitor). Klett is just as proud of the impact made in Hamburg by Pieter-Dirk Uys, Jean-Marie Frin as the lisp-sounding P'tit Albert, and Julie Forsyth as the Australian consciousness-raising tomboy, all acts fondly regarded in Britain.

The administrative ideal, Renate Klett says, would be now to establish "Theater der Welt" in one city, but she admits that the International Theatre Institute and the civic theatre communities would not wish to be deprived of their local hours of glory. Nor should they be. In 1991, the global show moves on to Essen.

When outrageous is the norm

Anthony Curtis on the centenary of Cocteau's birth

"THE LASTING feeling that his work leaves is one of happiness; not of course in the sense that it excludes suffering, but because, in it, nothing is rejected, resented or regretted." Anden's verdict on Jean Cocteau, who was born 100 years ago this week, is the definitive one.

Though French to the core, Cocteau belongs to a tribe of dazzling mainly Irish and English enchanters that runs from Oscar Wilde through Ronald Firbank to Noel Coward: gay art at its gayest. They are the inventors of the artificial paradises, those secondary worlds where the outragous is the norm, and to which the pass-key is the resounding one-liner.

Two only of Cocteau's hundreds of epigrams must be my ration for this centenary celebration. (1) "The goal of every artist must be his own extremity," and (2) "Victor Hugo was a madman who thought he was

Victor Hugo."

If Oscar Wilde had not gone to prison, he would probably have had a career rather like Cocteau's, excelling in every conceivable literary form, weathering every political storm, re-creating his identity several times to suit the changing period, and ending his days as a 60-year-old smiling public man, the revered recipient of honorary degrees and membership of learned academies. Both men of genius loved to be loved — with a vengeance.

With such versatility as Cocteau showed over his long career spanning the two wars, it is hard to know where to train the spotlight. Aphorist? Poet? Novelist? Playwright? Author of ballets? Film-maker? Diarist? Line-draughtsman? Caricaturist? Cocteau produced memorable work in all these areas, sacrificing steadfastness of reputation to the demands of audacity.

He described his work in

A self-portrait by Jean Cocteau published in his *Memories of the Ballets Russes*

Cocteau played in all shapes and sizes, from works for a solo-performer like *La Vore Humaine* (later a one-act opera), experiments with ancient legend, *Orphée* (the basis of the famous film) and *La Machine Infernale*, to such full-blown Boulevard pieces as *Les Parents Terribles* and *Les Monstres Sacré*.

In the post-war one era when

Paris became a truly innovative artistic centre, Cocteau presided over the famous bar, *Le Boeuf Sur Le Toit* with its chic arty throng of customers and its rhythmic band of black musicians. After Cocteau's great love, the novelist Raymond Radiguet, a regular frequenter of it, died from typhoid fever, Parizan musical comedienne chose for Cocteau's *La Vie sur Le Toit* Cocteau reported to opinion to assume his sorrows, and wrote a fascinating journal. Illustrated by terrifying drawings, to describe the process of disintegration.

From the younger man Cocteau had learned much. "We must try to be ordinary" Radiguet told him.

After Radiguet, who was not a homosexual though he was the lover of Cocteau, a succession of male companions followed, culminating in the actor Jean Marais, star of so many Cocteau films, *L'Eternel Retour*, *La Belle et la Bête* etc.

and finally Edmond Dermot.

For all the later triumphs in the cinema, one looks back to the quiet period when Cocteau and Béjart were teaching each other to form a style for a despair and when Cocteau found a new way, as in *Les Enfants Terribles*, of articulating the intense, unforgettable, rapturous agonies of adolescence.

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Graf bars Navratilova's road to glory

John Barrett looks at the two women who compete in today's Wimbledon singles final

APROPRIATELY, today's women's final at Wimbledon will bring together the two finest players of the past decade. Martina Navratilova, the Czech-born American who is now 32, and the 20-year-old West German Steffi Graf, the past and present world champions, have perfected their respective styles of play by dint of a thoroughly professional attitude and with hours of hard practice and training.

Martina's serve-and-volley technique depends on a level of fitness and strength that no other woman tennis player has ever achieved. Her natural athletic gifts have been seen to best advantage on grass courts, and helped her to win the first of her eight Wimbledon singles titles in 1978. But it was Nancy Lieberman, the American basketball star, who first made her aware of the training required to win on all surfaces.

After some frustrating losses at the other Grand Slam championships, Martina turned for help to Renée Richards at the US Open in 1981. The partnership got off to a good start when Martina beat top-seeded Chris Evert in a marvellous semi-final.

However, a tearful 16-76,

7-6 loss to Tracy Austin denied her a first title in her newly-adopted country. She had to wait two more years for that. But the 1982 success on the slow clay of Paris confirmed her growing confidence on other surfaces.

Adopting the Haas diet helped Martina to build the formidable physique that has enabled her to stay at the top into her thirties. A succession of on-court advisers, who have included Mike Estep, Tim Gullikson, Virginia Wade and Craig Carton, have given her variety, while the inclusion in her team this year of Billie Jean King has restored her joy in the game.

During her reign at the top between 1978 and 1987, Martina made an immense contribution to the development of the sport. More important to her than the riches — \$14.2m to date — has been the accumulation of titles. With 17 Grand Slam singles successes to her name, Martina stands in fourth position behind Margaret Court (24), Helen Wills Moody (19) and Chris Evert (18).

However, I shall be surprised if she improves her score today, even though apart from Evert she is the most experienced of today's players at Wimbledon. At her 17th Wim-

bledon, Martina has not looked the same confident player who won six years in a row between 1982 and 1987.

Even against Sweden's first-ever semi-finalist, Catarina Lindqvist, she was shaky. During a first set that she would have lost if her opponent had not become too nervous, simple volleys were pushed long or into the net, while backhands were sliced beyond the lines.

Steffi Graf, by contrast, has looked better with each round she has played. She looks

to a perfect length, is a magnificent shot in its own right and augments the lethal forehand which is the finest single stroke in women's tennis.

Yet to pass a volleyer of Martina's skills it is necessary to have the shot that makes the ball dip — both down the line and at an acute angle across the court. The really exciting thing about last year's final was the instinctive use of that shot in the second set crisis.

Steffi's contribution to the onward progress of women's

'At her 17th Wimbledon, Martina has not looked the same confident player who won six years in a row'

stronger and even faster than she did in last year's final against Martina, when she won eight games in a row to take her from 5-7, 0-2 to 2-0 in the final set. That spell, for me, was the finest tennis that any woman has ever played. So is there still any room for improvement?

The exciting answer to that question is Yes. On the back-hand side there is not yet enough assurance to hit with topspin. The natural slice, hit

tennis is the awareness of how hard the ball can be hit with a shot whose natural timing allows her to swing suicidally late. Because she refuses to retreat, some of her fierce forehands are virtually half-volleys. Not only are they fast, they are also beautifully disguised.

Her relentless progress towards the game's summit has been carefully planned by a devoted and shrewd father who has taken a lot of unjustifi-

able criticism. He has sensibly protected Steffi from much of the inevitable pressure that is attached to success, and has hired the former Czech Davis Cup player, Pavel Slozl, as her practice partner. The results speak for themselves.

This will be Steffi's third consecutive appearance in the Wimbledon final against Martina, who beat her in 1987 and lost last year. It will also be Steffi's 10th consecutive Grand Slam final since her breakthrough, inevitably against Martina, in Paris in 1987. Since then only three players have beaten her — Gabriela Sabatini twice and Pam Shriver once in 1988 and Arantxa Sanchez in the French final.

The fact that Navratilova leads her on a career basis by 7-4 is slightly misleading. She won five of their first six matches by the time Graf had just passed her 17th birthday. Since then it has been level pegging at any rate as far as the Grand Slam events are concerned. Steffi won the French Open of 1987 in a stupendous contest which went to 8-6 in the third set and then had to suffer setbacks later that year at Wimbledon and the US Open before coming back so marvelously at Wimbledon last year

from 5-7, 0-2 down to win.

It was the manner of that recovery which impressed the crowd so much. Martina won only one of the subsequent 13 games and was destroyed. How well she has managed to put that to the back of her mind is debatable. After her semi-final victory against Catarina Lindqvist on Thursday, she implied that she had played last year's final with an injury, only to brush aside further questioning.

Despite the much-heralded advance of the younger brigade, both the men's and women's singles got to the semi-final stages with the biggest names intact. The men's last four, in fact, comprised the best quartet — the world's No 1, Ivan Lendl, plus three former Wimbledon champions, Stefan Edberg, Boris Becker and John McEnroe.

The women were not far behind with Graf, Navratilova, Chris Evert and one unseeded competitor, Catarina Lindqvist.

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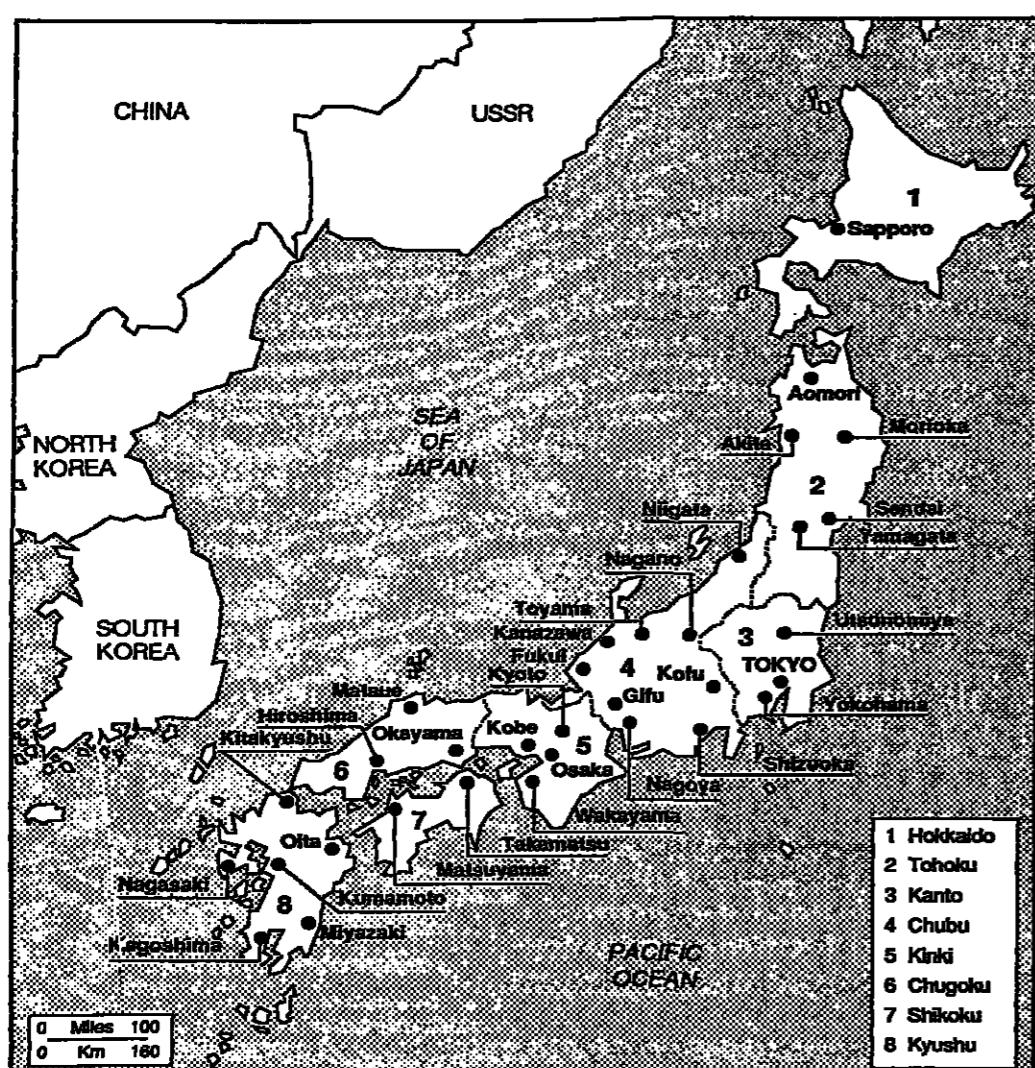
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JAPAN 2



Pressures on the system

Continued from Page 1
pect at the moment, either internally or externally, thanks to the strength of the economy and the absence of other pressing issues. But it could become problematic for Japanese foreign relations if it persists for more than a few months.

The Government's greatest external vulnerability is that of the trade front. Because of the high trade surpluses, foreign governments, especially that of the US, are demanding an acceleration of changes in the economy's structure. They say Japan must eliminate various commercial practices, including cartel arrangements, group relationships and other customs that act as effective barriers to outsiders. The Japanese retort that these practices are deeply ingrained in their culture and that changing them

will take time. They worry that the US demand for quick results could clash dangerously with rising resentment among Japanese people about "Japan bashing."

The Government will also be in trouble if, as many fear, the economy, now widely expected to grow at a brisk 5 per cent this year, starts to overheat because of severe labour shortages. The international community expects Japan to continue contributing to world economic growth and would be upset by any policy changes aimed at restraining it. Foreign governments might wonder why Japan cannot solve its labour supply problem by, for example, employing women more effectively or opening its borders to some of the thousands of poor Asians who would love to work there.

The US and others may also maintain pressure on Japan to continue the process of liberalising its financial markets, but Japanese officials would probably be able to resist that. The issue is growing both in Japan and elsewhere that the high level of regulation in the country's financial system has been a significant force contributing to stability in international financial markets in the past few years, and is perhaps preferable in some respects to the totally free markets in the US and Western Europe.

It all points to a difficult year or so ahead, both for the Japanese themselves and the foreign politicians, officials and businessmen who deal with them. However, it seems likely that a more transparent, democratic Japan will emerge from the current period of turmoil.

The Recruit affair seems certain to result in political turmoil, says Stefan Wagstyl

Why reformers have much to lose

THE Liberal Democratic Party will need all its legendary flexibility to extract itself from the crisis it has brought on its own head.

If it fails, there is a possibility, albeit remote, that it might be out of office within a year for the first time since it was formed in 1955.

And even if it succeeds, important changes seem certain to occur in Japanese politics — notably the re-emergence of the Japan Socialist Party as a credible political force.

The inevitable turmoil could have an impact overseas as well as inside Japan as domestic considerations may tend to over-ride international ones in policy matters, especially in economic relations.

The LDP's priority is to fight a coherent campaign in the national elections to the Diet's upper house, due on July 23, and avoid a defeat on the scale suffered in last week's Tokyo city council polls. Beyond that, it will have to consider changes in policy and leadership which will regain voters' confidence in time for elections in the next year to the Diet's lower house, the key chamber for controlling the Government.

Many party members believe Mr Sosuke Uno, the Prime Minister, will have to resign, probably after the upper house poll, in order to improve the party's popular standing. The immediate cause of his departure would be the sex scandal which erupted shortly after he took power in early June.

But Mr Uno's departure would do little to solve the party's fundamental difficulties. The most important cause of the LDP's troubles is the Recruit affair, which exposed as never before the depth and breadth of the influence of money in Japanese politics. While the average Japanese was not necessarily surprised by what he saw, he was disgusted by the scale of it all. The rise of property and stock market values in the 1980s created huge reservoirs of wealth which politicians tapped with great abandon.

The LDP has tried to clear its name, notably with the decision of Mr Noboru Takeshita, the former Prime Minister, to resign and that of Mr Yasuhiro Nakasone, his predecessor, to quit the party.

But the voters want to see evidence that the party really means to put an end to old-style politics dominated by balancing narrow factional interests. In this respect, the long drawn out selection of Mr Uno, which was supposed to mark a break with the past, turned into a classic example of everything that is rotten in the LDP.

Opinion polls indicate that voters want clear-cut changes, not just in policy — though the reform of political fund-raising is seen as important — but of personnel among the leadership.

However, such reform is difficult because it has to be carried out by the people who have the most to lose — faction leaders and their lieutenants, who are the greatest beneficiaries of money politics. They use the funds to hold in place political machines welded together over many years.

As a result, the LDP is trying other ways of wooing voters. In particular, it wants to regain some of its staunchest supporters. The impact of the Recruit affair was compounded by the steady liberalisation of agricultural markets and by the consumption tax this April. These measures were criticised most heavily by loyal LDP voters — farmers and small shopkeepers.

The party has already promised a favour to the agricultural community, in the form

of putting off an expected cut in the price of rice this year. Other vote-winning pledges could follow — including a possible revision of consumption tax as well as income tax cuts.

It is in this field that the impact of the LDP's troubles on foreign relations could have the greatest impact. Senior Japanese government bureaucrats concede that Japan is unlikely to push through changes demanded by foreigners but resisted by Japanese at the same pace as in previous years. One casualty could be retail reform, demanded by the US, but opposed by small shopkeepers. None of this is likely to deflect Japan from the path of economic liberalisation in the long run. But next year at

least could prove difficult. The probable course of political events covers a few known points surrounded by great mists of uncertainty.

Most likely that the LDP will lose enough seats in the forthcoming upper house election to forfeit its overall majority. Half the chamber's 252 seats will be up for election, including 69 defended by the LDP.

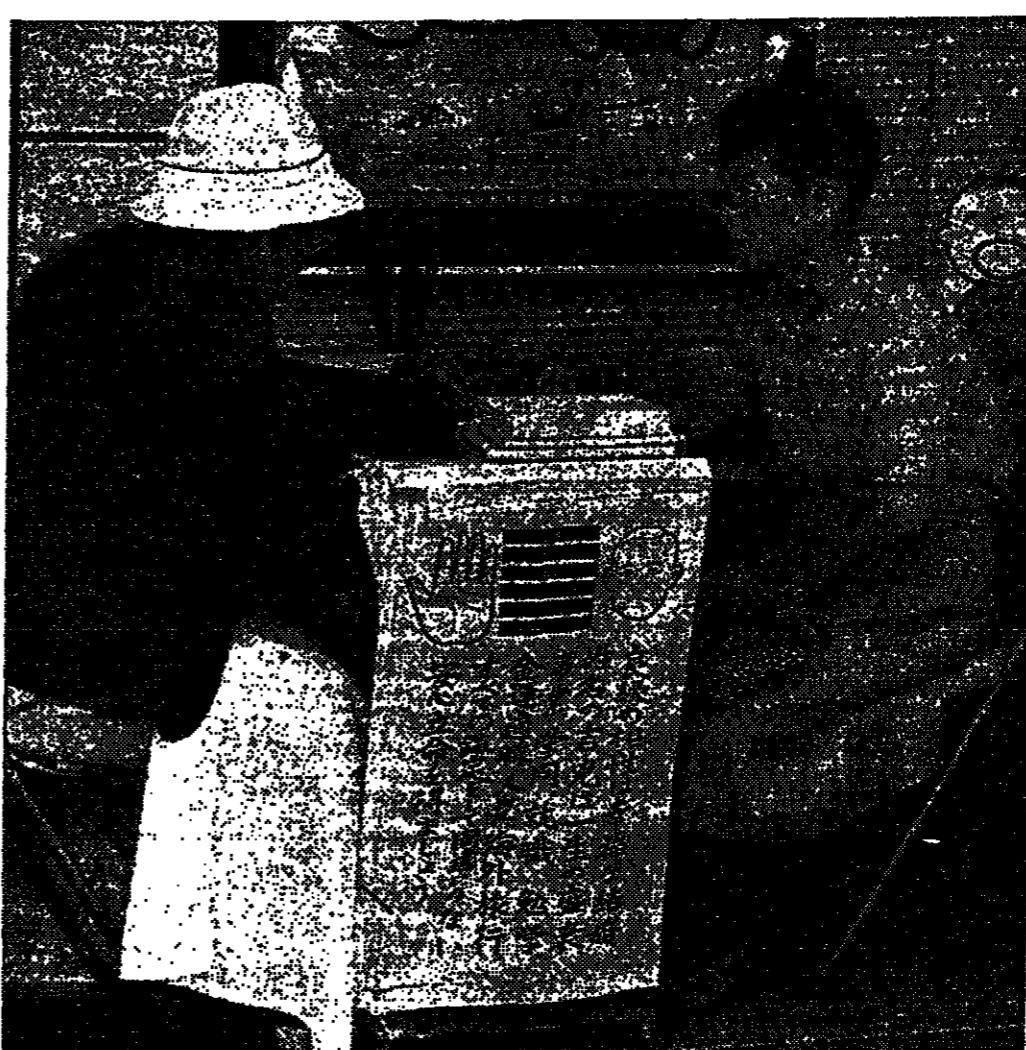
However, the LDP would probably be able to maintain its majority by allying with the conservative Komei, or Clean Government party. In the more distant election for the lower house, where the LDP won 304 out of 512 seats last time, the party could similarly ally with the Komei party in the event of a loss of its majority.

So the LDP would retain control of government but at the cost of sharing power.

One of the biggest surprises of the Tokyo poll was the re-emergence of the Japan Socialist Party. Previous local and by-elections had held since the Recruit affair erupted had indicated growing support for the JSP, but the evidence was conflicting. Sometimes the Japan Communist Party was the beneficiary of anti-LDP sentiment. But in Tokyo there was no doubt — the JSP secured 26 out of 120 seats, against the LDP's 42.

A socialist government once held power briefly in Japan in the 1940s and the party was a strong force in the 1950s. But it was weakened by splintering and ideological wrangling. The Recruit affair gives it an opportunity to resurrect its fortunes. But it faces formidable obstacles in drawing up a coherent policy programme and in organising a nationwide campaign. After years of opposition it has some enthusiastic campaigners, including Mrs Takako Doi, its leader, but lacks money and experienced administrators.

The party's supporters acknowledge that it may be difficult to maintain the momentum beyond the upper house elections. Some of the anti-LDP sentiment will subside as memories of the Recruit affair fade. Voters will recall the way they have long associated the ruling party with Japan's phenomenal post-war economic success. The LDP will be hoping that the calm of continued prosperity will eventually cool the political temperature.



A fortune teller in Sugamo market, Tokyo: what premium on the political future?



Around the world...

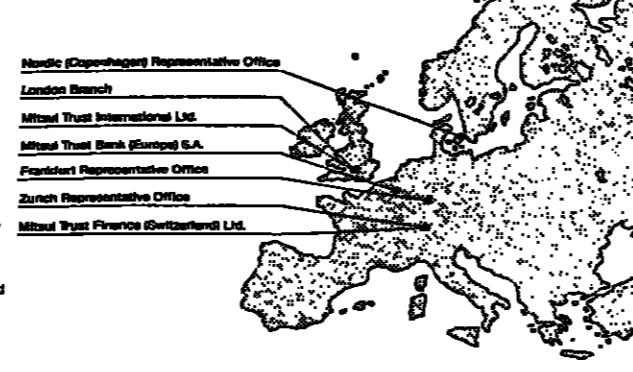
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JAPAN 4

Foreign policy is in a state of confusion, reports Ian Rodger

The line of least resistance

NOTHING COULD have demonstrated more clearly the unhappy confusion in Japan's foreign policy these days than the Government's reaction to the Peking massacre last month.

If ever there was an occasion when a clear expression of outrage, rising above any practical bilateral considerations, was needed, this was it. Such a statement would have shown not only that Japan clearly aligned itself with the civilised world, but that it accepted a responsibility for leadership in that world, regardless of any internal inconvenience caused.

However, no such statement was forthcoming. The Government reverted to its instinctive reaction in delicate cases, sinking into a corner, saying nothing and hoping no-one would notice.

When it became apparent that this would not do, Foreign Ministry spokesmen issued statements to the effect that Japan's relations with its huge neighbour were more complex than those of other nations, notably for historical reasons, and that the Government therefore had to be careful about what it said and did. Sanctions, for example, were out of the question.

Gradually, as the extent of Western outrage at the massacre became apparent, Japan sheepishly fell into line, denouncing the action of the Chinese leadership with sufficiently strong adjectives such as "intolerable" and "unacceptable". But the impression left was of an unfeeling regime, preoccupied only with narrow self-interest.

It would be wrong to be too critical of the Japanese Government for its cautious and unimaginative response. Japan's relations with China are indeed more complex and delicate than those of most other countries, with deep wounds and resentments remaining on both sides from the long period of strife between them ending in 1945. Also, partly because of the disruption of political life caused by the Recruit bribery scandal, the Japanese Cabinet has provided precious little political leadership in any sector in the past year, let alone in foreign policy.

This was probably the kind of occasion when only a strong political leader - someone as conscious of Japan's place in

the world as Mr Yasuhiro Nakasone, the former Prime Minister - would have been able to rise above the naturally cautious instincts of Foreign Ministry bureaucrats.

Still, one very encouraging phenomenon arising from this otherwise uninspiring episode was the reaction of many Japanese people themselves.

Hitherto, most Japanese have been indifferent about foreign policy and would never have thought of criticising the Government for any stand it took on any issue. In this case, however, several politicians and even one business leader made clear their dismay at the Government's weak-kneed response, and that provoked many ordinary people to speak up as well.

This case is unlikely to be the last to be clumsily handled.

The Impression was of an unfeeling regime, preoccupied with narrow self-interest

gests, between the US and Japan will emerge.

Certainly, the Japanese Government has begun to try to draw some general foreign policy guidelines which would enable it to exercise some leadership that complements that of the US. The main example is in the area of aid to developing countries, where Japan will almost certainly surpass the US to become the world's largest donor this year.

Having recently been a developing country itself, Japan may turn out to have more skills than the US and other Western countries in dealing with the hitherto intractable problems of development.

In the past, the country has been rightly criticised for using its aid programme mainly to promote exports, but it has made considerable progress in the past couple of years in uniting large portions of its aid and becoming more imaginative in its development of programmes.

In the past, its focus has been in south-east Asia, in countries such as Indonesia on which Japan relies heavily for oil and other raw materials. Now the aid programme is becoming more global in scope and, perhaps more significantly, is being focused on countries of strategic interest to the Western alliance, such as the Philippines and Pakistan.

In a related move, Japan has taken a leading role in trying to find a way for many developing countries to get out from under their excessive indebtedness. For example, much of the finance for the Brady Plan, announced early this year, will come from Japan.

The other area in which Japanese diplomacy has been shown increasing confidence is in the east of Asia. The country has been active in trying to bring about a reduction of the complicated political rivalries in Indochina, making clear that it is willing to provide money and technical assistance when appropriate. It has also been showing sensitivity towards the easing of tensions between the two Koreas.

Whether the recent upheavals in China will affect these developments is still not clear. Recent proposals from both within and outside Japan for a more formalised Asia-Pacific economic community have

been treated gingerly by the Government. Japan would inevitably dominate such a grouping, in much the same way the US dominates the Organisation of American States. It would also arouse memories of the Great Eastern Co-Prosperity Zone which the Japanese sought to impose in the Second World War. However, regional economic co-operation is expanding rapidly even without a formal structure and a name, and will probably continue to do so.

The two areas where Japanese foreign policy has not yet gone beyond the level of noble rhetoric are in relations with the Soviet Union and with Western Europe.

Mr Noboru Takeshita launched the idea of a tripartite sharing of power among Japan, the US and Western Europe in a speech in London in May 1988. The link between Japan and Western Europe was the weak one in that triangle, and Mr Takeshita called for a number of initiatives to rectify that situation.

Not much has come of these initiatives so far, partly because the Japanese feel constrained from developing strategic relations with anyone but the US, and partly because the European Commission, the obvious interlocutor in this relationship, has very little room for manoeuvre on foreign policy without the approval of its member governments.

Relations between Japan and the Soviet Union have been stymied since the war because of a dispute over four islands in the Kurile chain north of Hokkaido captured by the Soviet Union at the end of the war. The Japanese have taken a very rigid stance, refusing to normalise relations until the dispute is settled, and the issue remains an emotional one among Japanese people.

Whether the Japanese Foreign Ministry's approach to this issue has tended to colour its attitudes to the Soviet Union in general is debatable. However, it is clear that the ministry takes a much more pessimistic view of perestroika, for example, than do most Western countries. And this looks just the sort of problem that could complicate relations between Japan and other Western countries at some point - just as the Peking massacre did.

Given these unique circumstances, a lively debate has developed in the past year or so on whether the Pax Americana, which has prevailed since the war, will more or less continue, or some form of "bigemony" or "Pax consors," as one Japanese scholar sug-

gests, between the US and Japan will emerge.

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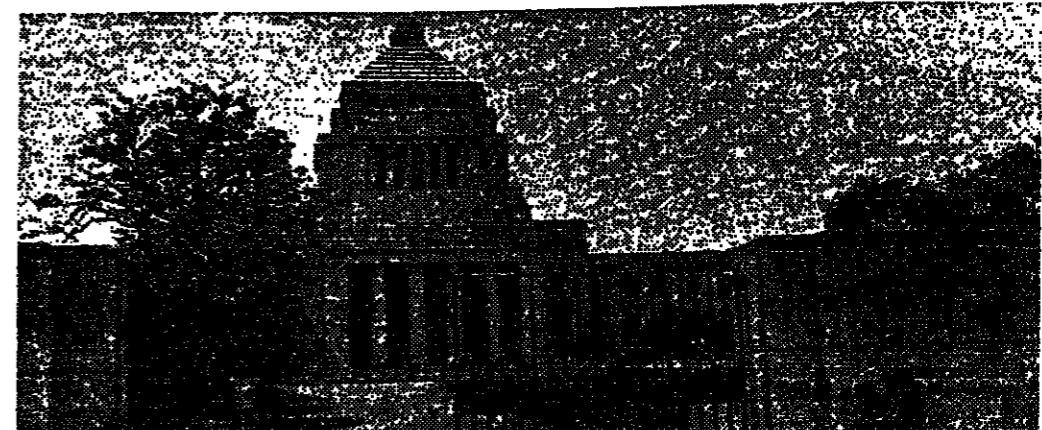
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THE POLITICAL SYSTEM

Time to indulge in party games



The National Diet building in Tokyo

gifts at weddings and funerals

- needed to conduct routine business, let alone the cost of running a campaign. Candidates are forbidden from running door-knock drives, hence the intrusive loud-speaker trucks and the expectation that the palm of the white-gloved hand at the window will be greased.

Public funds are supposed to cover the costs of political postcards, pamphlets and poster boards, but the real cost goes far beyond the limits set under the Public Offices Election Law. In the lower house, the House of Representatives, candidates are allowed to spend Y28 a person in campaigning, while upper house candidates are limited to Y8 or Y12, depending on the number of people in their prefecture.

The same law covers one of the more controversial issues in Japanese politics, the system of multi-candidate constituencies in the House of Representatives. Japan has what is described as a "medium-sized constituency system", with two to seven seats a district, after having experimented with until now, no hope of winning office.

For the House of Councillors (upper house) election later this month, the number of "mini-party" candidates has doubled compared with the last election. The anti-nuclear movement is backing a group of virtual single-issue candidates, while a few candidates cum-satirists have been wandering through shopping centres, wearing masks of well-known cartoon characters.

Japanese politicians, already mocked in a popular film that showed great prescience in its portrait of political corruption, are ripe for satire following the loss of prestige that has accompanied the Recruit financial scandal, which has particularly tarnished the LDP, and the humiliating controversy over Prime Minister Sosuke Uno's call girls.

Politicians say that the controversies have slowed the vast flow of cash - which includes

between densely-populated urban districts and the less populous rural districts has been an ongoing problem for the lower house. After a 1983 election in which a vote in the least populous district was worth 4.4 votes in the most populous, the Supreme Court declared that the discrepancy was unconstitutional, and a redistribution was gingerly conducted by politicians wary of eroding their own empires.

The multi-candidate constituencies force as much competition between the factions of the ruling LDP as among all of the parties. If a district has three seats and tradition has it that two LDP and one socialist candidates are elected, local and national LDP factions will argue over the choice of candidates and over whether a third candidate should stand for fear of diminishing the returns of the two sitting candidates.

Typically, an LDP candidate will have had his factional loyalty tested by years of service to a superior, who will then offer support when the candidate's political time has come. Politicians often turn professional at an early age, beginning as an assistant to a prefectural assemblyman. Then, after faithful service, they could be chosen as a candidate and begin the climb up the prefectural hierarchy with a view to a place in the national parliament, the Diet.

It is at the local level that the Japanese politician is at his or her best. The local member is sensitive to the perceived needs of constituents, whether it be representing the interests of a farmers' associa-

tion or attending a wedding or becoming an office bearer at the local softball club. Politicians complain that residents' expectations, some of them financial, prompted the development of a "money politics" mentality that made the Recruit scandal possible.

Western diplomats and Japanese analysts agree that Japanese politicians are less equipped to handle emerging international responsibilities. Professor Takashi Imoguchi, of Tokyo University, says that Japanese politicians generally lack training in issues beyond the national boundaries.

"If you look at the grass roots, they can be very good politicians. They are very aware of their responsibilities to their constituents. But the international statesman-like leadership of many politicians is zero," Prof Imoguchi says.

The division of bureaucratic labour means that individual politicians and leaders have less power than appears on the surface, according to the professor. In the end, most politicians, regardless of their idealism, "are basically there to do a lot of minor things for their constituents."

How much outrage has accumulated in those constituents over the Recruit and other issues will be tested at the upcoming House of Councillors election. If the LDP is to retain its majority, the party must win 54 of the 128 seats being contested. And if the LDP does not maintain its majority, Japanese politics will enter a new and more dynamic phase.

Robert Thomson



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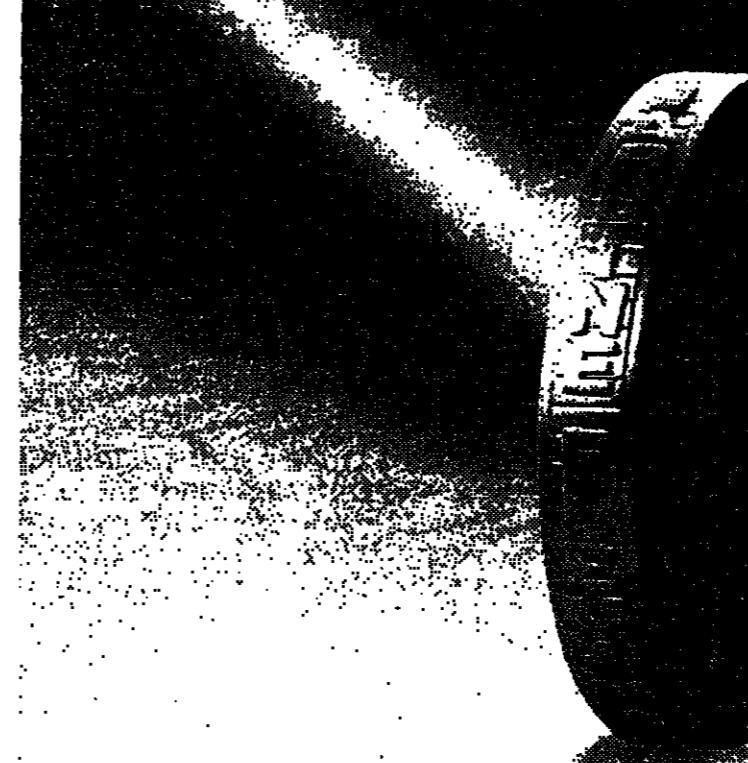
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PROFILE: ASAHIKO MIHARA OF THE LDP

Caught in a financial trap

ASAHIKO MIHARA'S office in Tokyo's Nagata-cho government quarter looks much like the offices of an aspiring politician in just about any Western democracy.

An aide shuffles papers in a small anteroom; a female secretary brings tea for visitors; reference books crowd the walls. Only the calligraphy appears specifically Japanese.

The illusion that this could be Westminster or Washington is broken by the arrival of Mr Miura, fresh from his constituency in the south-western island of Kyushu, complaining bitterly that parliamentary democracy in Japan is largely a facade.

Mr Miura, elected for the first time at the last general election, has spent three years in the Diet (Japanese parliament) as a junior member of the governing Liberal Democratic Party (LDP).

Yet he says he has spent almost no time on policy issues, either before or after he was elected, and doubts that his party leaders either know or care what his political views are.

Under Japan's seniority system, his influence on political events will remain minimal at least until his third parliamentary term, when he might hope to be made a junior minister. Cabinet office, the ultimate reward for loyal party service, is reserved for those who have served at least six four-year terms.

For the moment, Mr Miura spends almost every waking hour either raising cash or donating it to worthy causes — trapped on the financial merry-go-round that is Japan's "money politics."

Mr Miura says the system forces politicians, particularly those from the LDP, to break electoral law, and encourages the kind of corruption which led to the Recruit scandal.

Opposition politicians are also vulnerable, but have a more secure base in the trade union or Buddhist movements. "We have to change our political structure, or we will face a series of problems like Recruit," he says. "Recruit was not the first time something like this had happened, and unless we get reform, it will go on happening."

For the LDP Dietman, the electoral process starts with the nomination of candidates

for seats in Japan's multi-member constituencies. Mr Miura, 42, "inherited" his Fukukita No 5 seat from his father, an LDP Dietman for 22 years.

Mr Miura says no one ever asked him what his political views were — the only criterion was whether he could win the seat for the party. In fact, he says, there are just three conditions for getting an LDP nomination: an acceptable family or academic background; a link with the relevant constituency; and access to enough money for a successful campaign.

For most LDP candidates, the only way to meet the third criterion is to join one of the five large factions into which the party is divided. Mr Miura joined the Takechita faction, headed by the disgraced former Prime Minister, which then helped to finance his campaign.

Mr Miura chose Mr Takechita because his father, elected as an independent in a less electorally expensive age, was a personal friend of the former PM. For Mr Takechita's campaign managers, Mr Miura was a bargain buy because of the personal vote expected to transfer from father to son, which reduced the cost of campaigning.

Mr Miura says he does not know how much it cost to get him elected, but estimates that it was probably about 10 times the Y5m (222,700) limit in his constituency. He says he saw none of the campaign money, as he was too busy out on the stump.

Some of the money paid for straightforward LDP propaganda. But putting the party's case against supporters of the four main opposition parties is relatively cheap.

Most of the cash was needed

to finance a fight for votes with Mr Taro Aso, the other surviving LDP Dietman from Fukukita.

Mr Aso is a member of a different faction, and has the twin advantages of being related to a famous politician of earlier years and being extremely rich. Mr Miura claims Mr Aso spends much of his time trying to monopolise Fukukita's LDP vote.

Getting elected was only the beginning of Mr Miura's money problems. To stay in the race for the next election, he has to spend every weekend in the constituency, running from one local function to another, and being photographed with as many babies as possible.

Many western parliamentarians would recognise this picture of a politician's weekend. But in Japan, there is a further

compared with his annual gross salary of Y18m. Part of the balance is financed by an allowance of Y6m from public funds and about Y12m from party and factional funds. The rest comes from corporate and personal donations, or from the sale of tickets to fund-raising parties.

Dietman have to submit annual accounts to an electoral committee set up to prevent abuses — but Mr Miura says few tell the whole truth because some people do not want their donations recorded.

He says the political system in Japan is unlikely to change quickly because of the vested interests of almost everyone involved, especially in the ruling party. For example, a man like Mr Miura cannot simply withdraw from the factional system because that would leave them unable to finance their re-election costs.

Yet concern about corruption in the country at large is reflected in the formation by 15 LDP Dietman of the Utopian Political Research Group, of which Mr Miura is secretary. The group has put forward a four-point plan for reform:

- An increased role for the LDP central bureaucracy, and the dissolution of factions;
- Parliamentary reform to bring procedural and policy issues into the open and stimulate genuine debate;
- Electoral reform to introduce single member constituencies, cut the cost of elections and reduce party infighting;
- Financial reform to end "money politics" primarily by introducing full and transparent accounting for Dietman and political parties.

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These include oiling the wheels of the Tokyo bureaucracy for local businessmen, and trying to attract public spending to Fukukita.

This is a frustrating area of the battle against the more senior Aso, since Mr Miura admits that, in Japan, nobody who matters listens to a new Dietman.

Mr Miura says the expenses of a junior LDP Dietman work out at about Y120m a year.

Kevin Brown

After some 13 years working at party headquarters, includ-

PROFILE: SHIGERU ITO

Preparing the script for the coalition cast



Shigeru Ito: chairman of the Socialist Party policy board

ing eight in its central policy-making committee, Mr Ito decided to become a politician. In 1976 he won a seat in one of the five constituencies in Kanagawa prefecture near Tokyo.

Under Japan's multi-member

district, he is one of four repre-

sentatives from the constitu-

ency. Two of the others are

from the LDP, the other is

from Komitei. The constitu-

ency covers the northern

half of Yokohama, a city of 3m.

To garner electoral support,

he says he depends on his own

back-up organisation of vari-

ous citizens' groups, on local

labour unions and on the

Socialist Party members of the

prefectural and city assem-

blies.

For financial help, he relies

on contributions from old

classmates, friends and other

supporters. He insists he has

thrown only one of the now

well-known "parties" which

politicians nowadays use to

raise large quantities of funds.

In the Diet, Mr Ito is a mem-

ber of the influential house

committee on finance and the

special committee on security.

In the party, he is chairman of

the important Policy Board. Ms

Takako Doi, the JSP's chairper-

son, is said to have called him

parliamentarians interested only in power and activists whose adherence to outmoded Marxist positions makes electoral success impossible.

The LDP has come close to losing its majority before, but managed to secure the support of independents in order to retain power. A more likely coalition, analysts therefore suggest, would be between the LDP and Komitei.

According to Mr Ito, a Social- ist-based government in Japan would clean up the country's "money politics," improve the living standards of ordinary Japanese to a level consonant with the society's overall affluence and, internationally, push for arms reductions and action on the environment.

Unfortunately, the opposi- tion has not been left untouched by the Recruit scan- dal. Indeed, the JSP is said by some to have received bribes from the LDP to ensure that the Government's legislation was passed.

On living standards, how- ever, the JSP ought to be on fertile ground. "There is a huge gap between the country's overall economic might and the actual standard of living of the Japanese public," Mr Ito says.

He is also critical of the character of Japan's prosperity. "It has nothing to do with traditional Japanese notions of beauty. Our cities have little culture and aesthetics. We want to change this."

However, consumers have yet to form a real constituency in Japan. And the popular desire to continue Japan's phenomenal industrial growth remains overwhelming.

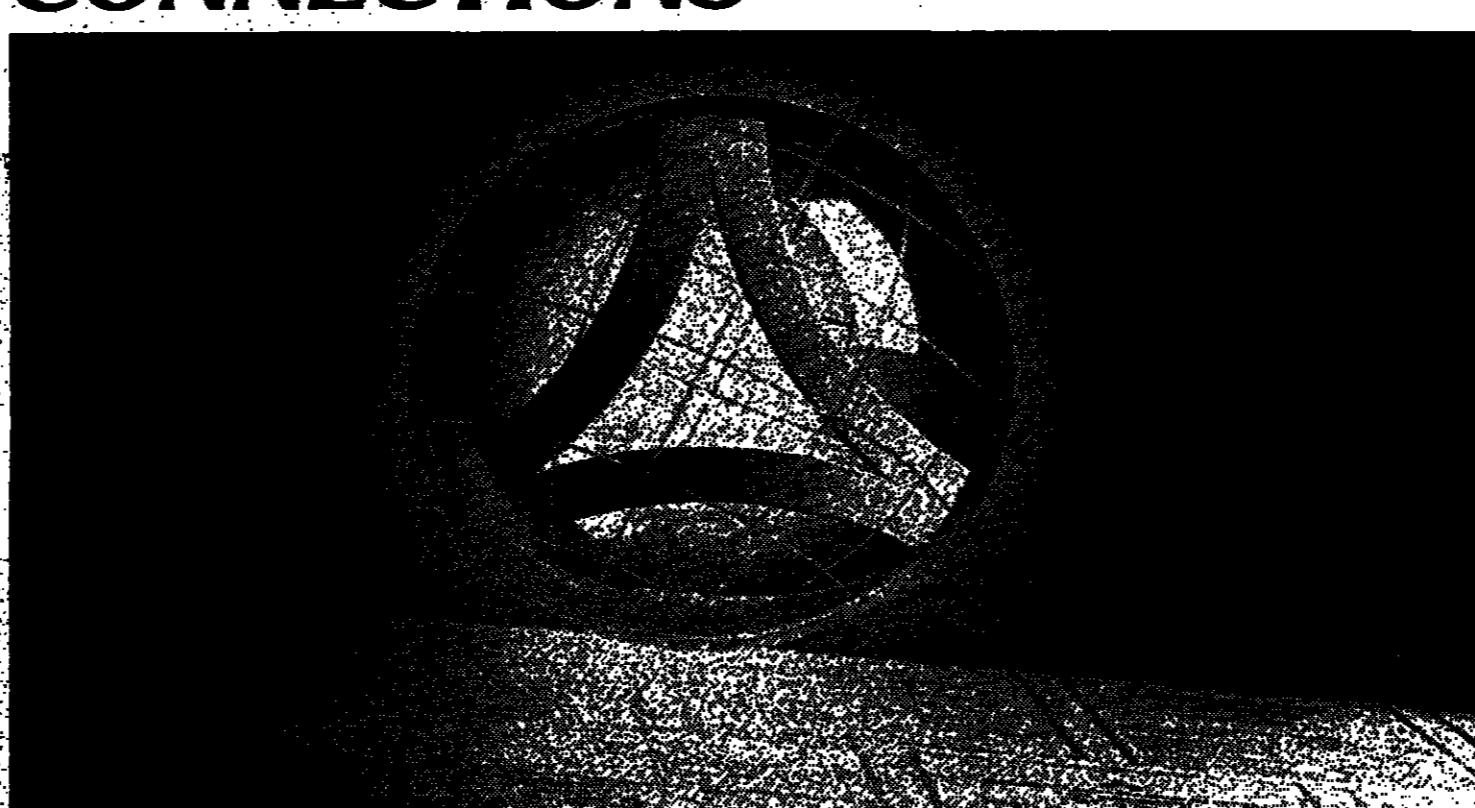
Like many Japanese, Mr Ito is concerned about his country's international image. He notes how its overseas aid, inspite of mushrooming in size, has not made it more welcome abroad. "We need more positive ideas to be appreciated internationally," he says. "We cannot just serve the interests of the Japanese business com- munity."

But for him the biggest issue now is the fact that for 35 years one party has dominated Japanese politics. He calls the opportunity facing the JSP "a springboard" which can bring it to power and change existing ways of thinking.

The task is to persuade the Japanese people. In this, the JSP's softened ideological stance will help. But its talks with the other parties are crucial. Without an accord, Mr Ito will have to wait somewhat longer for a taste of real power.

Chris Sherwell

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JAPAN 6

Peter Montagnon looks at the emergence of a prominent donor

Untied aid may have strings

WITH NET aid disbursements of \$3.1bn in 1988, according to the Organisation for Economic Co-operation and Development, Japan has shot to prominence in the league of international aid donors.

Since the start of this decade, when aid disbursement stood at only \$3.3bn, total outlays have almost tripled, and though US aid spending still exceeds that of Japan, the gap between the two countries narrowed to just \$550m last year. In more than 25 countries Japan is now the single largest donor nation.

Yet, far from basking in the glory of this new-found generosity, Japanese government officials concerned with aid are wrestling with administrative and policy problems caused by its rapid growth.

At home, the aid programme has come under fire for mismanagement; abroad, it has been criticised for still being too closely connected to Japanese exports, and too little orientated towards the real development needs of recipient countries. Even some recipient countries have discovered that concessionary yen loans can be very expensive to repay as the Japanese currency appreciates.

Thought officials in the ministries concerned with aid — Finance, Foreign Affairs and International Trade and Industry — say these criticisms are overstated, several admit privately to problems in coping with

such a massive increase in the flow of funds.

Japan has a relatively short history as an aid donor, having been a recipient itself as recently as 30 years ago. Its sudden preoccupation with aid in the late 1980s stems from an awareness of the need to recycle its large trade surpluses. This led the Government to set a target of doubling aid disbursements to \$50bn in the five years to 1994.

Yet this increased spending has had to be absorbed without any corresponding increase in personnel. According to one official, the ratio of money transferred to staff involved is about four times that of the UK.

Far from implying a high rate of efficiency, this has led to problems, particularly through lack of field staff which makes it harder to appraise projects and in turn lays the Government open to accusations of mismanagement of the aid budget.

Officials say they do have some basic criteria for assessing aid projects. For example, they must

meet essential human needs or be relevant to the social and economic infrastructure development of the recipient country. But the standards are by no means as well-defined as those of the UK, where the Overseas Development Administration applies rigorous quality appraisal techniques before, during and after a project is administered.

Lack of available field staff also means that it is usually up to the recipient government itself to propose projects that might be funded with Japanese aid.

In many developing countries, however, the original idea may come from one of the large Japanese trading companies, which has its own staff on the ground and may hope thereby to influence the procurement process.

Western diplomats say this link between the trading companies and the aid programme is one reason why Japan's development aid still seems to be so closely tied to its commercial interests, even though an increasing proportion is nominally untied and open to worldwide procurement. The Government took

a step towards reducing the influence of the trading companies two years ago by hiring Britain's Crown Agents and the United Nations Development Programme's Office of Projects Executives to handle part of the procurement for its \$50bn aid programme for sub-Saharan Africa.

Another problem has been that the Japanese Government habitually uses Japanese consultancy firms for project feasibility studies, even for projects where the aid is untied. Foreign companies complain that this leads to specifications tailored to Japanese practices and pressure has grown over the past two years for consultancy opportunities to be made available to foreign firms too.

The Government has responded by creating limited openings for foreign consultancy firms. This is to be reviewed further, but it has not yet served to allay the impression abroad that too much of Japan's nominal untied aid spending finds its way into the order books of Japanese firms.

According to latest available

OECD figures, 46.9 per cent of Japan's aid spending in 1987 was fully untied bilateral aid and a further 16.6 per cent was partially untied in that procurement was open to developing country firms as well as Japanese companies.

These figures are in fact way ahead of other donors. No other country has such a large untied bilateral aid programme. Tied bilateral aid makes up only 11.3 per cent of total aid spending compared with a figure as high as 42.3 per cent for

Japan. This is to be reviewed further, but it has not yet served to allay the impression abroad that too much of Japan's nominal untied aid spending finds its way into the order books of Japanese firms.

Confidential government figures show that the Japanese procurement share of the yen loan budget, in which most untied aid is concentrated, made up only 46 per cent of the total last year compared with 56 per cent in 1987 and 67 per cent in 1986.

But the lion's share of the balance has been taken by developing

countries which benefit especially from the still large portion which is only partially untied. Their procurement orders amounted to 34 per cent of the total in 1986.

The US share remained relatively small at 4 per cent compared with 8 per cent in 1987. That of other OECD countries was 12 per cent compared with 8 per cent.

Despite the problems Japan is now experiencing in administering its higher aid budget, the chances are that it will continue to grow in the years ahead. Officials are adamant that they intend to meet the \$50bn disbursement target even though this has become much more expensive in yen terms now that the Japanese currency has weakened against the dollar.

Measured as a proportion of gross national product, Japan's aid is still low by OECD standards at 0.32 per cent, where it is level-pegs with Switzerland and the UK but ahead of only New Zealand, Austria, the US and Ireland.

The medium-term target is to reach a ratio equivalent to the average attained by all OECD donors,

which at present is 0.35 per cent. As Japan's economy is growing so rapidly at present, this implies a large increase in nominal aid levels.

The share of Japan's development aid directed towards Asia has fallen as its total volume has increased, necessitating a broader geographic spread. But Asia still receives the bulk of its money and two Asian countries, Indonesia with \$700m in 1987 and China with \$550m, are the largest single recipients of Japanese aid.

Foreign ministry officials say Japan does not seek to exert political influence on countries which receive its aid. This would be a sensitive matter, given the long memories in many countries of Japanese occupation during World War II.

But Japan does hope that its aid will contribute to social and economic stability, thereby underpinning political stability at both regional and global level.

It is also self-evident that some of its aid serves the purpose of helping maintain good relations with its Western allies. This would be true, for example, of funds contributed to Mexico in support of US-inspired economic rescue efforts, and of the Export-Import Bank loan under negotiation for Nigeria, a country in which the UK has taken a special interest.

widely accepted as disappointing.

Despite the strength of the yen in 1988 the trade surplus declined by only \$2.4bn to \$29.4bn in calendar 1988 after exports rose by 14.4 per cent to \$257bn and imports by 27 per cent to \$163bn. Even in volume terms exports posted a 4.4 per cent gain, helped among other things by the development of new high-technology products such as video camera recorders.

Mr Okunuma believes that as this investment comes on stream, producing an export substitution effect in Japan, the trade balance will tend to narrow in the medium term. It will be a slow process, however, which will leave plenty of scope for trade friction to develop and raise new questions about the basic structure of the Japanese economy and society which many believe is still strongly tilted towards production rather than consumption.

Peter Montagnon

With demand buoyant, the fear is the economy may overheat

Prices start accelerating

March.

A similar spurt has been recorded by the consumer price index with an April gain of 2.4 per cent compared with 1.1 per cent in March. The closely watched Tokyo consumer price index jumped 3.3 per cent in the 12 months to May.

Part of this increase is related to the imposition during April of the 3 per cent consumption tax as part of the

spring round of wage increases produced gains of between 5.1 and 5.2 per cent. This was not much more than last year's 4.4 per cent. "We don't see any conspicuous

November 1987.

As a result of this combination of pressures, many economists expect further discount rate hikes, even though the Bank of Japan itself has denied that more are planned. Mr Hirohiko Okumura of NRI & NCC, the research arm of Nomura Securities, nevertheless cautions against the assumption that further discount rate increases will be automatic. Much depends on events in the foreign exchange market, where he expects a reaction against the dollar's recent strength with the yen tending upwards again.

The inflationary worries besetting Japan are also in large measure a by-product of a deeper underlying trend which is now well-established, namely the shift away from export-led to domestic

demand-led growth.

Though exports have been running at record levels in yen terms over the past year, imports are still growing faster than exports in real terms and the export sector itself is no longer the engine of growth which it once was. "Neither Japanese industry nor the Government sees exports as a major source of growth," says Mr Peter Morgan of Barclays de Zoete Wedd in Tokyo.

Admittedly, activity in the housing sector which was one of the early beneficiaries of the boom a couple of years ago has tapered off. But the underlying trend of consumer spending is thought to be strong, even though it has been distorted first by the death of Emperor Hirohito in January, which dampened activity, and then by the imposition of con-

sumption tax, which boosted outlays in March as individuals advanced purchases ahead of the April deadline.

Above all, high capital spending by Japanese industry is now the outstanding factor in support of higher economic growth. The latest survey by the Bank of Japan in mid-May showed manufacturing confidence at its highest level ever.

Major manufacturers planned to increase spending by 17.8 per cent in the current fiscal year on the amount actually spent previously.

These high spending plans are motivated by a combination of record profits, high capacity use and the adjustment process to the steep rise of the yen following the Plaza Agreement of 1985.

This has continued despite the weakness of the yen this

year. Business regards this as a temporary phenomenon.

Companies are still stepping up their research and development efforts to secure a competitive edge internationally. Many are also engaged in a restructuring effort to secure a share of the growing but highly competitive domestic market.

Despite the high expectations for the current year, the capital expenditure out-turn is likely to be down on last year when major manufacturers increased their spending by 22 per cent, but expectations are that it will remain high. The effect of tighter short-term money market rates has not been fully felt in the long-term capital market and the Bank of Japan's discount rate increase in May was thus insufficient to deter investment spending plans.

The shift to domestic-led growth is now well entrenched in the Japanese economy, having been a feature of the last three years, but its contribution to reducing Japan's large balance of payments surplus is

FINANCIAL DEREGULATION

The target: wholesale reform

come to dominate the whole debate over the future of the financial system, to the extent that others, notably life insurance companies, complain that their interests are being ignored.

The banks' cause is not helped by the fact they are divided among themselves between city (commercial) banks, long-term credit banks and trust banks which each want a different form of access to the securities field.

Nevertheless, a Finance Ministry committee sponsored by the ministry's banking bureau in May endorsed two possible reform options. One is to allow different kinds of financial company to compete in new fields through separate subsidiaries. The second is to permit groups to establish single investment banking subsidiaries which could do both banking and securities business — but only with institutional clients. Prompted by the Finance Ministry, banks acknowledge that securities companies would never allow them into broking for retail customers.

A committed connected to the ministry's securities bureau is now studying these reforms. Securities companies remain adamantly opposed to change. But they are under pressure to make concessions

in the face of a growing feeling in the rest of the financial community that they make excessive profits.

Investing institutions have repeatedly protested that the 40 per cent share of Tokyo Stock Exchange transactions enjoyed by Big Four securities houses — Nomura, Daiwa, Nikko and Yamaichi — amounts to an oligopoly.

The tentative agenda for reform includes an unprecedented joint meeting between

the two ministerial review committees in the autumn. Banks concede that reform could be two or three years from becoming reality but take comfort from the fact that once the outlines are in place they will know how best to lay their plans.

They have already been doing so since the early 1980s, consolidating stakes in securities companies, which are limited by law to a maximum of 5 per cent. Trust banks and life insurance companies have been forging similar links.

On a much larger scale, many of the overseas investments of financial companies

have been made with the home market in mind. Skills acquired abroad can be transferred to Tokyo as the regulations permit. This was the rationale behind the acquisitions made by Sumitomo Bank and Nippon Life of stakes in Goldman Sachs and Shearson Lehman Hutton respectively.

More recently, Japanese groups invested in Chicago futures brokers, in preparation for the opening of the Tokyo International Financial Futures Exchange on June 30.

However, despite all the changes, the hierarchy of Japan's financial society remains intact. The Ministry of Finance, far from losing authority to the forces of free competition, channels them around. Replacing old regulations with new ones, the bureaucrats divide and rule. Within the all-important industry associations old loyalties flourish. Osaka-based Sumitomo Bank, now the most profitable commercial bank, never had a chance to chair the Federation of Bankers Association of Japan because that is a honour reserved for Tokyo bankers.

For foreign companies in Tokyo, as much as for the Japanese, this means that calling on the ministry comes before calling on clients. For as long as the system

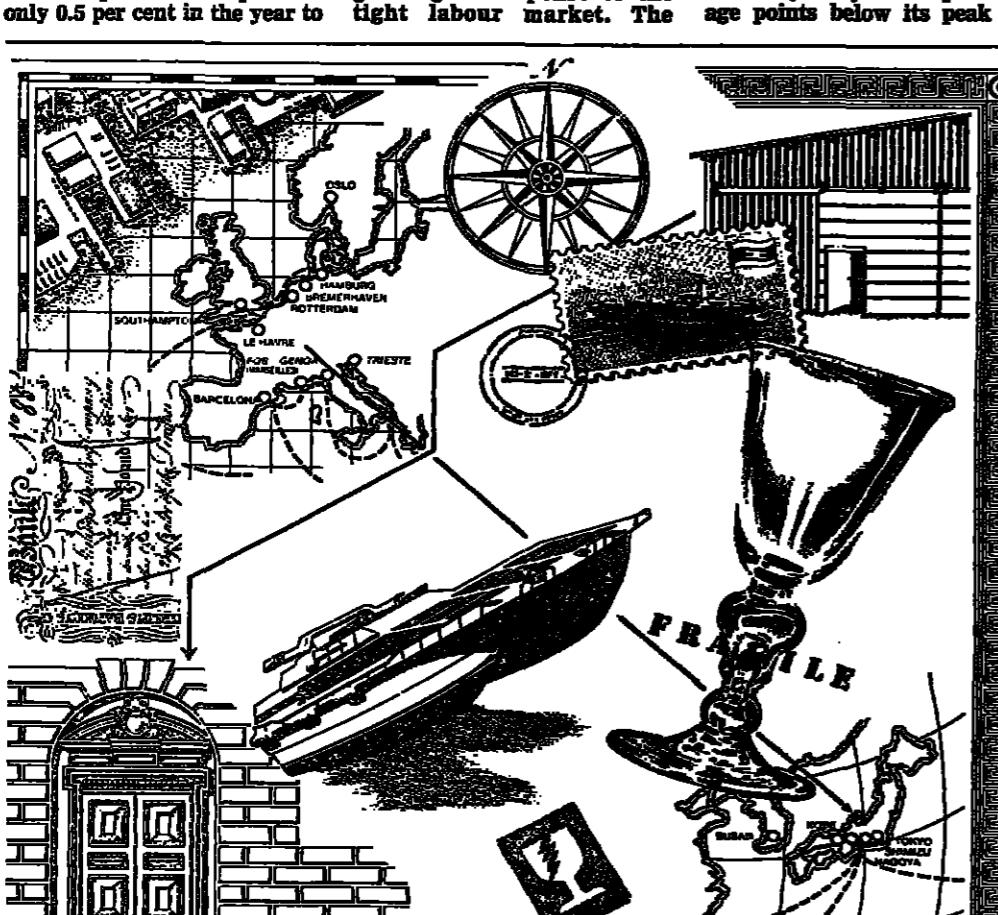
works on a hierarchical basis, access to information will also be a privilege. This is why some foreign bankers and securities brokers doubt how effective new rules to counter insider trading, which came into force on April 1, will be.

The fact that old habits die hard does not mean reform will peter out. Some of the biggest battles have still to be fought because the economic forces which forced change in the first place are strong. Banks cannot afford to rest without winning more access to securities markets, because that is where their best customers have gone, exchanging traditional bank loans for bonds.

As Japan's population grows older, pension funds will have to generate better returns to fund the growing numbers of retired people. Performance measurement, still in its infancy, will increase competition in fund management, a business currently dominated by life insurance companies and trust banks.

The Finance Ministry recognises that the proponents of change have the better case. The difficulty is that, in the Japanese financial community, logic alone will not win the argument.

Stefan Wagstyl



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A tradition of trust.

Peter Montagnon looks at the growth of futures trading

A milestone in innovation

THE LAUNCH of the Tokyo Financial Futures Exchange last month marks a further milestone in a continuing trend of rapid innovation in Japan's financial markets.

Deregulation of interest rates, which has led to new hedging requirements for local investors, and the perceived need to update local markets in line with international trends, have conspired to produce a transformation in the number and quality of locally available instruments.

The history of this development goes back only a very short time - to the launch of 10-year government bond futures in October 1988 - but already it is slowly starting to create new investment habits as well as to raise fresh questions about Japan's traditionally rigid division between the activities of commercial banks and securities companies.

The launch of the 10-year government bond future was followed in June 1987 and July 1988 respectively by the introduction of stock futures trading on the Osaka Exchange and of 20-year government bond futures in Tokyo. These proved relatively unpopular with the 20-year bond future in particular suffering from lack of liquidity, but this has not deterred Japan from subsequently introducing a wide range of different instruments.

Last year saw the start of trading in Nikkei 225 index futures in Osaka while the Tokyo Stock Exchange launched an index future based on its broader Topix index which groups 1,000 stocks. Activity in both contracts has grown quickly, even though most remains in the hands of professionals and local institutional investors are still relatively reluctant to engage in the type of sophisticated arbitrage techniques common on other major markets.

Moreover, says Mr Mark Akimura of Salomon Brothers

Asia, the volume of assets managed by Japan's pension funds and other major institutions is so large that it is difficult for them to use the stock index futures market in any major way because it is insufficiently liquid.

Futures volume is now roughly equivalent to that of the underlying cash market, even though, according to Mr Hiroshi Watanabe, a specialist at Nikko Securities, 80 per cent of the turnover is still for the account of securities house professionals.

Recently, the Osaka exchange added stock index options to the list of available

Stock index options could attract strong retail interest

instruments and the Tokyo Exchange is due to add a similar contract in October. The first day's trading in Osaka in mid-June was brisk with 27,000 contracts changing hands.

Once again, the bulk of the business was in the hands of securities dealers for their own account, but Mr Watanabe believes that stock index options could eventually attract strong retail interest as investors become more familiar with the concept.

The Ministry of Finance is now considering the introduction of individual stock options within the next two years, he says. This could provide a substantial boost to retail interest in options.

The new financial futures exchange, meanwhile, offers three instruments, a yen/dollar currency contract, a three-month eurodollar contract and a three-month euroyen contract. It is the last of these which has aroused the most interest.

Says Mr Shizuo Nagaki, deputy general manager of the

treasury department of Sumitomo Bank, the euroyen contract is the first of its kind in the world and volume is expected to grow rapidly. Less interest is expected in the other two contracts, however.

So far, though, no offset settlement mechanism has been agreed with the International Monetary Market in Chicago and the Singapore International Monetary Exchange for the eurodollar contract. This is expected to reduce the appeal of the contract in Tokyo.

As for the currency contract, Mr Nagaki says it has relatively small appeal to investors compared with the already established forward market and activity is likely to grow only moderately.

The development of futures and options trading in Japan has not been without its teething problems. Not only has the introduction of stock index futures and options posed a new challenge for securities companies used to gaining large commissions from dealing on the cash market and worried about losing market share to foreign companies with their greater expertise in these innovative instruments.

It has also prompted fears of disruption to the underlying cash markets with the advent of the US triple-switching hour when futures and options contracts expire at the same moment.

A key date in this respect, says Mr Watanabe, will come in September which will be the first time when index options and a futures contract expire together. To avoid disruption to the cash market, the Tokyo and Osaka exchanges plan to use a special opening quotation on the day of expiry as the reference price for settling futures contracts. This would make arbitrage between the various markets harder and allow full day's trading to complete cash contracts, but it

is not yet clear how far it will succeed in reducing volatility.

The structure of the new futures and options markets is carefully designed to preserve the distinction between securities companies and banks. A mark of this is the decision to group monetary instruments separately in the new Tokyo Financial Futures Exchange, while equity-based products are traded on the established stock exchanges.

But the new markets have opened up tentative opportunities for banks and securities companies to make limited inroads into each other's sphere of activity. Banks, for example, are not allowed to broke stock index futures and options, but since the end of last month they can act as sales agents for the 10-year government bond contract, according to Mr Watanabe.

Similarly, securities companies are not allowed to trade currency futures for their own account since this would contravene the long-established monopoly held by the banks on the foreign exchange market. But Mr Watanabe says they may act as brokers in currency futures.

The practical effect of this is very limited, since banks have few customers for bond futures and securities companies have few foreign exchange customers, but some specialists in Tokyo see this as the start of a continuing process of pressure to erode the division between the two types of institution.

Do the securities companies fear most the competition from US and European institutions, with their established expertise in the new markets? Mr Watanabe says that they are more concerned more about having to compete with Japanese banks, especially in the bond area. "The power of the banks is still very strong," he says.

INTEREST RATES

Deregulation in a critical phase

BY THIS autumn, interest rate deregulation in Japan will have been mostly completed, but individual consumers have just barely begun to feel the effects, and it is questionable whether foreign financial institutions have benefited at all.

Gone are the days when Japanese banks could rely on almost limitless pools of low-cost deposits to finance aggressive expansion in Japan and around the world. At the 13 so-called "city banks," the ratio of deregulated, and thus highly-rated, deposits has been rising rapidly and is likely to hit 50 per cent soon.

But ordinary bank deposits still pay only 0.26 per cent per annum, and the few market-related instruments available to individuals carry a minimum steep even for Japan's prodigious savers at Yen 321,000.

Japan's many small financial institutions and the huge postal savings system have fought reform every step of the way, for they have most to lose should consumers be given more choices and higher rates.

Mr Kikuchi Honda, director and chief economist at the Bank of Tokyo, says the influence of the postal savings system has been a key issue on regulators' minds. The post office network's deposit base is about equivalent to the combined totals of Japan's four largest banks, themselves the largest in the world. With almost 24,000 branches, it has greater market penetration than any bank.

But other institutions, like shinkin (credit associations)

and agricultural co-operatives, also have the ear of the Ministry of Finance and Bank of Japan, which fear the effects that unrestricted competition would have on the financial system should large numbers of small players get trounced.

"We need to go further with deregulation, especially on small-size deposits," says an official responsible for interest rate reform in the Finance Ministry's banking bureau.

"We would like to reduce the minimum deposit levels as quickly as possible, but we have to be very cautious, very careful about the conditions of these institutions' business."

The official is optimistic that many of these smaller institutions will be able to make the transition to a freer rate environment, but he expects some will be forced into mergers.

Opposition to interest rate reform will not succeed, he says, because Japanese consumers are more aware of investment opportunities and are demanding higher rates.

As with so many of the changes taking place in Japan, interest rate deregulation was in part prompted by foreign pressure, particularly from the US. Japan introduced certificates of deposit in 1979, but the pace of reform began to pick up only after the May 1984 release of the "yen-dollar report," a document which committed Japan to greater reform of the money market.

According to Mr Ralph Ziegler, Tokyo branch manager for the Union Bank of Switzerland, "deregulation is in a critical phase for all foreign financial institutions." Mr Ziegler, also head of the foreign bankers' association of Japan, says that even though more financial products are available, foreign banks are suffering from not having the full liquidity to support our activities."

Without the huge branch

networks enjoyed by their Japanese competitors, foreign banks are constrained in the kinds of businesses they can carry on in Japan. That has led some almost to abandon the lending business for more profitable areas such as foreign exchange and bond dealing.

Mr Ziegler wants the abolition of collateral requirement in a liberalised interbank market, "where flows are purely based on supply and demand."

But he sees that as unlikely in the near future as the Bank of Japan and Ministry of Finance are concerned at loss of control over the money markets.

The *tanshi*, or money market brokers, are technically independent of the Bank of Japan, and since a package of reforms was instituted last year, more interest rates are determined by the market. But foreign bankers say authorities still exercise strong influence over the activities of the money brokers, and obtaining funds is a problem. When foreign banks can obtain funds, the rates are so high that lending to major Japanese corporations is not an attractive proposition.

A Bank of Japan official says that further progress in interest rate deregulation may be difficult. In the five years since the yen-dollar report came out, most interest rates have been deregulated, he says, so the focus of reform-minded authorities has now shifted to the scope of activities, mainly the separation between banks and securities companies.

Seth Sorkin

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FOREIGN INVESTMENT

Welcome mats and cold shoulders

ASK A Japanese trade official what he sees as the most important part of the Uruguay Round of multilateral trade negotiations and the chances are that he will reply: "The talks related to trade-related foreign direct investment."

A glance at Japan's own experience in this area explains why. Faced with protectionist barriers in industrial country markets and soaring costs at home as a result of the high yen, Japanese companies have been transferring production abroad on an unprecedented scale.

Foreign direct investment this year is expected to top \$50bn for the first time ever, compared with \$47.02bn in the fiscal year which ended in March. By way of comparison, total outlays on foreign investment in 1980 were just \$4.8bn.

Japanese businessmen say there are two strands to this trend. The first is investment in neighbouring countries designed originally to benefit from their lower wage costs.

The second is that investment in the US and Europe was motivated by a desire to circumvent tariffs and other trade barriers. In both areas, however, the underlying approach has changed subtly as the current wave of investment activity increased.

In contrast, investment in the US and Europe has brought about more political and trade problems. Though many US states welcome job-creating Japanese investment, there is a residual hostility to it in parts of the US political machine, and in some parts of the country there has been public concern over what is perceived as excessive Japanese investment in real estate.

As for Europe, there is continuing uncertainty over local content requirements that may be imposed in connection with the 1992 single market plan. Last year Japanese firms faced a state of anti-dumping actions by the European Commission

which duties were extended to products made in the Community using more than 40 per cent Japanese parts.

One such company is Ricoh, which makes photocopiers and other office equipment as well as cameras. Ricoh's problems have been compounded by an EC threat to charge dumping duties on photocopiers produced in California for export to Europe on the grounds that they are still basically Japanese products.

Mr Hisashi Kubo, the company's executive vice-president, is typical of many Japanese industrialists when he describes his firm's strategy.

Ricoh's aim is to divide its sales equally between overseas and domestic markets, he says.

Barriers to investment in Asia were practical, rather than legal

but, given Japan's desire to move away from exports, the increase in overseas sales has to be achieved by foreign production. The company has plants in both Europe and the US as well as Taiwan where it makes cameras.

In the US and Europe a main aim is integration with the local economy, he says. This means that research and development should be done locally and the company should use local components. The problem is that the EC authorities "give us an unreasonable timetable" to establish a high level of local content, he says. Using European components can be difficult because of problems with cost, quality and delivery, but Ricoh plans to develop local supplies not least because the cost of importing them from Japan is very high.

Eventually, Ricoh wants to become a fully international company.

company with a high level of integration in the markets which it serves, Mr Kubo says. The function of its head office in Japan will then be to provide finance, carry out research and development in "fundamental technologies" and allocate production to its different branches.

But its experience with the European Community has injected a note of bitterness. Ricoh finds the European attitude hard to understand. Mr Kubo says its Californian photocopiers have been certified as American in the US and that international rules should ensure that rules on local content are fairly applied.

The Uruguay Round may be one forum for developing such rules, but meanwhile Japanese foreign investment is expected to continue apace. There is now also "a lot of advance investment for items that are going to be newly developed in the 1990s," says Mr Aoki.

Eventually, this process is likely to have a profound effect on the Japanese trade balance.

While initially foreign direct investment has boosted Japanese exports because of sales of plant and equipment to new factories abroad, the later stage will involve a reduction in the trade surplus. Japan will import from its overseas plants, while goods that are currently exported direct from Japan will be sourced from its plants overseas for third country markets.

Mr Hirohiko Okumura, of the Nomura Research Institute, calculates that the net effect will reduce the Japanese trade surplus by as much as \$60bn by 1995, making foreign investment one of the most powerful forces behind a steady reduction in Japan's external payments imbalance.

Peter Montagnon

CONSTRUCTION

Barriers that may not be there

JAPAN has been in heated disagreement with the West over the openness of its domestic construction market for several years, and the row shows no signs of cooling down.

Despite several apparent advances, the crux of the problem remains the same - western companies claim they are excluded by non-tariff barriers, and Japan insists the market is open to everyone.

The issue has assumed substantial importance at the political level as a test of Japan's willingness to allow foreign competition in the

Bechtel favours joint ventures with Japanese companies

domestic marketplace. But it is also of immediate interest to foreign companies because of the scale of the construction boom under way in Japan - estimated by one US company at \$7,000bn over the next 15 years.

The initial focus of the dispute was the tendering system for major public sector projects such as the Y10.000bn Kansai airport project, the biggest of a number of projects intended to revitalise the Kansai region, especially around Osaka.

Work started on this project in early 1987 and is due to be completed in 1993. The scheme will turn 1,200 hectares of Osaka Bay into an international airport on the scale of London's Heathrow.

Foreign complaints centred on the system of designated bidders used in Japan, under which the contracting agency invites qualified companies to submit construction proposals and then draws up a list of those to be invited to tender.

The designated list was not formally closed to foreign companies, but construction companies cannot operate in Japan without a licence from the Ministry of Construction - and none had been awarded to foreign companies.

Under pressure from the Reagan Administration, a licence was awarded to Bechtel of the US in late 1987, and the company later won a Y134m contract to design part of a Y1,500bn super highway across Tokyo Bay.

In May last year, Japan and the US reached a more formal agreement intended to open all Japanese public works projects to foreign companies.

Since then, a further six US companies have been awarded licences, together with six Korean companies and one based in France. A number of UK companies have also expressed an interest in acquiring a licence. These include Trafalgar House, Costain, Edmund Nuttall and John Mowlem.

Contracts for foreign companies have been rather thin on the ground, however. Apart from the Bechtel deal, the only public sector project reported

great Catch 22"

The American misgivings have prompted a sharp retort from Mr Minoru Fukuchi, director of the Japanese Federation of Construction Contractors, who says they are "grossly incorrect, misleading and dangerous."

Mr Fukuchi

says the inter-governmental agreement specifically states that a foreign company's experience outside Japan is to be regarded as equal to that of Japanese companies in the domestic market.

"The domestic market is perceived as closed

ALMOST UNNOTICED abroad over the past couple of years, three new and unexpected factors have entered Japan's always-awkward energy equation.

One is the emergence of widespread popular sentiment against nuclear power, strong enough to have the electric power industry deeply worried.

The second is growing official concern over the atmospheric warming effect promoted by carbon dioxide emissions from coal-burning (the so-called "greenhouse effect").

Third, and surprisingly, there is a renewed emphasis on oil, significant enough to halt the trend of declining dependence which Japan has sought since the two "oil shocks" of 1973 and 1979.

Shifting public opinion on nuclear power was confirmed in a survey by the Asahi Shimbun daily newspaper last autumn. It showed 46 per cent of those polled were against an expansion of nuclear power, and only 29 per cent were in

favour. A majority (56 per cent) felt there were dangers beyond human control.

An earlier survey by the Prime Minister's Office showed 85 per cent of those polled were uneasy about nuclear power, although more than 60 per cent expected it to be a main source of the country's energy.

In the wake of the Chernobyl accident, groups of housewives have joined environmentalists and Socialist Party activists to voice their concerns. As elsewhere, their main worries focus on the risks of a nuclear accident, the hazards of exposure for workers, and the handling of radioactive waste.

Japan's Nuclear Safety Commission has insisted that country's plants are safe. But the Citizens' Nuclear Information Centre, based in Tokyo, claims to have documented dozens of incidents and accidents at Japanese nuclear plants.

These concerns represent an important development for a country which, in spite of its unique and horrifying experience of nuclear bombs, has emphasized nuclear power generation in a bid to reduce its dependence on imported oil.

In one of the biggest nuclear programmes in the world, Japan now has 37 nuclear stations with a total generating capacity of 22,000 megawatts (MW).

These already supply about 30 per cent of the electricity which Japan uses, and nuclear generating capacity is scheduled to rise to 41,500 MW in 1990 and 53,000 in 2000.

Japan is also building a demonstration fast breeder reactor, and working to develop a full nuclear cycle, including uranium enrichment, nuclear

reprocessing and waste disposal.

But instead of going ahead aggressively, the Japanese nuclear industry is battling to overcome growing public concern and regain the initiative.

A survey confirmed shifting public opinion on nuclear power

Only last month, a feasibility study was abandoned for a plant on a new site in Kochi prefecture on the island of Shikoku because of local resistance.

Some in the industry hope

that the ecological problems of coal will help the cause of nuclear energy as a clean energy source. But it would take an unacceptably large nuclear programme to replace coal in the Japanese energy equation.

Inevitably, these obstacles are prompting a re-assessment of Japan's overall energy balance.

A decade ago Japan was reliant on oil for 73 per cent of its energy generation. By 1985 the level had been cut to 55 per cent, though for this the country still remained totally dependent on imports.

Over the same period the share contributed by nuclear power trebled to around 10 per

cent, and the proportion coming from natural gas doubled to around 9.5 per cent. Coal's share also rose sharply.

Until recently, the official expectation was that oil's con-

Projections show a rising demand for oil in the next few years

tribution would continue to fall, moving to about 45 per cent by the year 2000 while changing little in absolute terms.

But projections by the Ministry of International Trade and Industry and by the oil indus-

try now show a rising demand

for oil over the next few years,

and an overall contribution

which could remain above 50 per cent.

This is of considerable signif-

icance for the oil companies.

The main reason for it is con-

tinued strong economic growth

in Japan and the Pacific

region. Being Japan's "swing

supplier" of energy, oil will be

in strong demand – and com-

pared to the 1970s the country

can more easily afford to buy it.

In a similar fashion, the expec-

tation regarding nuclear

power was that it would con-

inue to enjoy rapid expansion.

Government projections in 1983

suggested nuclear energy

would contribute 13.4 per cent

of the total by 1995, and 16 per

cent by the year 2000.

Energy analysts now expect

one or more of the 20-odd

nuclear plants planned for the

next few years will not go

ahead because of public disap-

proval. At the same time, how-

ever, the electricity industry is

resuming operation of moth-

balled oil-fired plants in order

to meet an upsurge of electric-

ity demand.

Assuming demand remains

strong, Japan clearly faces

some difficult options. Because

the share contributed by coal

is unlikely to expand from cur-

rent levels of 17-18 per cent,

one likely beneficiary could be

liquid natural gas, which has

lower carbon dioxide emission

levels than coal or oil.

Japan imports LNG from

Indonesia, Malaysia, Brunei,

Abu Dhabi and Alaska, and is

shortly to start taking supplies

Dependence on the outside world remains painfully obvious

Alternative energy sources – like solar and geothermal – are available but not in large enough quantities. Japan is also heavily involved in fusion research, in co-operation with the US, but this is not expected to yield meaningful results until the next century. Conservation meanwhile remains essential, but even here too little is being done.

Clearly, the new and con-

flicting pressures in Japan's energy equation pose enor-

mous problems.

At this point, the country

seems unlikely to reduce its

reliance on nuclear power or

coal, and faces a heavier need

for imported oil. To a visitor,

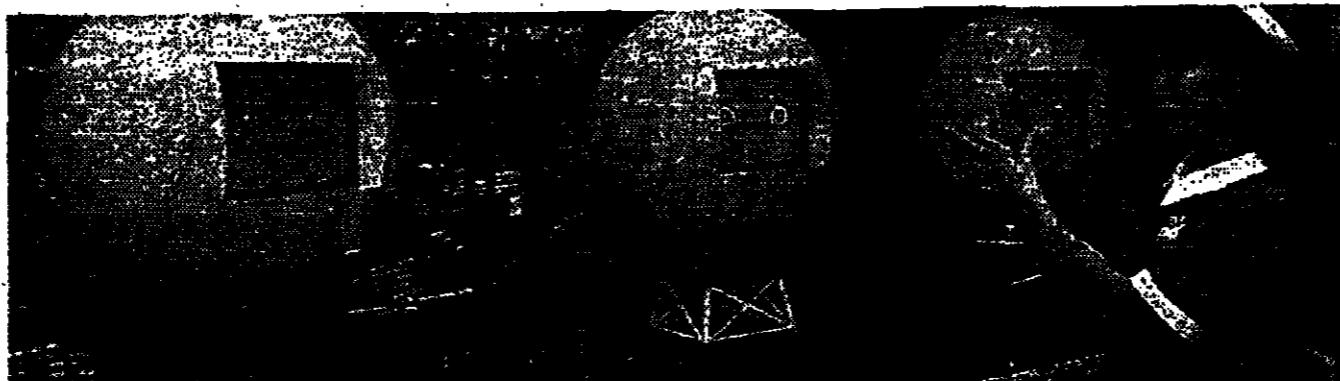
its overall dependence on the

outside world therefore

remains painfully obvious.

Opinion on energy production is shifting, reports Chris Sherwell

New factors in the equation



Mr Oil, Mr Electricity and Mr Nuclear: a trio of powerful teachers at the exhibition centre, Kashihazaki Kariwa power station

AGRICULTURE

The price of the paddy fields

IN THE heart of suburban but congested Kawasaki, outside central Tokyo, traditional farmers are planting rice in paddy fields near the Nagoya expressway. Nearby is a nursery, an orchard and several vegetable plots.

As incongruous sights go, it takes some beating. About one quarter of Japan's population – some 30m people – are crammed within 30km of the Imperial Palace in central Tokyo. Yet dotted across this mammoth metropolis is a maze of "urban farms," relics of an agricultural past.

The tiny farms are the result of post-war land reforms imposed by the US to give tenant farmers full ownership, and a distorting taxation system which favours farmland. An elaborate system of subsidies, striking even by European Community standards, adds further smugness.

The difference between Japan and the EC, however, is that Japan is not an exporter of agricultural products. On the contrary, it is the largest agricultural importer in the world. In the year to March, it spent more than \$2bn on imports, some 60 per cent more than three years earlier (what the yen – steadily bought fewer dollars).

Many of the imports come from the US, which supplies feed grain, meat and processed meat products, says Nippon

Foreign countries want Japan to tackle the one issue traditionally regarded as sacrosanct: rice.

fruit. Indeed, Japan is the US's biggest farm product market, larger even than the Soviet Union. But that has not stopped farm products becoming a sharp bone of contention between the two, and with other trading partners such as Australia.

Over the past two years or so, Japan has responded by instituting large changes. In particular, it has agreed to lift import quotas on a wide range of agricultural product groups by 1992, including beef and oranges – both sources of friction with the US.

Although these quotas are to be replaced by increased tariffs, the changes mean that movements in international prices will be reflected in Japan's domestic prices, and that overall levels of protection will decline.

According to a calculation by the Australian Government – which joined the US push for changes in the Japanese beef regime – the nominal rate of protection for beef in 1981 could still be as high as 85 per cent. But this will be no more than half the rate of protection in 1986, and further assistance will have to appear as an explicit item in the Japanese Budget.

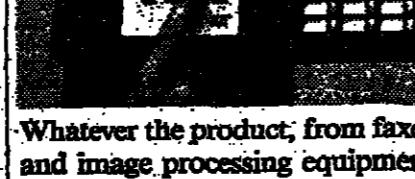
Two results are certain to follow. US (and Australian) farm exports to Japan will grow further. And Japanese investment in cattle ranches, feed lots and abattoirs in the US and Australia will expand. In fact, both countries are already concerned about potential losses from transfer pricing by vertically integrated Japanese meat combines.

Beyond these significant reforms, the international community is seeking shifts in other features of Japanese farm protection as the way producer prices are calculated, for example, the existence of state trading monopolies in rice, wheat and sugar, and the application of blending and health regulations. All have been used to restrict market access.

Most of all, however, foreign countries want Japan to tackle the one farm issue it has traditionally regarded as sacrosanct: rice. It has deep religious and symbolic importance

Black and white is only half a zebra.

Real zebras, like most things in life, aren't just black and white. Even the whitest stripe contains a few grey hairs. Reality is, after all, mostly shades of grey. That's why Hitachi's late-model faxes feature a 16-step grey scale to clearly transmit even subtle shades. This capability results from a proprietary 0.125 mm dot scanning pattern and an image-processing LSI. Meticulous integration of these two technologies assures exceptional accuracy of tones over a range so wide that you can even judge the quality of a photograph.



Whatever the product, from faxes and image processing equipment to home appliances and super computers, Hitachi has the same philosophy. This philosophy goes beyond incorporating in-house developed technologies. Each feature, major and minor, each device, on a macro and micro level, is designed with every other feature in mind. The result is in-depth technological integration, guaranteeing the special quality which is the hallmark of Hitachi.

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Chris Sherwell

JAPAN 10

Kevin Brown spotlights a growing problem

'Underclass' of foreign workers

JAPAN'S post-war economic success has brought unprecedented prosperity. But it is also causing an influx of foreign workers into a country which prides itself on its cultural homogeneity.

In fact, it is an illusion that Japan is ethnically monolithic, despite some politicians' claims that the country has no racial minorities. That ignores both the Ainu, sometimes described as Japan's aborigines, and the Korean community, whose presence dates largely from Japanese colonisation of the Korean peninsula before World War Two.

However, the continued growth of the economy has led to increasing demand for foreign workers from other countries, mostly the poorer parts of Asia, to do the hard, dangerous and dirty jobs that Japanese no longer want to do.

The Immigration Bureau says there were just over 941,000 registered foreigners living legally in Japan at the end of 1988, of whom the great majority were Koreans (667,140), Chinese (129,269), or Filipinos (32,185).

Other Asian population groups were much smaller. The Thai community numbered 5,277; of the others, only the Bangladeshi, Cambodian, Indian, Indonesian, Malaysian, Pakistani, Singaporean and Vietnamese communities amounted to more than 1,000.

There were larger numbers of European, North American and Australian workers. Many of these, however, would have been expatriates employed by foreign companies.

Of the Asian ethnic groups, many of the Koreans are permanent residents who have declined to take Japanese nationality, partly because naturalised Japanese are required to adopt Japanese names.

Of the rest, most entered the country as students, entertainers or trainees; a few as skilled labourers, technicians or teachers. There trends reflect the priorities of the countries from which the immigrants come, and their freedom to leave. For example, 41,357 of the 71,026 people who entered Japan on

entertainers' visas last year came from the Philippines, but there were only 1,349 Filipinos among 35,107 overseas students who came to learn Japanese. By contrast, China sent only 576 entertainers, but 28,256 language students.

These figures, however, cover only legal immigration, which is restricted to skilled workers, and make no allowance for the unskilled labour for which Japanese industry is crying out.

The Immigration Bureau estimates that there are

FOREIGNERS LIVING IN JAPAN*	
North & South Korea	677,140
China	129,269
US	32,768
Philippines	32,185
UK	5,223
Thailand	5,277
Vietnam	4,763
Brazil	4,159
Malaysia	3,542
Canada	3,510
West Germany	3,222
France	2,744
India	2,730
Australia	2,685
Indonesia	2,379
Bangladesh	2,130
Pakistan	2,083
No nationality	1,985
Singapore	1,064
Cambodia	1,021
TOTAL	941,026
**Non-nationalities living in Japan at end of 1988.	2,000

*Non-nationalities living in Japan at end of 1988.

**Non-nationalities living in Japan at end of 1988.

around 54,000 illegal workers in Japan; unofficially, the bureau admits the number is probably at least twice that. Mr Takashi Ono, a Japan Times journalist who specialises in immigration matters, says the total may be as high as 200,000.

The motivation is simple on both sides: workers from the poorer Asian countries can earn a day in what it might take a month or more to earn at home, while employers benefit from cheap labour. One construction company manager estimated that a Korean labourer could be hired for a third of the Japanese rate, a Chinese for a fifth, and a Bangladeshi for a tenth. Sadder still is the plight of the so-called Japaku-san who crowded the chat bars of Tokyo

- young women who enter the country on tourist visas to stay on to work as hostesses or prostitutes.

Much of the labour is supplied to employers by the Yakuza - the Japanese Mafia - which recruits workers in their home countries, obtains tourist visas and then helps the immigrants stay in the country illegally after their visas have expired. Sometimes, the Yakuza will also help to find lodgings which usually means sharing a room with five or more other immigrants.

The Rev Hidetoshi Watanabe, a Protestant pastor in the port city of Yokohama, says there are three Yakuza labour offices in the immigrant area where he ministers. The gangsters take half of the average ¥10,000 a day paid for illegal labour.

Mr Watanabe claims the Japanese Government turns a blind eye to the presence of illegal workers because the casual work they do provides essential flexibility in the otherwise rigid labour market.

Increasing numbers of illegal workers have sparked a debate about how Japan can maintain its prosperity without depending on an underclass deprived of civil rights and a share in the nation's growth.

Broadly, the two sides of the debate are defined by the Economic Planning Agency, which would like to legalise unskilled immigration to cope with the labour shortage, and the Justice Ministry, which wants to restrict immigration on cultural grounds.

The arguments were put succinctly in a recent televised debate in which the economist Keitaro Hasegawa claimed employers could find Japanese workers if they paid reasonable wages, and called for deportation of illegal workers to prevent future cultural clashes. The opposite case was put by the writer Taichi Sakaiya, who sought to legalise unskilled immigrants on economic and humanitarian grounds. He also pointed out that in earlier years Japanese workers had emigrated to richer countries

- notably the US and Brazil. Mr Watanabe, who runs the Association for Solidarity with Foreign Migrant Workers, says the Government could not stop the flow of illegal labour even if it had the will to do so because of the strength of the economic advantage on both sides.

"If we want to have economic growth, then we must accept the foreign workers," he says. "We have had this problem for half a century, and have failed to resolve it. There are about 1m Koreans here, including those who have been naturalised, and they are still discriminated against, even in elementary schools."

In the short term, the Government is moving towards cracking down on illegal workers by introducing hefty fines and possibly prison sentences for employers convicted of hiring workers without proper visas. The Bill implementing this regulation is thought unlikely to become law until next year because of the Recruit scandal. Even then, it is not clear that the Government has the means or the will to police the hundreds of thousands of small sub-contractors who might employ illegal labour.

A longer-term solution may be the introduction of one- or two-year visas for unskilled workers, which would allow the Government to give them some civil rights while avoiding the creation of a permanent immigrant community.

However, there is no guarantee that workers would not continue to overstay their visas. Given legal status, they might also want to bring their families to Japan.

"I think we will be forced to open the door because it has already been broken down," says Mr Watanabe. "The Government proposes to make the immigration law even more strict, but it is just adding a lock to a broken door. It will cause more suffering without curing the problem. There will not be fewer illegal workers, but more exploitation."

Independent analysts say

THE GOVERNMENT is in the third year of an attempt to persuade the workaholic Japanese workforce to work fewer hours and take more holidays. There is little evidence that it is succeeding.

Japanese workers put in an average of 2,111 hours at work last year compared with 1986 figures (the latest available) of 1,924 in the US, 1,983 in the UK, 1,555 in West Germany and 1,543 in France.

Embarrassingly for the Government, the Japanese total has fallen hardly at all since 1984, when workers averaged 2,116 hours, and is actually higher than in 1983, when the average was 2,086 hours.

None the less, the Ministry of Trade and Industry (MITI) has drawn up a five-year plan calling for a reduction to 1,800 hours by 1992.

MITI's public line is that this target is achievable because the Government is simply encouraging industry to meet a demand for more leisure time from the Japanese people. Privately, however, bureaucrats accept claims by independent analysts that the target is unlikely to be met.

This is partly because of the structure of the Japanese economy, which relies heavily on overtime and part-time working to provide labour flexibility in a society where most workers have a guaranteed job for life.

As the economy continues to expand, a labour shortage is developing which is drawing in increasing numbers of "guest workers" from abroad and increasing the pressure on Japanese workers to work overtime.

In addition, many Japanese workers need high overtime earnings to help compensate for poor social services and high prices, especially for consumer goods and housing.

However, cultural and social pressures play an important part in the willingness of Japanese workers to spend long hours at the office or in the factory. This is reflected in the reluctance of Japanese workers to take full advantage of their relatively short holiday entitlements.

The Ministry of Labour says average holiday entitlements increased from 14.4 days in 1980 to 15.1 days in 1987, but the take-up rate fell from 61 per cent to 50 per cent.

Independent analysts say

LEISURE

The message: 'work less'



A teenager listening to pop music in Yoyogi Park, Tokyo

week, but millions worked five and a half days, and six-day working was still common.

Government officials say there has been substantial progress since then, notably in January, when the financial sector moved to a five-day week, and in February, when public agencies started closing on two Saturdays each month.

It is not clear, however, what the next step will be. MITI is studying the implications of legislating for a national five-day week, but there is a reluctance to make shorter working hours compulsory.

MITI claims the demands for more leisure time are being led by younger Japanese who are becoming more consumption-minded. It is encouraging trade unions to build on this by asking for more holidays, and plans to promote demands for more holidays from student graduates by publishing a league table of entitlements at major companies.

However, the demands of younger workers, not yet burdened with families and housing loans, appear to be out of line with the wishes of the majority of the workforce.

Mr Kosho Yamada, a senior researcher at the government-sponsored Leisure Research Centre, says the issue of demand from younger people is a cover for Government action designed to ease trade frictions. "There is no demand for more leisure from the Japanese people; it is being imposed by the Government for reasons of international relations," he says.

Though Mr Masahiro Maeda, director of MITI's Industrial Structure Division, rejects this analysis, he admits that it will be "very difficult" either to persuade workers to reduce hours or to make the five-day week compulsory.

Mr Osamu Naito, deputy director of MITI's Leisure Development Office, says companies are likely to offer better conditions to attract workers as the labour market tightens.

But he adds: "In Japan the social structure is such that we cannot really impose something like this, we can only set a goal. Once we have seen that it is working, then we can make it a law."

One thing that no-one is worried about is the impact of shorter hours on the economy. MITI estimates that a reduction in average hours to 1,800 a year would increase productivity per hour by between 0.7 and 0.9 per cent.

The Government says Japan would also get richer if people worked less because there would be a positive impact on Gross National Product caused by increased spending in the leisure market. MITI figures estimate that GNP would increase by 1.7 per cent if working hours were cut to 1,800 a year, and by up to 2.4 per cent if the full planned reduction to 1,800 is achieved.

The Government is likely to be frustrated, however, by the continued reluctance of the workforce to take it easy. This extends to those such as Mr Yamada whose job it is to find ways of persuading people to take more leisure.

Does he take more than 50 per cent of his annual holiday entitlement? Of course not. He is too busy to get away.

Kevin Brown

CRIME

Still at the foot of the league

A BRITISH photographer, visiting Tokyo, recently remarked on the honesty of its citizens. "I left my camera on a pavement in a street in Ginza (central Tokyo), and when I returned to look for it 10 minutes later, it was still there," he said incredulously.

Apart from the Lilliputian houses, the litter-free streets and the minuscule portions of food served in restaurants, foreign visitors to Tokyo often marvel at the safety of the city's streets, even at night.

According to Japan's National Police Agency (NPA) the number of criminal cases reported last year was 1,61m, of which serious crimes of murder, violent assault and rape, burglary and arson accounted for less than 1 per cent of the total, at 6,582.

Japan's crime rate is the lowest of the major industrialised countries, according to statistics compiled by the Japan Institute for Social and Economic Affairs. The homicide rate per 100,000 inhabitants in 1988 was 1.4, compared with 8.6 in the US and 4.3 in the UK. Robbery cases in Japan were even fewer in comparison with leading Western countries, 1.6 per 100,000 inhabitants against 225.1 in the US and 60.1 in the UK.

Statistics concerning drug abuse and drug-related crime,

in particular, point to the success of Japanese law enforcement officials in stemming the tide of narcotics abuse. Drug-related cases totalled 32,019 last year, of which the majority involved methamphetamine and only 2,242 were related to the abuse of other narcotics such as marijuana and opium. Only 81 arrests were made for cocaine and heroin offences last year, up from 72 the year before.

Mr Yoshiro Kawanishi, assistant director of the drug enforcement division of the National Police Agency (NPA) believes that one reason why drug addiction has not reached levels seen in other industrialised countries is that there are fewer occasions for people to come into contact with narcotics. Japan's geographical isolation helps, since almost all narcotics, including methamphetamine, are imported and subject to strict customs checks. Users as well as dealers may be prosecuted under the country's laws.

Social pressures also play a part. While the Japanese are surprisingly forgiving of excesses committed under the influence of alcohol, the use of drugs for recreational purposes is socially unacceptable. The low rate of narcotics abuse has also meant that crime related to drugs has

been limited. Last year criminal cases by offenders under the influence of methamphetamine amounted to 155, down from 183 in 1987.

Tokyo is probably a safer place than most other urban areas in the world to go for an evening jog or to walk the dog after dark and is no doubt more drug-free than any other major city worldwide. However, recent statistics show that crime, in its various manifestations, is on the increase.

Last year set records for the amount of heroin confiscated and the number of arrests for opium offences. Add to these growing methamphetamine abuse, and one can see why the authorities are concerned by a wave of drug abuse that affects all levels of society.

The use of methamphetamine is used to be limited to members of criminal gangs.

"But recently it has spread to ordinary citizens, including housewives and youths."

What has been more disturbing to the public at large, however, has been a growing number of murders and kidnappings. The murder, earlier this year, of a young woman by seven youths, who had imprisoned, raped and tortured her for two months and subsequently placed the body in a steel barrel, highlighted

the rising tide of senseless and brutal crimes committed by juveniles which has become a major social issue.

But perhaps more unsettling

has been the chain of kidnappings and heartless murders of young girls in Saitama Prefecture, to the west of Tokyo, since last summer. So far, three girls have been kidnapped and murdered while a fourth is still missing. In the most gruesome case, the murderer five-year-old girl's body, which was found discarded in a cemetery, had been tampered with and dismembered.

Mr Yukio Akatsu, a social commentator, has studied trends in crime in Japan over many years. "Crime used to be a means to an end," he says. "People stole money to buy bread. Nowadays, crime has become an end in itself so that the brutality escalates, the sickness escalates."

Mr Akatsu points out that a trend towards senseless, mass murders can be seen in many affluent countries.

The US had its Son of Sam and England had the Yorkshire Ripper. In these cases the murderers appear to enjoy the very act of killing itself. "It is as if the crime is committed to fill a void that is created by a feeling of estrangement."

In many cases the criminals have contacted the media to

publicise their own activities. Five years ago, a group of extortionists kidnapped the president of Glico, a large confectionery company, and threatened to poison its products unless a ransom was paid.

The criminals sent extortion letters to other confectionery makers and many notes to the media signed by "the man with 21 faces," after a villain in a popular children's detective series. One confectionery maker was instructed to throw ¥10,000 notes off the roof of a building.

The Japanese police, who have an enviable record in solving the more straightforward, old-style crime through patient investigative work, are almost helpless when it comes to solving this new type of "theatrical crime," as Mr Akatsu calls it, even though they have a lot of evidence.

"The man with 21 faces" has still not been identified. The letters sent by the murderer of the young girl to the victim's family are perhaps useless as clues without an understanding of the psychological needs that motivated the murders.

Mr Akatsu points out that, unlike the US, there are no university departments of criminology or crime research institutions in Japan. "There is going to be a need for more co-operation between the police and specialists in psychological analysis," he says.

Michiyo Nakamoto

to solving this new type of

good picture.

"The defaced coral whose photograph was printed was deliberately scratched by our photographers. We apologise deeply," the newspaper said. As is the way in Japan, responsibility was shared around - the managing editor and photo editor had their pay cut, as did five other officials.

JAPAN 12

Four distinguished Japanese personalities look at key aspects of the country's business and social life

Paying back debts

JAPANESE industrialisation owes much to the generous technological transfers, private industry has been rapidly increasing its R&D investments in domestic as well as overseas companies.

Our recent efforts on globalisation have not been well appreciated by foreign governments and the public, perhaps because of the strength of lingering adverse images of "Japan Inc." However, I think that foreign researchers who have attended international conferences and especially those who have visited Japan are well aware of our current efforts.

In some areas, such as microelectronics, the Japanese contribution in regard to the number of papers exceeds 20 to 40 per cent, even at conferences held overseas. In my company, NEC, every year about 8,000 engineers visit other countries and exchange technical information, participating in conferences and visiting customers.

A total of 233 out of 900 scientists and engineers in our central research laboratories attended various conferences held abroad and presented 355 technical papers in 1988. Our laboratories accepted 827 foreign visitors in 1988 to exchange technical information.

These statistics show how open the Japanese company is and how much effort we have been making to advance world technology. I would emphasise that all these communications are carried out in foreign languages, not in Japanese.

Talking and writing in English requires about 10 times as much effort and expense for Japanese compared with doing it all in Japanese.

English is compulsory for Japanese students from the seventh grade to the 12th grade and most students spend at least 20 per cent of their time for study. Some commented that a lack of Japanese creativity is partly caused by study-

ing English. Japanese have well demonstrated their capability to extend original scientific knowledge and to refine and apply original technology. Do Japanese hereditarily lack creativity, as we are accused by many people? I don't believe so. I don't like to hear such indications of weakness, backed by Nobel Prize statistics.

Japanese scientists have made many original contributions in science and technology. Most of them have not been acknowledged as original, since they were delayed in original publication or they were not published in English. Many original technologies were developed overseas and reimported to Japan, since the Japanese economy was still in a catch-up stage. We have the ability to contribute as much as those in advanced countries and the situation has ripened to utilise such abilities.



Michiyuki Uenohara
on how Japanese
research and
development is
contributing to global
technological progress

ing English.

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Many foreigners, as well as Japanese, are concerned about Japanese homogeneity and suspect that the college entrance examinations system may inhibit creativity. There are still many young researchers who have not been disturbed by such concerns. We may further be able to increase creative research by improving the social system.

The number of foreign researchers in Japan, in universities and especially in industrial laboratories, will increase very rapidly, due to the increasing shortage of engineers. This will add some heterogeneous environment in the Japanese laboratories and will also help improve global technology transfers.

NEC has been accepting foreign resident researchers for over 20 years. We have had very many mutually beneficial experiences.

More than 150 researchers and trainees we accepted in the Central Research Laboratories, most returned to their home countries after one to three years and joined very reputable organisations. Only three have remained as permanent members; one has been promoted to become the manager of a research laboratory.

The Japanese Government has been increasing research funds and the number of posts for foreign researchers. However, the increase has not been as significant or as visible from overseas as we would like.

We are now proposing that the Government should invest in selected institutions and uncommitted supports from the industry, in order to increase the number of centres of excellence. We also want the Government to increase the number of centres of Japanese study for aiding foreign students and researchers.

These efforts will not show results overnight. But by the end of this century, our efforts will surely be appreciated.

The writer is senior executive vice-president and director, NEC Corporation.

The country's banks look to an international future

THE COUNTRY'S financial institutions, which have concentrated for most of the post-war period on supplying funds for Japanese industry, have suddenly become major players in world financial markets.

Their advances on the world financial scene have been made in three stages. In the first stage - which lasted until the early 1980s, their role consisted mainly of providing foreign trade finance for Japanese corporations. A second stage, which began in the early 1970s but really took off in the 1980s involved the financing of Japanese companies' foreign direct investment projects. In both these stages, it must be admitted that the financial institutions were merely following the flow of merchandise or physical assets.

In the current stage, however, the flow of money itself has become the focus of attention.

During the 1980s, Japanese financial institutions have become conspicuous in the eurodollar and other international markets on the strength of the solid economic base that has elevated the country to the status of the world's largest exporter of capital. Since 1986 the annual net outflow of portfolio investment from Japan has reached \$100 billion to \$100 billion with most of the funds coming from the country's big institutional investors.

In the 1990s, the global capital flow structure is likely to

the forthcoming market integration in 1992.

Japanese banks have found that they can enlarge their business by acting as financial advisers to these companies, as well as providing their diversifying financial needs.

In Western Europe, Japanese banks are poised to build extensive networks to serve the about-to-be-unified market. However, their primary interest will remain that of serving the financial needs of Japanese companies operating in the EC market and to become major players in the Eurobond and bond market.

As yet, there is no indication that they want to compete to any meaningful extent in the retail financial markets in any EC member company. This is in sharp contrast to the Japanese banks' major presence in the retail market in California and to the early involvement of US banks in the European retail sector.

In peering into the future of Japanese financial institutions, the importance of the home market in Tokyo cannot be overlooked.

Japan's growing economic power makes participation in the Tokyo market essential to large foreign businesses. Tokyo is located in a time zone between New York and London which is becoming increasingly important as around-the-clock trading becomes more widespread.

The Tokyo market, having acquired the attributes of an international financial centre, is set to consolidate its position as one of the world's big three



Hideo Ishihara
says Japan's
economic power and
the promise of
structural reforms in
its financial industry
suggest that the banks
will play bigger roles
in the financial
markets of Japan and
the world in the future

reform the Glass-Steagall Act in the US and the on-going banking integration in the EC, institutional reforms in the present Japanese system, which is based on the separation of securities and banking businesses, are being contemplated.

An interim report by the Ministry of Finance's financial system research council, which was published in May, recommended that banks be allowed to establish investment bank subsidiaries that would engage in underwriting and broking activities. This would allow banks entry into the wholesale securities sector, enabling them to serve the rapidly diversifying needs of their corporate clients.

The implementation of the reform will take some time, but it is nevertheless likely that within a few years the barriers between banking and securities businesses will be largely removed, to the benefit of most interested parties.

Clients will benefit from more competition and service diversification and foreign banks will probably find the reformed system more congenial, so the Tokyo market will become more efficient for all those who use it.

In anticipation of these reforms, Japanese banks are already taking up the challenge of introducing innovations in financial services. They are, for example, trying to combine traditional commercial banking with investment banking.

In this effort, they are finding that the ability to clinch a deal is a decisive factor. An effective combination of brain power with capital muscle appears to be the key to success.

Japanese banks are fortunate in having both considerable capital resources as well as access to the highest calibre graduates coming out of the top universities.

However, in the area of modern financial engineering and the development of new products, Japanese financial institutions are still at an early stage. Although they are now in the process of developing their own expertise by hiring many mathematicians and science graduates, they feel an urgent need for guidance and this is already providing opportunities for a number of foreign high technology financial institutions.

Japanese banks are also aggressively entering new fields of business, such as securities, investment management, leasing, aircraft financing, overseas real estate, consumer credit and credit cards and futures and options trading. This flurry of diversification reflects the intensely competitive nature of the Japanese banking community, and it will probably be some time before a shake-out occurs. Tokyo is located in a time zone between New York and London which is becoming increasingly important as around-the-clock trading becomes more widespread. The Tokyo market is attracting a massive volume of foreign capital at the same time as it is becoming an ever larger source of supply of funds.

The total market capitalisation of corporations listed on Japanese stock exchanges is about \$3,800bn, outstripping the \$2,500bn estimate for the US markets by a wide margin.

The aggregate value of Japanese shares accounted for more than 40 per cent of the value of all shares on all the world's major stock exchanges at the end of March.

Having added offshore trading and futures trading activities to its scope of business, the Tokyo market has acquired all the attributes of a highly sophisticated international financial centre. It will now consolidate its position as one of the world's big three centres, and as the key centre in Asia.

A notable recent trend has been the acceleration of direct overseas investment by Japanese businesses partly provoked by the appreciation of the yen and, in the case of investments in the European Community, in anticipation of the growth of cross-border flows of funds from and into Japan.

Along with the changes in job perception among the young, "Japanese management" (lifetime employment, the seniority system, enterprise unions), which was once the cause of great interest among foreign countries, is inevitably changing also.

There used to be an expression "executive attendance," meaning that after passing through the time of commanding work employees slowly took on an air of importance.

But nowadays it is no longer at all strange for the superiors to come into work before their subordinates and for subordinates to arrive later than their superiors.

The distinctive characteristic of the Japanese company in the past has been what is referred to as "omikoshi management" (implying that everybody shoulders the heavy burden of work together). But now there is nobody attempting to act as bearers.

Unfortunately, there are still many company executives who have not noticed this. Thus the real problem could well be that the job perception of company management is not changing course. It is my opinion that this in fact is the important problem.

The writer is managing director, Seibu Department Stores.

The country's economic power and the promise of structural reforms in its financial industry suggest that the banks will play bigger roles in the financial markets of Japan and the world in the future.

Consequently, these institutions will probably be called upon to shoulder larger responsibilities in securing a smooth international flow of funds and in extending essential finance to the corporate and governmental clients of various nationalities. I am confident that we have the will and the resources to respond to those calls.

Work ethic takes a knock

IN JAPAN'S classical *rakugo* there is the following episode. (*Rakugo* is a humorous story with an unexpected twist at the end for regaling the audience.)

Turning to an apprentice who slept all the time and did not work, the master reproved him saying: "You've got to be more serious." And when the apprentice disaffectionately asked in turn: "What will happen if I work seriously?" the master said: "What are you saying? Just by working all out, you will make money." The apprentice then dubiously asked: "What will happen if I make money?" The master said wearily: "What a fool you are. If you get to that stage, you can stay sleeping without slaving away." Whereupon the apprentice immediately retorted: "I've already gone to sleep."

In the post-war period, Japan has reconstructed itself and now it can be counted among the major economic powers, attracting the attention of the world.

During this historical process, job perception among the young has undergone considerable changes, and these changes can be broadly divided to reveal the distinctive characteristics of four periods.

The young people of the era from the end of the war in 1945 to 1963 comprised the generation of the period of high economic growth which was sensitive to gradually enlarging social distortions and devoted its energies to campus strife.

Although when they entered employment, they initially took a defiant attitude towards the organisation, as far as the work as such was concerned, they did not dislike it less for this, tackling it with earnestness and tenacity.

The young people from 1955 to 1965 enjoyed affluence from the time they were born. Having grown up without any particular adversity, they were submissive to the organisation, too meek and lacking in guts.

Moreover, from around this time, although they could become absorbed in work that they liked, it became apparent that they tended to take the attitude that it was reasonable to shirk work they did not like.

Now we come to the young from 1965 to the present. As Japanese society is progressively ageing, these employees are entirely a seller's market, so that they can pick and choose the company as they please.

Being sensitive to fashion, they are extremely calculating in their approach, desiring not only that work conditions be good, but also that the work they engage in be interesting and trendy.

What is more, even when they have become elite, salaried workers in first-rate companies, if the work is not to their liking they do not persevere and quickly resign.

The young people of pre-



Kazuo Ido says
companies must be
more aware of
changing job
perceptions among
young people

ent-day, opulent Japan take the view towards work that they do not want to be involved in anything dirty or uninteresting.

On the other hand, there are numerous immigrants entering Japan, chiefly from south-east Asia, on the basis that if they can get much higher wages than by working in their own countries. It is said foreigners presently employed in this kind of work in Japan number 80,000 to 100,000.

Given this situation, what course of action should Japan take from now on? The answer is that it must study the matter very carefully while learning from the precedents in Europe.

Turning our attention to the labour unions, the distancing of the young from them, accompanying the progress in the diversification of values, is becoming an extremely serious problem. While the estimated ratio of those organised in unions was 35.4 per cent in 1970, by 1988 this had fallen to 26.8 per cent.

These efforts will not show results overnight. But by the end of this century, our efforts will surely be appreciated.

The writer is senior executive vice-president and director, Seibu Department Stores.

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IN THE years following the end of World War II, the US-Japan relationship gradually changed from one characterised by Japan's one-sided dependence on the US to a more interdependent kind of connection. This change has been particularly conspicuous in the present decade.

For instance, today Japan is the second largest trading partner of the US, ranking only slightly behind Canada. (In 1988, 20 per cent of US trade was with Canada and 17 per cent with Japan.)

Japan is the US's largest export market for foodstuffs (last year the US exported \$7.5bn worth of foodstuffs to Japan, some 21 per cent of its total exports of this category). Furthermore, Japan is the largest foreign purchaser of US treasury bonds, having bought nearly half (44 per cent) of the total foreign purchase in 1987.

Unfortunately, however, the deepening of bilateral interdependence has been accompanied by a change in the nature of friction between the two countries.

Friction, which once tended to focus on individual trade items, has taken on a distinctly political colouring. Now, in addition to individual products, it breaks out over "systems and business practices" and "economic security" - in other words, national policy related issues.

Mr Mike Mansfield, former US Ambassador to Japan, has suggested that Japan and the US enter into a free trade agreement. Mr Mansfield's proposal was an attempt to improve the current US-Japan relationship since that of the two nations is "the most important bilateral relationship in the world."

However, distrust is growing very rapidly between Japan and the US. With the bilateral trade imbalance shrinking more slowly than the US has sought to place the blame at Japan's closed door, despite the fact that the major reason is ever-increasing US imports.

Some members of Congress and industry have pressed for "result-oriented" policies toward Japan, based on managed trade. Moreover, Japan was recently designated a priority

country for negotiation under Super 301. In moves like these, we can find the source of today's growing distrust.

Despite denials by the US Government, the Japanese see being designated a priority country as akin to being accused of practising unfair trade, and thus have reacted very strongly to the US action.

They are increasingly dissatisfied with the US for failing to appreciate the efforts Japan has made since the Plaza Accord, such as introducing measures to expand domestic demand and provide better market access through, for example, the liberalisation of beef and orange imports.

Today, it is imperative that the US and Japan act in concert at the various occasions including the Uruguay Round negotiations aimed at creating a new, multilateral free trade order. Yet their relations as a whole are, if anything, worsening. This is a truly unfortunate situation.

The two countries may now stand at a crossroads. In one direction is "the path to stronger co-operative relations," and in the other, "the path to separation."

The choice, however, should be clear: because of their extensive mutual dependence, Japan and the US need further co-operation if they wish to enjoy continued economic prosperity. And, because of the magnitude of the Japanese and US economies, which total 47 per cent of the free world's GNP, a better relationship between the two nations is essential for the stabilisation of the global economic system as well.

On the other hand, "the path to separation" will eventually lead to instability in the world economy, a situation which is unacceptable not only for Japan and the US, but for the world as a whole.

What kind of co-operative framework would be necessary? In view of the potential impact on third countries, it would probably be inappropriate to create a traditional free trade area.

Rather, it would be better to establish a more multifaceted framework for bilateral co-operation which would encourage

the fact that mutual distrust has been intensifying without there being any common recognition concerning the causes of friction.

JAPAN 13

R&D has largely caught up with the West, reports Chris Sherwell

Increasing the two-way trade in hi-tech prowess

WHEN Alexis de Tocqueville visited the US in the last century, he found Americans too preoccupied with money and gadgetry to be capable of original and creative thought. It is an observation which modern critics of Japan should bear in mind.

Received wisdom has it that the Japanese are "copy cats," and that their easy access to Western technology, ideas and research institutions have given them a "free ride" to monetary success. The fact that the US did something similar to Europe to reach its present position, and that both had their own "free rides" from colonialism, is conveniently forgotten.

Happily, times are changing.

Japan has "caught up" with the West across a range of scientific and technological fields.

And its achievements mean it has plenty to teach the West.

The result is that Japan will be doing more "basic" or "pure" scientific research. And the traffic in technology will become increasingly two-way.

Such prospects are not obvious to visitors who wander into a Tokyo department store, use Japan's railway system or visit any government office. There, the uneconomic over-manning is so striking it makes the hi-tech achievements of Japanese industry seem even more impressive, not to say improbable.

Nevertheless, the Japanese have turned Western developments — cameras, tape recorders, photo-copiers, colour television, video-recorders and facsimile machines — into massive money-spinners and foreign exchange earners.

They have also stolen a march in semiconductor technology and advanced composite materials. And they are pushing ahead in nuclear power technologies, aerospace and biotechnology.

Look at any figures relating to technology trade — patent applications, technology transfer, even scientists' travel abroad — and while Japan obviously tends to import from countries like the US and exports to Asian countries, increasingly the traffic is two-way.

The Japanese freely

acknowledge their debt to the West, springing chiefly from access to its universities and research institutions and the US defence umbrella. But there is more to their technological prowess than a determination to "catch up" through a capitalisation on Western ideas.

One of the secrets, of course, has been an ability to adapt, or "Japanise," imported technology, as with the evolution of local labour practices, the use of new quality control techniques and the application of "just-in-time" inventory saving among subcontracting networks.

Another, however, has been a simple commitment of

is possible, for co-ordinating Japan's publicly-funded research effort.

Most of the ministries have significant R&D programmes, but the important ones are Education, because the universities fall under it, and the Ministry of International Trade and Industry (MITI), which operates 16 national research institutes and the Agency for Industrial Science and Technology.

This latter agency, more than any other, is the driving force behind overall Japanese R&D efforts. Since 1983 it has had a National R&D Programme, also known as the Large Scale Project, which has

blended about Y2.4bn in grants, fellowships and workshops on molecular biology in its first year, and more subsequently.

At home, it has appeared in the form of MITI's Key Technology Research Centre (Key-TEC) to fund private sector basic research, and two bodies created by the Science and Technology Agency, the Institute of Physical and Chemical Research (RIKEN), charged with conducting frontier research, and the programme of Exploratory Research for Advanced Technology (Exra).

Exra is unusual in that it is designed to bridge the gap between research conducted in Japan's universities and applied research in industry. It also welcomes foreign scientists, and is more attractive to them than Japan's universities, where the research system has grown ossified through too much emphasis on seniority, too little on individualism and insufficient argumentative debate.

In parallel with these public sector developments is a systematic move by the private sector to set up research institutions devoted to basic research work. Over the past five years around 200 have been set up, quite distinct from the companies' existing commercially-oriented research labs.

At the same time, a trend is appearing of Japanese companies doing more research work abroad, in line with the shift of their manufacturing operations directly into foreign markets. This is important to the receiving countries as well as to Japan.

What makes things happen

is consensus. And the reason the current situation is interesting is that there is now a consensus about the need for Japan to do more basic research.

Internationally, this has

shown up in the proposal,

made by Mr Yasuhiro Nakasone, the former Prime Minister, for a Human Frontier Sci-

ence Programme.

To be based in London,

Strasbourg or Rome (the three

governments are busily squab-

bling about it), it will fund Y2.4bn in grants, fellowships and workshops on molecular biology in its first year, and more subsequently.

That poll was the clearest sign, so far, that women are beginning to assert themselves in Japan. Angry about the corruption in the ruling male-dominated Liberal Democratic Party, women turned out in large numbers to inflict on the LDP its biggest electoral defeat since 1965.

Many of them voted for the Japan Socialist Party, which is headed by a woman and which fought the campaign with a "mammoth strategy" — deliberately fielding women candidates. The party's campaign track record proclaimed, "Women's power is changing politics".

The truth of this slogan will

be tested again soon in national elections to the Diet's upper house later this month.

But analysts are already talking of the awakening of women's political consciousness in Japan.

Such judgements may be tinged by election euphoria. If the history of women's political role in the UK and the US is anything to go by, victories will be separated by long periods of disillusion.

Nevertheless, if Japanese women are ever to enjoy equality with men, even of the imperfect kind known in Western countries then 1989 could mark a watershed.

Mrs Kiniko Inoguchi, associate professor in political science at Sophia University, says women have played an important role in some previous elections. But, this time, the political protest of women has coincided with a rising professional participation in society.

In the past, Japanese women mostly accepted that marriage would bring them power in the home but very little influence outside it. One of the Japanese words for wife, *kanai*, literally means "in the home".

Determined individuals have long been able to free themselves from the constraints of tradition. One of them is Mrs Takako Doi, the leader of the JSP. Another is Hanse Mori, the fashion designer, who first made her reputation in the male-dominated world of Japanese films in the 1950s.

But, more recently and particularly in the last five years, the lot of ordinary Japanese

women has started to change. The passage of an Equal Opportunities Act in 1985 played a key part in promoting change. So did Japan's increasing openness to the outside world — foreign travel has opened the eyes of young Japanese women to the possibilities of having a worthwhile career; foreign companies coming to Japan have given some the chance to start one.

The main impact of the change in the law was to persuade companies to begin recruiting women into managerial jobs.

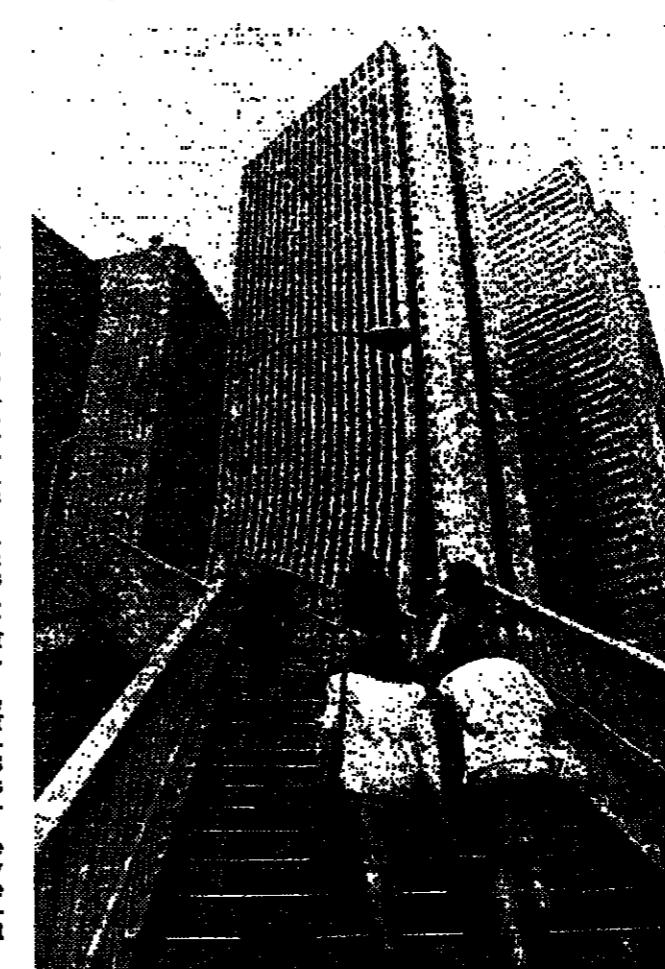
Nomura Securities, the largest securities company, took on five women

among its male graduate recruits last year. Next year it

plans to hire 50. The Defence

Academy, the officer school, is

planning to accept its first



How far can women step forward in politics and industry?

women recruits in 1990.

The changes are new and they are patchy. They have most affected the lives of young women in Tokyo and Osaka, particularly those in service industries, including finance. The impact on the overall employment statistics is, as yet, slight. Important indicators — women's pay as a percentage of men's, the proportion of women on four-year university courses instead of two-year female-oriented studies, women's length of service at companies — have long been moving at a glacial pace towards greater equality.

Women have made great advances in the past 20 years, with, for example, the percentage of women going to tertiary education doubling to 35 per cent (for men it is 40 per cent).

Nevertheless, the impact on individuals is already apparent. Mrs Inoguchi says that female graduates of her class who joined Mitsubishi Bank in 1982 became clerks, the traditional jobs of women office workers between graduation and marriage. Those leaving in 1989 will become management trainees and Mitsubishi Bank is giving the earlier recruits a chance to switch to the management stream by taking a special exam.

However, it will be a long time before changes in the recruitment patterns alter the entirety of women's role in Japan. Japan's ingrained system of promotion by age means that the first women to appear on the boards of Japanese companies are likely to be the graduates of the last few years. Those recruited earlier have, with rare exceptions, missed out on work experience for too long to catch up — even if they want to.

It is, also, by no means certain that today's graduate managers will necessarily want, like men, to work their entire working life. As in the West, some will still prefer to leave their careers in order to have families. The problems they will face in trying to get back into the mainstream are unlikely to be any easier than those experienced by working women in Western countries.

In other respects, the male-dominated large Japanese companies have proved very resilient in coping with, and often neutralising, social change. The student demonstrators of the early 1970s have, for example, mostly become the company executives of today. Professor Ronald Dore, a Japan expert at Imperial College, London, said in Tokyo recently that companies were tolerating more freedom among their young employees. But, for older employees, there was little difference in employment practice between the 1970s and the 1980s. Lifetime employment remained the norm after the age of 30 or so.

There is every possibility that the system will cope equally well with the demands of women, partly by accommodating and partly by neutralising them.

Stefan Wagstyl



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Even English speakers can explore the country. Ian Rodger explains how to do so

Climb every mountain — this way

IF YOU are one of those executives who is about to take his sixth or 16th three-week trip to Japan, and you have already had enough of sightseeing in Kyoto, Nara, Nikko and Kamakura on previous visits, and you are wondering how to fill your weekends, here is a suggestion.

Bring your walking boots and explore a bit of the 85 per cent of the Japanese land mass that is mountainous. There are wonderful trails all over the country, some through scenic volcanic areas, some through breathtakingly beautiful Alpine ranges, some within only an hour's train ride of central Tokyo.

All of this has long been known, but it has been inaccessible to most foreign visitors because of the enormous barrier represented by the Japanese language. It is one thing not to be able to understand what people say to you, as is the case in most foreign countries, but in Japan most foreigners cannot read road and trail signs or railway timetables either, so any outing is inclined to be filled with anxiety, frustration, and in the hills, even danger.

Of course, anyone who is really determined can get around, by dint of repeated checking that he is doing the right thing. But after a hard week on the Marunouchi meeting circuit, that is probably not what the average visiting executive would consider a satisfactory way of relaxing.

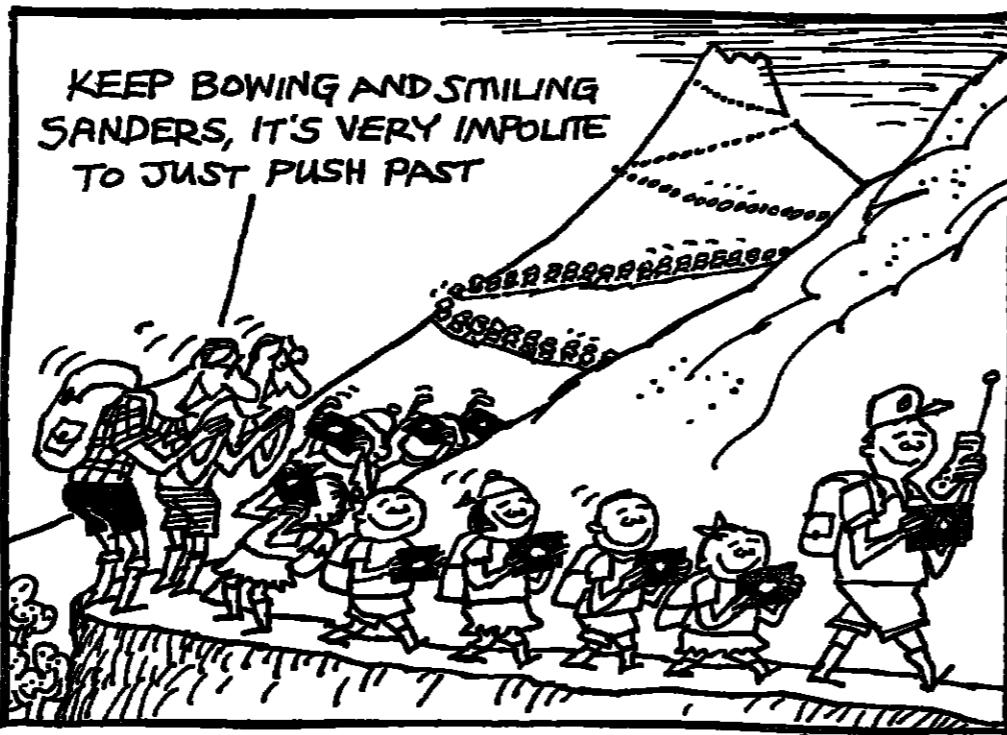
Now, however, thanks to two recently published English language guidebooks, Day Walks Near Tokyo by Gary Walters and Hiking in Japan by Paul Hunt, the language problem has receded dramatically. Even those whose Japanese is restricted to "Konnichi-wa" and "Arigatou" should be able to get around comfortably with the help of these books.

Their prime practical merit is that they provide the names of places, railway lines and the like in both Japanese and English. Many English language guide books on Japan lack this feature, and so the reader who seeks help from a Japanese must do so orally. Suffice to say that the Japanese often have difficulty understanding foreigners' pronunciations of Japanese

words. With these books, however, you need only point to the relevant entry on the page, and any Japanese will immediately understand what you are about.

As for the content of the books, having walked a few of the trails described in them, I can confirm that the information in them is accurate and helpful. I particularly appreciated the references in Walters' book to the Japanese equivalents of the Ordnance Survey 1:50,000 series maps, which can be bought at most good bookshops in Japan. Even though these maps are in Japanese, they mark paths clearly, provide pronunciation guides for place names and give estimated walking times.

One series perversely shows mountain tops in green and valleys in white, but apart from that, most things are easily deciphered.



Both books also have useful general guidance sections on getting around, dealing with the natives, etc. Like most things, hiking is somewhat different in Japan than elsewhere. The mountains themselves tend to be very steep and so paths zigzag a lot. Also, most of the hills are covered in dense forest, even along the ridges and on the peaks, so there are not as many opportunities to enjoy the scenery as in, say, the British hills.

The biggest hazard in Japanese hiking is encountering a party of schoolchildren. These frequently run to 350 or 400 in number, accompanied at front and rear by supervisors with walkie-talkie radios.

If the path is narrow, there is simply no way of overtaking them (if you are going in the same direction) or proceeding until they have passed (if you are going the other way). On one occasion last year, I was stalled for 20 minutes while a group of children went by, many of them giggling when they spotted a foreigner or shouting out "Haro" in their best classroom English. Most children's outings occur in the late spring and early summer.

Otherwise, Japanese hiking trails, although well worn, tend to be less crowded than one might expect, especially if the most popular routes are avoided. Once I climbed from a train in the outskirts of Tokyo along with at least 500 people, but they all went a different

way. On the trail I took, I did not see a soul for half an hour.

Japanese hikers are invariably courteous and, at rest points, will often try to strike up a conversation with a foreigner. They tend to dress up for hiking, as they do for most sports, wearing knickerbockers, bright plaid shirts, dashing hats and, oddly, thermos bottles.

Because of the compactness of Japan and the excellent transportation networks, even the most remote hiking areas are available to the weekend hiker.

I would recommend, in particular, the Kirishima group of dormant volcanoes in southern Kyushu, which can be reached from Tokyo by aeroplane and hired car within three hours. As they are volcanoes, vegetation on these mountains is stunted so there are spectacular views in all directions, notably to the south where the live volcano, Sakurajima, can be seen puffing away.

The Kirishima area was used in the filming of the James Bond film, You Only Live Twice, but once on these rugged hills, it becomes apparent that a lass in a white

"goraiko" was probably just as beautiful from there, and we were spared the sound of a thousand odd cameras clicking at the top. In any event, I am not inclined to try it again.

*Gary D'A Walters, *Day Walks Near Tokyo, Kodansha International, Tokyo, Y1,800*. Paul Hunt, *Hiking in Japan, An Adventure's Guide to the Mountain Trails, Kodansha International, Tokyo, Y1,900*.

bikini and bare feet would have a lot more trouble on them than the one in the film did. For the weary body and feet in the evening, there are hot-spring hotels at the foot of the trails.

Another excellent area for weekend outings is the Japan Alps, with the main mountain centre only a three-hour train or car journey from Tokyo. These snow-peaked mountains rise to just over 3,100 metres, and the walks are wonderfully invigorating. To the north of Tokyo are some delightful mountains near Nikko and still more volcanoes at Urayabashi.

As for the biggest volcano of them all, Mr Hunt says it all in his book. "Climbing Fuji-san is rather a dull, bleak undertaking, likened by one writer to walking up a giant ashtray."

According to a Japanese saying, everyone must climb Mount Fuji once, but anyone

who climbs it twice is a fool.

The *dogoiso* ceremony will be a challenge to the post-war constitutional separation of church and state and to the renunciation of divinity by his father, Emperor Hirohito, as well as to political parties divided over whether the state should fund an essentially religious ceremony.

The new Emperor has both frustrated and pleased nationalists, who emphasise his spiritual importance as head of the Japanese people and the Shinto religion. He has done things by the book since the death in January of his father, yet, as a confirmed pacifist, he is also reported privately to have shown sorrow on anniversaries of Japan's wartime aggression.

Mr Hideaki Kase, an author and outspoken nationalist, is "disturbed" by the reports of the Emperor's attitude to the war.

The climb is indeed a dull slog up a barren, zigzagging path, frequently interrupted by decrepit noodle shops and hostels.

The hostels, it turns out, are the key to success, as we discovered belatedly last year. The purpose of climbing Mount Fuji is to see what the Japanese call *goraiko*, the sun rising over the Pacific. The climb itself covers a vertical rise of nearly 1,500 metres from the main parking lot and becomes hard going near the 3,776-metre summit as the atmosphere thins and the temperature plunges, even in summer.

Sensible people take it in two bites, climbing about two-thirds of the mountain in the late afternoon and evening. They then sleep most of the night in one of the hostels, getting up early enough to climb to the top to see *goraiko* weather permitting. We tried to do it all at once and ran out of energy about 250 metres from the top. But the *goraiko* was probably just as beautiful from there, and we were spared the sound of a thousand odd cameras clicking at the top. In any event, I am not inclined to try it again.

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PROFILE: EMPEROR AKIHITO

'God' stops at traffic lights



The Emperor: facing *dogoiso*

ulation had started to grieve. There was a dreadful uniformity to this apparent piety — people who had not given a thought to the Emperor in their daily life all of a sudden began to behave like the loyal subjects of pre-war Japan."

Emperor Akihito is said to have been perturbed himself by this phenomenon, and has done nothing since his accession to encourage such behaviour. To bring his image further down to earth, the Emperor could eventually make statements on an issue such as the environment, but more political issues such as poverty will remain untouched, analysts believe. It is said that while he was still Crown Prince, Akihito made an unflattering remark about the attitude to the war of Mr Yasuhiro Nakasone, the former Prime Minister, but he has certainly never made such a comment for public consumption.

Akihito, 56, as a member of a closed imperial family, had an unusually public youth, and broke with tradition by marrying Michiko Shoda, the daughter of a flour-milling magnate. Their tennis court courtship was much publicised, and their wedding was televised. For those who see the Emperor as a god, the thought of the couple as a model middle-class family complete with box lunches and kitchen-worn cutlery was anathema.

But Emperor Akihito has shown no sign that he will not abide by tradition in the ceremonies remaining before his investiture is complete. The most important and potentially controversial is the *dogoiso*, in the autumn of 1990, in which he undergoes a ritual transformation into a woman and is impregnated by the gods.

Opposition parties have already indicated that they are against state funding of the ceremony, while the Government has floated the idea of asking the public to donate money for it. The publicity for the rites will certainly influence popular perceptions of the Emperor, and excessive official fawning would set back any claims Akihito has to de-mystify his position.

Robert Thomson

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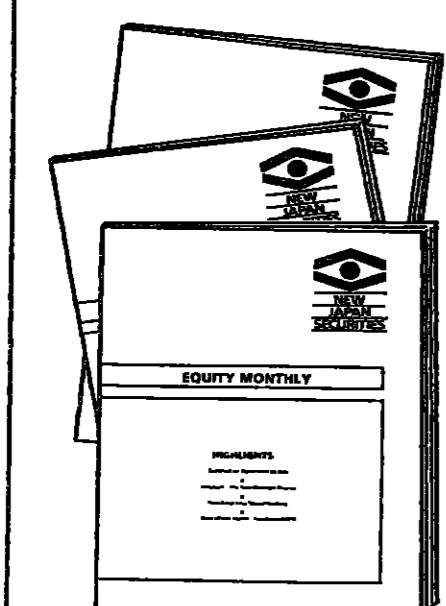
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LONDON (WED.) NR204 17:50 - 00:15 MOSCOW 01:55 → (THURS.) 16:00 TOKYO pm		
LONDON (SAT.) NR202 17:50	→ (SUN.) 13:40 TOKYO pm	
TOKYO (WED.) NR203 11:35 - 16:30 MOSCOW 17:50 → (THURS.) 16:30 LONDON		
TOKYO (WED.) NR201 11:30	→ (WED.) 16:00 LONDON	
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COMPANIES & MARKETS

Monday July 10 1989

INSIDE

Gateway: end-game fast approaches

Mr Alec Monk (left), chairman of Gateway, the UK supermarkets chain, faces a tense week as the bid battle rages over his company approaches a climax. The end-game will be an important test not only of the companies involved but also of their vast number of financial advisers. City reputations are on the line, writes Nikki Tait. Page 15

Bond that divides the market
The dual currency bond is dividing opinion in the Euromarkets. For what seems to one practitioner to be astute financial engineering and canny market arbitrage appears to others — competitors, of course — to smack of woolly eyes. Katharine Campbell reports on the debate being pulled over innocent investors' eyes. The instrument is comparatively new. Page 14

Why the computer customer isn't king

The customer is king. That, at least, is the idea propounded by the computer industry, which often cites this as one of the most significant trends in the industry in the last few years. Not so, argues Alan Cane in the Business Column. In standards, as in many other areas of data processing, computer suppliers too often treat customers' interests with persistent cynicism. Page 28

American Medical accepts offer
Bidding for control of American Medical International, the troubled Beverly Hills hospital management group, ended at the weekend when the company announced it had accepted a \$2.14bn leveraged buy-out proposal from an investor group that included the Pritzker family of Chicago and First Boston. The proposal overcame several other offers, including one from Clayton & Dubilier, the New York leveraged buy-out specialist. Page 17

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Economics Notebook**Wrestling with a new jargon**

WITH world leaders competing to establish their green credentials, this week's group of seven economic summit in Paris is 'scheduled' to be the first in which the environment plays an important role in the discussions.

If an early draft of next Sunday's final communiqué circulating over the weekend is any guide, the concluding announcement will give only an imperfect idea of how the G7's environmental concerns will affect economic policy.

But no matter how unclear the final summit document, this year's meeting of leaders from the US, Japan, West Germany, France, Italy, Britain and Canada could well give a boost to what has become known as the "environmental approach" to environmental problems. This involves the use of economic instruments such as charges, to supplement traditional regulatory controls over pollution.

As is apparent from an article in the latest OECD Observer, one by-product of the "economic approach" is a whole new world of jargon.

Policy makers and ordinary citizens will have to get used to talking about effluent charges, user charges, product charges and administrative charges which oblige polluters to pay for their use or abuse of the environment. "Tax differentiation" and "emissions trading" are other buzz words in this fast-growing area of economic policy.

Effluent charges are those levied on direct releases into the environment and often used to finance pollution control systems. They are frequently used in controlling water pollution and in waste management and, if pitched high enough, can dissuade polluters.

User charges are payments to cover effluent discharge and

treatment services. A typical user charge might be a local authority fee for waste collection and treatment. User charges may also act as incentives to pollute less.

Product charges, as their name implies, are added to the price of products that create pollution with the aim of modifying their attractiveness to consumers or financing collection and treatment systems.

Various countries impose product charges on lubricants, mercury and cadmium batteries and base chemicals.

Administrative charges are mainly aimed at funding systems of licensing and licence monitoring. One example of an administrative charge is the levy imposed by Norway when registering new chemical products.

Tax differentiation was used by Mr Nigel Lawson, the Chancellor, in his last Budget to boost British sales of lead-free petrol rather than the leaded variety.

Emissions trading enforces a statutory ceiling on pollution by forcing companies to buy rights to pollute in a given area from other companies.

Several claims are made for such economic instruments. They can be more cost-effective than regulations. They sometimes offer a permanent incentive to reduce pollution and encourage technical development of non-polluting products. They are more flexible because it is easier for a regulatory authority to modify other policies. The market would also be encouraged to research and act on economic fundamentals instead of second-guessing what its members are up to.

*OECD Observer June/July 1988. OECD Publications, 2 rue André-Pascal, 75775 Paris Cedex 16. Or through HM Stationery Office, £2.50.

Target plea
The champagne corks were not exactly popping. But there was no denying the satisfaction felt

Peter Norman

Cross-Channel partnership born of need to grow

Clay Harris and George Graham on the move by MAI and Havas

MAI and Havas, owners respectively of the leading outdoor poster contractors in the UK and France, have seen the future of the European billboard, and it is Avenir. The two groups are injecting their media interests into Avenir, a listed French company of which Havas already owns 55 per cent and MAI controls 21 per cent. Avenir will be the clear leader in the £1.8bn European outdoor poster market, which accounts for 6 per cent of all advertising spending.

However, it is a strategic alliance which has led to do with 1982 than with the immediate needs of the two companies.

Along with satellite television, the outdoor poster should be a vanguard medium for addressing diverse markets with a single message. Mr David Taylor of Britain's Outdoor Advertising Association notes: "Posters are very well positioned for cross-frontier advertising because of the simplicity of communication."

Yet the Europe-wide poster campaign is only now appearing on the horizon and UK contractors are not being asked to metricate their arcane poster sizes measured in "sheets" of just over 4 sq ft.

For MAI and Havas, there are more pressing concerns.

Both have reached the limits of growth at home. With 25 per cent of the UK market, MAI's Mills & Allen subsidiary knows this all too well. When it took over London & Continental in 1987, it agreed in advance with the Office of Fair Trading to make certain disposals; afterwards, however, competitors' complaints prompted a Monopolies Commission probe which required 2,000 more hoardings to be sold.

Similarly, for Avenir chairman Mr Philippe Santini, recently named as chief executive of the entire Havas group, there has been little choice but to expand outside France, where Avenir has 35 per cent of the poster market.

Mills & Allen and Avenir took their first steps towards co-operation last year. They bought 21 per cent stakes in each other and set up a joint venture, Europoster, to purchase holdings in leading contractors in Spain and Portugal, two of the markets with the most potential for growth.

MAI chipped in its Belgian subsidiary, Bensers, and Europoster last week announced the purchase of a 75 per cent stake in GIG, Italy's leading contractor. "That was the engagement,"

THIS WEEK

PRIORITIES for the world economy take centre stage this week as heads of state and government from 30 countries — including the group of seven industrial nations — meet in Paris.

The world economic summit from Friday follows the French Revolution bicentennial celebrations. Although issues include Third World debt and the environment, developments this week are likely to be less epoch making than those 200 years ago.

Because G7 central bankers will not be attending, it is unlikely that there will be initiatives on the dollar going beyond previous statements about how a rise which undermined international economic adjustment would be counterproductive.

European economic and finance ministers, including Mr Nigel Lawson, UK chancellor, meet in Brussels today for an examination of issues raised at the Madrid summit.

UK economic statistics will be dominated by Friday's retail price index. The consensus of analysts' forecasts, compiled by MMS International, the financial research company, is for a monthly rise of 0.4 per cent, taking the annual rate to 8.4 per cent, from 8.3 per cent in May.

An early warning of future inflation trends comes in today's producer prices figures for June. The consensus is for a rise of 0.4 per cent in manufacturers' factory-gate prices and 0.6 per cent in the cost of fuel and raw materials.

Employment statistics on Thursday may show further tightening in the labour market, with earnings rising rapidly and unemployment falling sharply. Analysts expect underlying earnings to have been rising at an annual rate of 9.5 per cent in May and June unemployment to have fallen a seasonally adjusted 30,000.

US statistics focus on June's producer prices index on Friday, which could affect oil prices and sentiment if inflation trends

Poster advertising (1987) % of total advertising spending	
Outdoor & transport spending (\$m)	
France	716.9 12.1
UK	349.0 3.7
W. Germany	300.4 3.4
Netherlands	245.0 10.4
Italy	221.0 5.3
Switzerland	198.4 10.8
Spain	157.0 5.0
Belgium	136.2 15.2
Scandinavia	114.6 2.9
Other	95.0 6.7



President Bush's hopes stifled in a heatwave

By Anthony Harris in Washington

hard to recruit. He also has problems at the top.

It is the fate of most Treasury Secretaries to be forgotten very soon after they leave office. But Mr Nicholas Brady has managed something quite unusual — he has been forgotten while in office, and in the midst of crises which are his affair. He has been silent in recent weeks that

the atmosphere in this city has become stifling. It is not just the damp heat, which brings the phrase "greenhouse effect" vividly to life; this has blessedly turned to dry heat for a day or two, but the political air we all breathe is also damp and hot.

Politics continue, but policy remains stalled. There is a satisfying poetic justice in all this. In the first honeymoon of all this Administration, it appeared that the Democrats had forgotten their vow to take revenge for a dirty election campaign, but the Republicans decided that the tactics which had won the White House might win the Congress.

The Democratic financial scandals have now claimed their victims, and as a result the party has lost leadership, but scandal continues. The current revelations concern corruption in the public housing, and an almost comic affair involving homosexuality and credit cards.

In both matters, the Republicans have most to lose. They seem suddenly to have lost their appetite for making charges about ethics; the Republican whip, Mr Newt Gingrich, who was previously as persistent as a horsefly, has stopped buzzing. All the same, it will take a long period of quiet to restore much hope of bipartisanship, and until this is done, a Republican Administration cannot hope to achieve very much through a Democratic Congress.

The stock market, however, values any such amalgam as its weakest component, in this case, money and securities broking. By putting the media interests into Avenir, which is trading at a prospective p/e of 18, Mr Hollick hopes to highlight the sum of MAI's parts and boost his group's multiple from its lowly eight.

The deal which values MAI's media interests at \$180m will strengthen its balance sheet and allow it to increase its borrowing by about \$150m. This is earmarked for expanding other parts of the group, and Mr Neil Baker of London stockbroker Laing & Crichton is encouraged by MAI's record of spending money. Like other analysts, however, he does not expect any dramatic re-rating of MAI's shares.

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The President clearly means to address these problems with candour and energy, and for this at least he deserves his continued high popular approval ratings; but he is hampered by lack of manpower. His last act before leaving for Warsaw was to propose large pay increases for the key officials he is finding it so

imbalance can be cured only by cutting the US fiscal deficit.

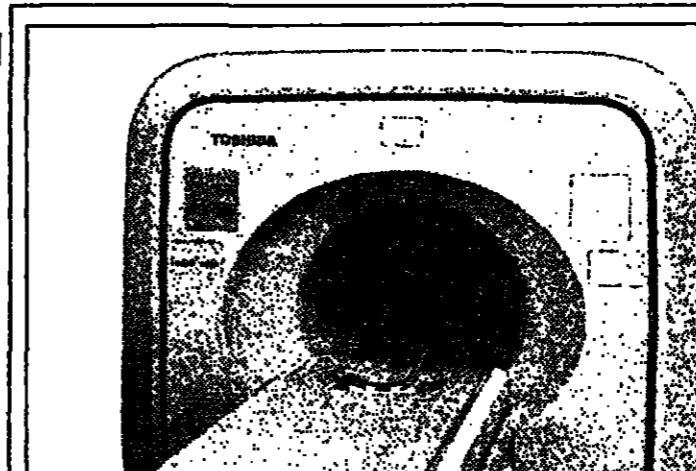
This is an awesome responsibility for Mr Brady. The only hope is that almost my first duty in the US, on a reconnaissance nearly two years ago, at a time when the US trade deficit had not turned, was to share a platform with Mr Yoshitomi, when he said exactly the same thing. Since then the trade deficit has gone down while the fiscal deficit has gone up.

Mr Yoshitomi, who is a witty and intelligent man, must have noticed this private-sector adjustment, but as an official comment, he cannot say so yet; official Japanese statements reflect a consensus which changes only glacially.

While that consensus insists on official action, the revival of personal and corporate saving in the US has proved much more powerful than continued federal improvidence. It is too simple, though, to award the point to market forces and leave it at that. What caused the revival in saving? Apart from demography — notably the fall in the college-age population, which is such a burden on family incomes — the credit goes partly to government.

A new econometric study from Morgan Stanley suggests that the creeping tax reform introduced in 1986 has had a cumulative effect on the incentive for consumers to borrow. This has certainly been reinforced by Federal Reserve restraint. A more objective conclusion would be that the fiscal balance is indeed much less important than we used to suppose in Keynesian times but that fiscal incentive and monetary policy, both government concerns, are vital.

This, indeed, is now the consensus — apart from, it seems, Japan, where tax reform seems unachievable. Indeed, excessive trust in the markets is dangerous, especially complacency in the US, as in Britain, the housing market provides the most reliable fever chart. Speculation drove prices far ahead of incomes; the correction has now created a buyers' market which drives house-prices near to panic. When consumers worry about their collateral, and central banks about the loan exposure they supervise, economic miracles turn to stagnation.



Remember when X-rays were the only way?

INTERNATIONAL CAPITAL MARKETS

EUROCREDITS

Woodside to fore in rash of refinancings

NATURAL GAS projects on different continents, and a spate of refinancings provided the focus for the international loans market last week.

Woodside Petroleum is refinancing a \$1.65bn facility it signed in November 1985 to finance the Australian company's development of the country's North-West Shelf natural gas project.

The new financing of \$1.75bn is being arranged by Chase Investment Bank, which also arranged the 1985 facility, and has been underwritten by Chase, Barclays Bank, Industrial Bank of Japan and National Australia Bank.

Terms on the financing for the project, now partly on-stream, were not being disclosed on Friday, but the previous facility carried interest margins of 1 to 1½ percentage points.

Details of a \$500m, eight-year term loan for Agip Nigeria were also scant, but Citicorp Investment Bank were said to be preparing syndication. The loan is to finance Agip's purchase of a 5 per cent interest in Nigeria's southern oil and gas fields.

Agip is the operating subsidiary of ENI, the Italian state chemicals enterprise. The loan is guaranteed by Agip International, the company's international holding company.

The largest new corporate deal of the week was a £350m loan to finance the £200m bid by Boots, the chemists, for Ward White, the retailer. As reported, the loan – arranged by Chase and also underwritten by Westdeutsche Landesbank and Kleinwort Benson – carries a 15 basis point margin

EUROMARKET TURNOVER (\$m)

Primary Market	Cash	FIR	Other
US\$	2.0	27.0	24.5
Pkr	7.0	60.0	10.4
Other	1,554.0	121.4	1,963.5
Pkr	1,073.0	0.4	1,086.9
Secondary Market			
US\$	18,178.0	945.4	5,204.5
Pkr	11,720.0	48,945.4	24,452.7
Other	16,637.0	1,455.3	7,068.8
Pkr	15,723.0	1,074.3	4,910.5
Total	32,248.0	50,479.0	24,723.8
US\$	11,720.0	48,945.4	20,017.8
Other	24,637.0	1,455.3	7,068.8
Pkr	20,655.7	34,438.7	25,241.4
Week to July 6, 1989			

Source: AIBD

and a 6½ basis point commitment fee, with a \$475,000 arrangement fee payable to Chase.

The maturity is short: the lesser of 18 months from the date of going unconditional or 22 months from signing.

In southern Europe, several refinancing deals emerged. Bankers are awaiting a decision on the refinancing of a loan for the Bank of Greece, signed in May 1987, with six arrangers: Citicorp, National Westminster, Arab Banking Corporation, Mitsubishi Bank, Chase and IBJ. When signed it obtained a margin of ¾ point over eight years.

There are some expectations that Greece could end up with a margin of ¾ point throughout. The final maturity will remain 1993.

Formerly the Spanish electrical utility, is renegotiating about \$100m in loans in two facilities signed in 1987. These loans, one of which was in sterling, carried margins of ¾ point and ¾ point. The new margin will be ¾ point, with a final maturity of six years and a four-year grace period. Chase is arranger.

Following the signing of a \$745m loan for Enavias, the Spanish highways concern, its sister company, Europistas is looking for Swiss franc funds through the Bank of Tokyo. Chase is arranging a 10-year \$21.6m secured financing for Aeropuertos Canarias to buy an MD-83 at a margin of 1½ point.

The Moscow-based International Bank for Economic Cooperation has mandated Deutsche Bank Luxembourg to arrange a \$75m loan. With a seven-year bullet maturity, it carries an interest margin of 25 basis points for the first 3½ years and 37½ basis points for the remainder. There is a 12½ basis point commitment fee and participation fees are between 30 and 40 basis points.

The relaxation of Swedish exchange controls has allowed Swedish Export Credit to launch the first Swedish crown commercial paper programme. Davis Europe is the arranger and sole dealer and up to SKr500m can be issued with maturities of up to one year.

Stephen Fidler

INTERNATIONAL BONDS

The pros and cons of dual currency instruments

WHEN financial service practitioners start talking mortals they are treading on dangerous ground. But the controversy that has arisen over a new instrument in the Euro-markets reflects attempts to make the plain.

For what seems to one party to be astute financial engineering and canny market arbitrage appears to others – competitors, of course – to smack of wool being pulled over innocent investors' eyes.

The instrument in question is the dual currency bond, a new version of which was introduced by Bankers Trust in February. Since then there have been some 35 or more deals, led by several firms.

Aside from the dispute between Merrill Lynch and the Spanish Treasury over last week's D-Mark bond that can be redeemed in pesetas (the Spanish authorities do not want any additional parties involved), the currency exposure they are assuming.

The trick of the recent type of dual currency bond, which allows the borrower to issue in one currency with the option to repay at maturity in a second if it is cheaper, is to offer investors a higher coupon bond in return for the currency exposure they are assuming.

The trouble is, investors tend to leap at the coupon and critics would argue, the rest is

improperly explained by the marketing people.

One popular structure has been a bond denominated in Australian dollars with an option for the borrower to redeem in US dollars. As Mr Ron Baker, vice president at Bankers Trust, explains:

"Investors have been buying Australian dollar bonds for years, taking outright currency risk. We have given them the same sort of exposure to currency risk, but paid them for it. We have made more explicit to them what they are doing."

Explicit? Some would argue that the risks of this structure have been inadequately explained to the purchasers, who, as well as traditional retail buyers, number among their ranks smaller banks in Europe and the Middle East.

Take the example of a one-year Australian dollar bond with a borrower's option to repay in US dollars. Assume a current exchange rate of A\$1 to US\$0.80 and an exercise price of 82 cents. If after one year the Australian dollar has appreci-

ated, the borrower can repay in US dollars; conversely, if it has fallen the borrower repays in cheaper Australian dollars.

The first point in this hypothetical example is that the investors have effectively written an in-the-money option. At an exercise price of 82 cents it is already favourable for the issuer to repay in US dollars. Thus investors give up part of their 2½ per cent coupon before they start.

The option is 2½ per cent in the money, so the maximum they can make, in the unlikely event of the exchange rate not changing, is 18.5 per cent.

Now suppose the Australian dollar appreciates to US\$0.90. The borrower will opt to repay in US dollars, leaving the lessers investors with a 12.5 per cent loss of principal through the currency move, hence reducing their return, in simple yield terms, to a rather less attractive 8.5 per cent.

But of course they were expecting the currency to weaken anyway.

The snag is that, even if their predictions are right,

they fail to capture the benefit of the fall.

Suppose the Australian dollar stands at US\$0.69 a year from now. The borrower, of course, repays in Australian dollars, so the investors receive their principal back. But they have missed out on a 13.75 per cent appreciation in the US currency.

Mr Baker reckons his competitors' reactions are simply a form of sour grapes. "We have a technology that a lot of people do not yet have, so there is a lot of criticism."

He likens the situation to the currency swap market five years ago. "That market facilitated huge expansion of the Australian dollar and other bond markets. But now it is more mature, and when markets become well arbitrated they are not as interesting for us."

Hence the invention of the dual currency bond, which performs a similar function. "It is business as usual for us. We are being rewarded for attaching a derivative product, and are taking some money for that. We are adding value through our understanding of how to manage risk."

Katharine Campbell

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Avg. life years	Coupon %	Price	Book runner	Offer yield %
US DOLLARS							
Gekko Co.♦	100	1993	4	4½	100	Yamachi Int. (Eur)	4.125
Shimizu Corp.♦	700	1993	4	4½	100	Yamachi Int. (Int.)	4.025
Mitsubishi Pchemicals♦	220	1994	5	4½	100	Nikko Secs. (Europe)	4.625
Mitsubishi Pchemicals♦	100	1994	5	4½	100	Yamachi Int. (Int.)	4.625
Marubeni Corp.♦	700	1994	5	4½	100	Yamachi Int. (Int.)	4.625
Marubeni Corp.♦	500	1993	4	4	100	Daiwa Europe	4.000
Hino Motors♦	300	1994	5	4½	100	Nikko Secs. (Europe)	4.000
Kanematsu-Gosho♦	130	1993	4	(4½)	100	Nikko Secs. (Europe)	4.750
Tosu Steel Co.♦	100	1993	4	(4½)	100	Nomura Int.	★
IBJ Int.♦	300	1993	4	(4½)	100	Nomura Int.	★
IBJ Asia	57	1991	2	Zero	88.00	IBJ Asia	7.833
Realty Frends-(v)♦	140	1993	2½/3	75bp	100	Continental Cap.Mkt.	-
D-MARKS							
Finnish Export Cr.(a)♦	55	1991	2	15	100	Merrill Lynch Bank	15.000
Deutsche Finance(j)♦	500	1994	5	7	101.80	Deutsche Bank	6.588
World Bank	600	1993	10	6½	100½	Trinkaus & Burkhardt	6.645
Midland Int.Fin.(n)♦	200	1993	10	6½	99.55	Industriekreditbank	6.451
KS Int.(Luxembourg)†+♦	50	1991	2	7	101		
SWISS FRANCS							
Obayashi Rd Con.(b)†+♦	70	1994	-	5½	100	Nomura Bank (Switz)	0.625
Mitsaco Coca-Cola(j)†+♦	40	1993	-	5½	100	Credit Suisse	0.500
Suntown Electric(m)†+♦	300	1993	-	Zero	100	Credit Suisse	-
Daiwa Industries(t)†+♦	50	1994	-	5½	100	Bank Leu	0.375
Nip.Koshu Steel(r)†+♦	140	1994	-	5½	100	Yamachi Bank (Switz)	0.625
Hany Finan(c)†+♦	120	1994	-	(5½)	100	Nikko Bank J.Bear	★
Honyu Paper Co.(n)†+♦	100	1993	-	Zero	100	SCG	4.500
Daishi Paper Co.(n)†+♦	50	1993	-	5½	100	Credit Suisse	0.500
Daishi Ind. (Japan)†+♦	55	1993	-	(5½)	100	SCB	★
Daishi Steel Sheet(s)†+♦	55	1993	-	(5½)	100	Handelsbank N/West	★
Daishi Land Sheet(s)†+♦	150	1994	-	Zero	100	UBS	★
Toyo Eng.Works(w)†+♦	30	1993	-	5½	100	Banca del Gottardo	★
STERLING							
HMC Mortgage Note 4(d)♦	150	2021	8.8	16bp	100	CSFB	-

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Abex Equipements S.A.

from

Abex Corporation

We acted as the financial adviser to T & N plc in this transaction.

Goldman Sachs International Limited



January 1989

Ciba-Geigy AG

has sold

the Ilford Group

to

International Paper Company

We acted as the financial adviser to Ciba-Geigy AG in this transaction.

Goldman Sachs International Limited



April 1989

Unilever PLC

has sold its wholly-owned subsidiary

CEIM – Comptoir Electro-Industriel du Maine S.A.

to

CDME – Compagnie de Distribution de Matériel Electrique S.A.

We acted as the financial adviser to Unilever PLC in this transaction.

Goldman Sachs International Limited



March 1989

Ausseedat Rey

has entered into an industrial and financial agreement providing for the financing of an industrial project by, and the transfer of its ownership to

International Paper Company

We acted as the financial adviser to Ausseedat Rey in this transaction.

Goldman Sachs International Limited



May 1989

INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Fed sticks to its cautious approach

UNDER THE leadership of Mr Alan Greenspan the US Federal Reserve has a reputation for caution, an ability to fine-tune short-term interest rates through its open market operations and a willingness to respond to the desires of the Administration.

The drop in the Fed funds rate last Friday to a close of 8% per cent compared with 9% per cent at the start of the week points to an easing of monetary conditions. The question for the bond market, however, is how aggressively the Fed has loosened credit conditions.

The consensus as last week closed was that the Fed was now targeting Fed funds at 9% per cent, representing a 25 basis point easing to add to the 1% point easing at the start of June. The precipitous drop in the Fed funds rate to below 9 per cent late on Friday suggests that the market believes either that the Fed is willing to tolerate Fed funds slightly below 9% per cent, or that a further easing move may be in the pipeline.

Expected inflation reports for June, with the producer prices index released on Friday, will be important.

The Fed's signals through its money market operations have suggested an easing but a desire for caution. The move towards lower interest rates was signalled last Thursday when the Fed decided not to drain reserves when calculations showed it needed to take liquidity out of the market.

The announcement of six-day matched sales on Friday confirmed the new target of 9% per cent - the Fed could have drained more aggressively if it had wanted to deliver a rate protest - but the market still construed the operation as a warning from the Fed's open market desk not to expect any-

thing but the most gradual and cautious easing.

Nevertheless, the market appears comfortable with the view that the Fed will continue to unravel a year of monetary tightening against a background of slowing growth, apparently easing inflationary pressures and encouragement from the Treasury.

The Fed will want to protect itself from any suggestion that it has not done enough to avert a recession, and Fed watchers suggest that a discount rate cut could be timed to coincide with Mr Greenspan's Humphrey Hawkins testimony to Congress on July 20.

Southwest Bank of Missouri cut its prime lending rate on Friday to 10.5% per cent from 11 per cent, likely to be followed by other banks soon. It may be that the money centre banks are waiting for even clearer indications from the Fed on where it wants interest rates to settle for now.

All the quibbling over whether the new Fed funds target is 9% per cent or nearer to 9% per cent may seem a little pedantic. It is, however, of great importance to the bond market where the yield on the Treasury's benchmark long bond has been bumping up very close to 8% per cent.

Anticipation of an easier credit stance in response to the continuing deceleration in the economy has already produced a substantial rally in the bond market and the inverted positive curve has now turned positive.

The concern now in the bond market, particularly with the dollar looking more vulnerable, is that all the good news is out of the way and that the current rally does not have very far to go. There has been a definite sense of caution from portfolio managers with yields at 8% per cent, particularly with underlying inflation still run-

ning above 5 per cent.

Inflation remains the focus of economic debate, with one camp believing that inflationary pressures are beginning to dissipate along with economic strength and another fearing that these pressures are deeply entrenched and could be worsened by the sharp fall in interest rates across the board over the last two months.

There was little concern that the enormous jumps in the PPI and consumer prices in the first quarter would continue. However, there is concern that the slowdown will not wipe out inflationary pressures.

In July's outlook, economists at the WEFA Group argue that the deceleration will give only a brief respite. They say: "The real danger will come when strong growth resumes. At that point inflation could begin to move up to a new - and higher - plateau. A new round of Fed tightening would almost certainly follow."

On balance it seems unlikely that these long-term concerns will override the near-term enthusiasm engendered by more economic data, which suggests continued slowing in growth and controlled inflation.

Janet Bush

US MONEY MARKET RATES (%)					
	Last Friday	1 week ago	4 wks ago	12-month High	12-month Low
Fed Funds (bankers' average)	9.00	9.25	9.51	10.00	8.27
1-year money market funds	9.75	9.25	9.52	9.13	8.21
1-month Treasury bills	9.75	9.13	9.55	9.63	8.72
Three-month prime CDs	9.57	9.10	9.30	10.15	8.77
30-day Commercial Paper	9.02	8.95	9.00	10.05	8.65
30-day Commercial Paper	8.75	8.65	9.15	10.05	8.65

US BOND PRICES AND YIELDS (%)					
	Last Fri.	Open on Sat.	Yield	1 week ago	4 wks ago
5-year Treasury	107.4	107.4	7.97	8.00	8.47
10-year Treasury	109.5	109.5	8.04	8.03	8.45
30-year Treasury	109.5	109.5	8.04	8.03	8.45

Source: Salomon Brothers (estimated). Money supply: In the week ended June 25, M1 rose \$1.6bn to \$765.7bn.

Allied Irish in US issue

By Katharine Campbell

ALLIED IRISH Banks has launched a \$150m issue of 8m perpetual non-cumulative preference shares in the US domestic market. This is the first time Allied Irish has issued shares in the US.

The package is structured to rank as so-called Tier 1 capital under the new guidelines set

down by the Basle committee of central banks.

Sole lead manager on the issue is Merrill Lynch Capital Markets.

It will be priced towards the end of the month, but Merrill suggested that the gross receipt would be around 12 per cent.

NRI TOKYO BOND INDEX					
PERFORMANCE INDEX					
December 1983 = 100	Average 6/7/89	Open 6/7/89	Last week	12 wks	26 wks
Overall	148.13	5.26	147.57	147.49	148.49
Government Bonds	162.22	5.04	147.42	148.28	149.60
Municipal Bonds	120.03	5.45	149.51	150.31	150.35
Corporate Bonds	151.04	5.52	150.43	150.72	151.25
Bank Debentures	149.45	5.42	150.40	150.47	150.47
Corporate Notes	151.49	5.52	150.40	149.76	147.98
Yer-dec. Foreign Bonds	155.80	5.67	155.61	155.71	155.55
Government 10-year	5.14	-	5.23	4.96	4.85

Source: Nomura Research Institute

**Republic of Finland**

U.S.\$550,000,000

9 percent. Notes due 1996

of which

U.S.\$250,000,000

principal amount issued as an initial tranche

J.P. MORGAN SECURITIES LTD.

CREDIT SUISSE FIRST BOSTON LIMITED

MERRILL LYNCH INTERNATIONAL LIMITED

NOMURA INTERNATIONAL

SWISS BANK CORPORATION

INVESTMENT BANKING

UBS PHILLIPS & DREW SECURITIES LIMITED

and

U.S.\$300,000,000

principal amount issued in connection with
the exchange offer by Republic of Finland

Arranger

J.P. MORGAN SECURITIES LTD.

Exchange Agent

MORGAN GUARANTY TRUST COMPANY OF NEW YORK

July 1989

All of these Securities have been sold. This announcement appears as a matter of record only.

UK GILTS

Sterling takes a divergent course

THE GILT-EDGED securities market traded lower in what was a fairly desultory period for the market last week. Trading was thin, volatile and characterised by the virtual absence of any serious domestic institutional interest.

The market appeared to decouple from sterling having, over previous weeks, traded down with the currency. As sterling put on a sprightly performance gilts took little cheer.

Industrial unrest is one reason suggested for the decoupling but another, more persuasive, one is that gilts only followed sterling down because of the likelihood that if the pound fell below DM3 then base rates would be raised again.

The relationship on the way up is not, however, symmetrical. When sterling is out of the danger zone - DM3.03 and below - there is not much difference between DM3.05 or DM3.10.

Long, hard slog

Although the monetary easing now under way in the US is helpful for sterling, no one should expect it to be reciprocated in the UK. Base rates are staying where they are for the foreseeable future and building society mortgage interest rates are probably on the way up.

The Co-Operative Bank's decision on Thursday to raise its mortgage rate from 14 per cent to 14.5% per cent is a

pointer to what is likely to happen more generally with the big building societies over the next month or so.

The rationale for a rise will be the same as used by Co-Op - as there was no sign that base rates were headed downwards in the near future, it was unfair to ask investors to subsidise borrowers. The mortgage rate rise reflected the true cost of money.

Building society net retail deposits were £513m in May against £1.1bn in April; net wholesale finance rose to £1bn in May compared with £20m a month earlier. This reliance on wholesale, and therefore more expensive, finance relative to retail deposits is believed to have continued into June.

When base rates were raised to 14 per cent on May 26 there was a presumption that the authorities were forced into the move by the foreign exchange markets. The line of reasoning ran that it would be reversed as soon as sterling allowed, so there was no need for the building societies, which were attracting healthy inflows, to raise their rates.

That has changed. Base rates are not coming down for a long time and the authorities expect - although do not know with certainty - that building societies will announce in the next couple of weeks a rise in the mortgage rate. The squeeze is on and the authorities have conceded that the screw needs another turn.

Although another rise in

mortgage rates is likely to be unhelpful for the Government's popularity, both the Treasury and the Bank of England have recently completed their summer reforecasting exercise and discovered that there is a little too much life in the UK economy for its own good.

The official message is that policy will work but the speed of adjustment will be slower and success is only to be won after a long, hard slog. A particular problem is inflation, with the outlook hingeing critically on what happens to wages in the autumn/winter round of pay negotiations. Official forecasts for end of year inflation now have the fourth quarter rate at about 6.5 per cent. But fourth quarter 1989 forecasts of about 5 per cent plus are based on wages rising, a

long, hard slog.

The August RPI, reported in September, would therefore come at a time when a number of car industry pay deals are being negotiated and it is unlikely that pay bargainers will be indifferent to the annual rate. Ford workers, after all, secured a two-year deal based on a settlement which guaranteed a 2.2% point margin above inflation and it seems unlikely they would want less this time around.

Simon Holberton

although not significantly. The risk in official forecasts is, therefore, that the wage round comes much higher awards.

The outlook for pay is finely balanced. Settlements have risen from between 6.5 and 7 per cent a year ago to between 7.5 and 8 per cent now. Claims have subsequently risen to the 9 per cent level. At 8 per cent, given the likely prognosis for productivity growth, unit labour costs may be about 6 per cent by year-end.

To some in the market this is perilously close to validating a much higher rate of core inflation than is consistent with expectations of declining inflation.

A mortgage rise, if it were to come shortly and come into effect in August, would nullify much of the expected benefit to the retail prices index of last year's rises falling out of the count (if there is no mortgage rate rise in August the RPI should fall).

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Siemens hints at rise in dividend this year

By Haig Simonian in Istanbul

SIEMENS, the West German electricals and electronics group, has given the strongest indication to date that it intends to raise this year's dividend after a surprise cut in 1987-88.

Although the company will not officially decide on the dividend until November, Mr Karl-Heinz Kasten, chief executive, made clear that earnings for the 1988-89 year to September would be higher than those in 1987-88.

The company has stressed its commitment to a profit-related dividend policy, a strategy re-emphasised by Mr Karl-Hermann Baumann, the finance director, at an annual press conference on Saturday.

Net profits in the six months ended March rose 8 per cent to DM652m (£345.2m). Mr Kasten did not indicate what the rise

was likely to be for the year, but warned against euphoria. Sales in the first eight months to May rose 10 per cent to DM12.2bn. Foreign turnover climbed 17 per cent to DM21.2bn, while domestic sales rose 3 per cent to DM14.6bn. The figures do not include Siemens' record DM1.5bn personal computer deal with the Soviet Union, announced last month.

Figures for new orders show that Siemens is benefiting from a marked upturn in domestic demand after a lengthy period of near-stagnation or falls. Boosted by Germany's current strong growth rate, domestic new orders leapt by 12 per cent to DM1.2bn in the first eight months of the current business year against 17 per cent increase to DM850m for foreign new orders.

However, the rise will not be



Karlsruhe Kasten earnings will increase in 1988-89

due to a decline in sales of nuclear power stations.

Siemens booked two big new nuclear plant sales, worth about DM1.5bn each, in 1987-88 against only one this year. The decline will be repeated in 1989-90, when no nuclear plant sales are due, said Mr Kasten.

The German Government's decision to drop the Wackersdorf nuclear reprocessing plant, for which Siemens' KWU subsidiary is the lead contractor, would not cause any marked damage to profits, said Mr Baumann. Siemens would be paid for the work already done, but it had no special cancellation clause.

However, Mr Kasten stressed that solar cells, which Siemens will now develop on the Wackersdorf site, would never be an alternative for nuclear or conventionally generated power.

He issued a strong call to governments to proceed with nuclear power projects.

Negotiations with IBM on the purchase of the Rohn telecommunications unit were proceeding, albeit slowly, Mr Kasten said. The two sides had agreed on all essentials, but he could not say when the deal would finally go through.

Meanwhile, Siemens' production of high-capacity memory chips is proceeding according to plan. The group now expects to exceed its target of 5m one-megabit chips in the current business year, and make double that in 1989-90. Following IBM's start-up of mass production of its four-megabit chip in Europe last month, Mr Kasten said Siemens was on course to start volume manufacture of its four-megabit device before the end of 1988.

Century City units to be based in BermudaBy Michael Murray
in Hong Kong

HONG KONG'S Century City group, the property, hotels and investment empire controlled by Mr Lo Yuk Sui, a local entrepreneur, is to move the domicile of its five quoted units to Bermuda, adding to the list of more than 20 Hong Kong companies which have changed their domicile so far this year.

Included in the Century group is Regal Hotels, which

acquired last year a controlling stake in the Atria hotels group, the largest independent hotel management company in the US. Another unit, Century City, thrust Mr Lo into the limelight late last year with an unsuccessful bid for control of Hongkong and Shanghai Hotels, which owns the colony's famous Peninsula Hotel.

The other two companies involved in the move to Bermuda, which is subject to the approval of shareholders, are Paliburg Investments and Richfield International Investments. If approval is obtained each company will become a separate wholly owned subsidiary of a Bermuda incorporated holding company.

A statement said that the new domicile reflected the growing international interests of the group.

• Sir Tony de Guingand, LTOOM's bid for a

degree of autonomy from its parent, the Stock Exchange, appears to have run into opposition.

LTOOM had been hoping that Stock Exchange council members would vote last week on whether to sanction the creation of a separate subsidiary, LTOOM Ltd.

But the issue has stalled in committee.

"The implications are wide-ranging," Mr de Guingand said. He was not prepared to comment on the likely outcome.

A statement said that the new domicile reflected the growing international interests of the group.

• Sir Yee-Kong Pao, the shipping and property tycoon, has transferred his entire controlling interest in World International Holdings to other members of his family, in the latest move to smooth the succession of his business empire into younger hands.

World International is the ultimate holding company for Sir Y.K.'s other listed companies, including Wharf Holdings. A statement said that his 64.9 per cent stake had been transferred to trusts benefiting certain family members.

Sir Y.E. handed over the chairmanship of World International some years ago to Mr Peter Woo, his son-in-law, with Dr Holant Sohman, another son-in-law, becoming deputy chairman. Mr Woo looks after the group's hotel and property interests, while Dr Sohman concentrates on shipping and aviation.

AMI accepts \$2bn buy-out proposal

By Janet Bush in New York

BIDDING for control of American Medical International, the troubled Beverly Hills hospital management group, ended at the weekend when it had accepted a \$2.16bn leveraged buy-out proposal from an investor group that included the Pritzker family of Chicago and First Boston.

This proposal overcame several other offers including one from Clayton & Dubilier, the New Jersey leveraged buy-out specialist.

Under the terms of the deal the investment group will pay \$2.25 a share for 95 per cent of the company's outstanding shares. The remaining 5 per cent will be converted into common shares of IMA Holdings Corporation, which will control American Medical.

Mr Richard Gilleland, American Medical's chairman, who is expected to stay on, said that the company would consider selling its 25 acute-care and psychiatric hospitals in Europe to help repay the substantial amount of debt taken on to finance the buy-out.

The IMA group includes the company Harry Gray, Mel Klein & Partners backed by the Pritzker family. The company is paying \$250m First Boston Securities is providing \$712.5m in subordinated debt, and Chemical Bank will provide

\$300m in senior debt and arrange for the placement of another \$200m.

The bidding for American Medical began in March when the company responded to onerous debt and dwindling operating margins by announcing a \$1.8bn restructuring plan. The company also said that it would consider other options.

Clayton & Dubilier joined forces with Mr Lee Pearce, a member of American Medical's board, to offer \$24 a share. That was followed by a proposal from Brian Freeman Enterprises, a New Jersey investment firm. The proposal centred on an acquisition of American Medical by an employee stock ownership plan for about \$27 a share.

The intense interest in American Medical follows precedents set over the last year, when Hospital Corporation of America and Charter Medical Corporation, two large hospital operators, went private.

American Medical achieved operating earnings of only \$153.9m on revenues of \$3.1bn in 1988 and saw operating profits plunge in the first half of this year.

However, analysts have started predicting an improvement in revenues for hospital chains this year after a decline of as much as 10 per cent over the last six years.

Vickers of Montreal to close with 400 job losses

By Robert Gibbons in Montreal

VICKERS, the Montreal engineering group founded as a shipbuilding offshoot of the British Vickers company in 1911, is to close with the loss of about 400 jobs.

Vickers has run up losses totalling C\$40m (US\$33.5m) in the past five years. It delivered its last Candu nuclear power components to Ontario Hydro and orders for US submarine parts are drying up as Washington reins back defence spending.

Several years ago Vickers acquired technology from Ansaldo of Italy to make large pressure vessels for the oil processing and petrochemicals industries, but could not get

Trade matching system for LTOOM comes on line

By Katherine Campbell

THE LONDON Traded Options Market installed a new system for reporting and matching transactions last week that will give both the exchange and member firms a tighter grip on the progress of each trade through the settlement process.

The Trade Registration System (TRS), which was developed and first deployed by the London International Financial Futures Exchange, has been adapted over the past six months for LTOOM's use. It is a crucially important - if unglamorous - aspect of attempts for closer co-operation between the two exchanges. Other London exchanges are also

believed to be considering the system.

TRS is being phased in over the next two months. It was introduced on Friday for options on chemical stocks, which make up about 10 per cent of the exchange's total volume.

Until now, trades have been matched in batches over two hours. In peak periods up to 3 per cent of trades remain unmatched overnight, leaving member firms with a significant risk exposure.

With TRS in place, trades can be matched as quickly as traders' records of their transactions - still hastily scribbled on pieces of paper and posted

in a box at the edge of the floor - can be entered into a computer terminal.

The system, which has a capacity in excess of anything LTOOM could fill, will, in combination with a real-time data base also just introduced, vastly enhance the exchange's surveillance capabilities.

It will also smooth members' back-office operations - particularly when the system becomes congruent with Liffe's, as is proposed.

Other possible extensions of TRS include an order-routing capability, which would allow members to convey orders to the floor electronically.

LTOOM is also reviewing all

its floor systems, which have remained virtually unchanged since the market opened 11 years ago. Mr Tony de Guingand, LTOOM director, said that a new equipment supplier would be chosen by the end of the month.

In common with most other derivative product exchanges, LTOOM has been browsing among the various electronic trading systems presently available in preparation for the day when futures and options trading moves off the physical floor.

Mr de Guingand said he was looking closely at Liffe's API, which is still being developed, and that LTOOM would be con-

sulted on the work now in progress to accommodate options on the system.

Meanwhile, LTOOM's bid for a degree of autonomy from its parent, the Stock Exchange, appears to have run into opposition.

LTOOM had been hoping that Stock Exchange council members would vote last week on whether to sanction the creation of a separate subsidiary, LTOOM Ltd.

But the issue has stalled in committee.

"The implications are wide-ranging," Mr de Guingand said. He was not prepared to comment on the likely outcome.

CBCM creates vehicle to issue property-backed note

CONTINENTAL BANK Capital Markets last week launched a four-year floating-rate note collateralised by US commercial property, through a specially created vehicle called Realty Friends, writes Katherine Campbell.

The deal follows Friends, a collection of leveraged buy-out financings securitised into a floater that Continental brought to the market in December, and the bank believes that more repackag-

ings of wholesale financial assets will follow in the near future.

Last week's \$149m FRN, which pays a margin of 75 basis points over the London interbank offered rate, is collateralised by loans with a face value of just over \$160m. The 18 properties contained have a market value of \$274m.

The securities expected average life is between 30 and 36 months, and they carry an A rating from Duff & Phelps. The

previous issue also carried a "private" rating from Standard & Poor's of BBB, but in this case Continental says it felt it did not need the additional rating.

As in the previous Friends deal, the "credit enhancement" - or the ugly-duck-to-swan transformation - consists partly of dividing the debt into two portions, senior and subordinated. The senior debt in this case is the FRN.

Meanwhile, the subordinated

paper, which represents about 10 per cent of the total, is unrated because it ranks behind the FRN in the payment queue.

In this case it is being held by the Balcor Company, which is the property company that originated the loan. Balcor is ultimately owned by American Express.

The other element of credit enhancement lies in the diversification of the loans themselves - 18 properties with dif-

fering functions spread across 10 states.

Mr Bill Goodyear, chairman of Continental Bank Capital Markets, noted that "the difference between these two deals and the bulk of the collateralised mortgage obligations is that most of the others carry the highest ratings [with a correspondingly finer margin]."

"Here, the investor prepared to analyse the issue can earn the extra yield available on a single A security."

CHANGE OF ADDRESS

**The Mitsubishi Bank, Ltd.
London Branch**

Mitsubishi Finance International Limited

announce the relocation of their offices
with effect from today, Monday 10th July 1989

**The Mitsubishi Bank, Ltd.
London Branch**

6 Broadgate
London EC2M 2SX
Tel: 01-638 2222 Fax: 8958931 BISHBK G
Fax: 01-334 0140 01-334 0150

Mitsubishi Finance International Limited

6 Broadgate
London EC2M 2AA
Tel: 01-628 5555 Fax: 8954381 BISHFI G
Fax: 01-782 9144
Investment Department
Tel: 01-628 1188 Fax: 913412 MITFUN G
Fax: 01-782 9147/8

Nationale-Nederlanden U.S. Holdings, Inc.

(Incorporated in the State of Delaware, United States of America)

**ECU 100,000,000
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Swiss Bank Corporation

Investment Banking

Amsterdam-Rotterdam Bank N.V.

Merrill Lynch International Limited

UBS Phillips & Drew Securities Limited

Amstegeld N.V.

Banque Générale du Luxembourg S.A.

Fuji International Finance Limited

Kredietbank International Group

Van Haften & Co N.V.

Julius Baer International Limited

HandelsBank NatWest

Bank Mees & Hope NV

Crédit Lyonnais

Generale Bank

Nederlandsche Middenstandsbank nv

Westdeutsche Landesbank Girozentrale

Bank J. Vontobel & Co. AG

Lombard, Odier International Underwriters S.A.

UK COMPANY NEWS

Outcome hinges on the worth of the Isosceles stub

Nikki Tait brings the bid for Gateway up to date as the battle enters its last critical week

WHEN THE auction for Gateway was at its most feverish one of the numerous advisers involved drew a long breath. "The key thing in this offer," he commented, "is how the end-to-end pans out."

As the last critical week in the long-running battle for control of Britain's third largest food retailer begins, shareholders already have a pretty good idea. For all the past month's drama, and the continuing flurries of propaganda from one side or the other, the picture is remarkably clear.

On the one hand, there is Wasserstein Perella, the US corporate finance boutique set up by two former First Boston deal-makers last year, together with Great Atlantic and Pacific Tea Company, the fourth largest food retailer in America. Through their bid vehicle, Newgeway, they are offering 24p cash per Gateway share. This prices the group at £2.15bn, and the deal is recommended.

On the other, stands the home-bred team of Isosceles, a newly-formed company headed by accountant Mr David Smith and advised by SG Warburg, arguably Britain's pre-eminent investment bank.

Isosceles is offering only 23p cash, but has a cash and paper alternative. The cash element amounts to 215p; the value of the paper is debatable, but an assessment carried out for Isosceles by US investment bank Salomon Brothers suggests the equivalent of 30p-35p a share. If this is believed, Isosceles can claim to be offering 245p.

Meanwhile, in terms of stakes, Isosceles has snapped up 3.6 per cent of Gateway, at prices up to 230p. Parties acting in concert with it, own or manage on a discretionary basis a further five per cent,

while the last-announced level of "external" acceptances added another 1.5 per cent.

On the other side, a market raid on Friday has left Newgeway holding 30.4 per cent, largely purchased at prices between 235p and 242p.

There is, then, about one quarter of Gateway's equity left to fight for. Part of this will be the "dead register" — shareholders who cannot be traced or are simply inactive — while some shares are held by index funds which may duck any decision-making.

Of the remaining 15.20 per cent, about half is held by two institutions: the Prudential (just over four per cent) and M&G (just under six per cent).

Isosceles denies that it needs to win one or other to achieve success, but the task if it loses both looks tough.

The institutions, meanwhile, have until Friday, when the Isosceles' offer reaches its final close, to decide — and neither M&G nor the Pru is known for rushing its fences. The Newgeway offer runs for a further week and could be extended.

All, then, hinges on the Isosceles "stub" — the relatively small equity base of the ongoing company, over half of which is being offered by Isosceles to Gateway shareholders via its cash and paper alternative. The value of this, in turn, depends on the bidder's plans for the group.

Isosceles' proposals have been clear from the start. It intends to sell on Gateway's 80 superstores, where margins are currently below the average for the group, plus the troubled US sporting goods retailer Hermans and the Medicare chain in the UK. It would then end up with over 700 "middle ground" outlets, and the ongoing programme would seek to centre on the "large supermarket" 15,000-25,000 square feet

— while weeding out the very small stores. The group would be run by existing, reinvigorated management minus chairman Alec Monk.

The stub itself comprises both ordinary and preference shares, going to make up Isosceles' "units". Salomon's methodology has been to take the group's expected market value in 1991-93 based on projected operating profits and cash flows, and discount back for a present value of the ordinary shares. For the preference, there has been a similar discounting of the expected cash flows from dividends plus the anticipated redemption value. The results have then been aggregated.

The problem for outsiders is that, although Salomon has discussed its methods at length and had personal access to Isosceles' projections, the latter have not been made public.

That has not stopped some analysts attempting to do some sums. One pundit, for example, suggests that trading profits should top £200m five years out, with debt largely repaid. But, as another analyst points out, such projections are highly dependent on the speed and success of the disposal programme, the consequent levels of cash flow, and on the stability of the retail environment.

While it is true that part of stub value might be underpinned by its potential yield and the repayment of the preference class, even Isosceles concedes that this is unlikely to amount to more than about 30 per cent of the Salomon figure.

With imperfect information, the stub's attraction becomes a matter of risk assessment. The comments of one fund manager who finally ended in the market on Friday sum up the



Jim Wood — there may be scope for "segmentating" parts of the business

dilemma: "It was a very difficult decision. We did as much work as we could but couldn't convince ourselves that the paper was worth 27p" (the difference between Isosceles' 215p cash element and Newgeway's 24p).

Tellingly, he continued: "The stub's a strange animal — and after all, if we wanted to hold this sort of security, there are other ways." It is that sort of thinking which inclines a number of analysts to give Newgeway the edge — but since Isosceles needs only a small number of additional shares, no one cares to be too sure.

It is, of course, possible to argue — as Isosceles does, to good effect — that Newgeway's willingness to pay 24p a share to some extent underpins the Salomon valuation. That, retorts Newgeway, would only be true if the planned strategies for the business were the same.

As a further circular to shareholders this weekend makes clear, the Newgeway strategy centres on a retrenchment into geographical areas where Gateway is strong, and

pulling out of others, like London, where market share is small. It concedes that some 300 stores would be sold, but maintains that the vast majority of the superstores would be kept.

Drawing on his experience in turning round the A&P business in the US, chief executive Jim Wood argues that there may then be scope for "segmenting" the different parts of the business, although he avoids being too specific about the possibility of separate trading names and the like.

What he does assert is that this approach will mean that Newgeway sheds only 22-25 per cent of Gateway's buying power compared with Isosceles' 30 per cent. Moreover, some additional buying clout will be retained because Newgeway can still point to market leadership in some of the regions where the chain keeps a presence.

Isosceles, quick to reply, retorts that some of the loss would be non-food items; that altering the product range may actually tighten the buying side; and that there is additional scope for improving payment terms, so volume is not lost.

The arguments do not quite end there. Newgeway added pressure over the weekend by saying that it has no intention of accepting the Isosceles offer, despite the fact that Isosceles is sitting on a gross profit of over £70m. The deal, after all, represents Warburg's first major foray into the "leveraged bid" arena, once seen as a low-key end of the merchant banking business.

Current stock market levels and recent volatility persist, the use of leverage — already dominant in hostile assaults over the past year — may become an increasingly familiar feature. In short, reputations are being built.

Some observers suggest that this explains why Warburgs has fought so hard — and failed to throw in the towel despite the fact that Isosceles is sitting on a gross profit of over £70m. The deal, after all, represents Warburg's first major foray into the "leveraged bid" arena, once seen as a low-key end of the merchant banking business.

The directors said the group was making ahead strongly in line with the strategy laid down for the future.

For the 1988-89 year the group lifted turnover 32 per cent to £18.92m (£14.32m) and the profit worked through at £1.73m (£1.18m).

Earnings were 19.1p (18.6p) and a final dividend of 3.5p makes a total of 6p. That compares with an adjusted 4.5p last time.

In September the group acquired Relcross, distributor of security products, and a

minority stake in Security

Vision Namplates. It is now buying Lydney Containers for £270,000 in cash and loan notes and the issue of 251,583 shares of which 104,225 will be placed to raise £220,000 for the vendor. Lydney makes security containers and storage boxes.

There was an extraordinary profit of £455,000 (£260,000) which was generated primarily by the sale of a property.

Shareholders' funds rose from £10.98m to £12.88m, and included a professional revision of freehold and investment properties. Revaluation of the vessels (Stainless Spray and Irishtug) were not included. A current valuation of the former showed an increase of some 55 per cent over book value.

United Biscuits dismisses rumours of takeover bid

By Ray Bashford and William Dullforce in Geneva

SIR HECTOR Laing, the chairman of United Biscuits, said yesterday that he did not believe a takeover bid for the company was being planned.

There had been no suspicious movements in the company's share register, which is being watched closely, and there had been no discussions with any potential suitors, he said.

Sir Hector's comments follow weekend newspaper reports that Jacob Suchard, the Swiss confectionery group, is planning a £2bn hostile takeover for United Biscuits.

"Food companies are in the spotlight but I don't believe we're in anybody's sights at the moment," he said.

Mr Klaus Jacobs, chairman and majority shareholder in Jacobs Suchard, said his company's policy was not to comment on any rumours of take-

over bids.

But he added that he had been surprised, when contacted at his home at Kusnacht, near Zurich, and asked about the newspaper reports.

When a similar rumour surfaced in January, sources close to Jacobs Suchard said United Biscuits was unlikely to be the Swiss group's main target in the UK.

At a press conference in April Mr Jacobs said the group was looking very intensively towards the Asian and Pacific markets for expansion. In other statements he has stressed that it aims at growing in "coffee, confectionery and related businesses". Jacobs Suchard has SFr1.7m (£854m) in cash and marketable securities at the end of December after collecting a SFr1.55m windfall profit from its failed bid for Rowntree last year.

Expanding Turnbull advances to £1.73m

TURNBULL SCOTT, the shipping, engineering, security and property group, achieved a 46 per cent improvement in pre-tax profits for the year to end-March and also announced the expansion of its security side via a £1.2m acquisition.

The directors said the group was making ahead strongly in line with the strategy laid down for the future.

For the 1988-89 year the group lifted turnover 32 per cent to £18.92m (£14.32m) and the profit worked through at £1.73m (£1.18m).

Earnings were 19.1p (18.6p) and a final dividend of 3.5p makes a total of 6p. That compares with an adjusted 4.5p last time.

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Southwest Resources £1m loss

SOUTHWEST RESOURCES, the USM-quoted oil and gas company, finished the year to March 31 1989 with a loss of £1.05m, compared with a profit of £252,000 previously.

Despite a relatively stable production base losses increased in the second half, principally as a result of higher interest charges on a substantial debt.

However, the result is considered only of historic interest as the 9.7m rights issue and acquisition of Guardian Investment Holdings, now completed, will help transform the prospects for the company.

BURNS-ANDEERSON has paid £1.12m cash for Just Jobs, a secretarial employment agency operating from Kensington High Street. In the year ended November 30 1988 it made £142,000 pre-tax and for the six months to May 31 1989 profit was £128,000.

HERKING SON & DAW has acquired Phillips Brown, Knauf-based chartered surveyor and development consultant, for £200,000, partly satisfied by the issue of ordinary shares. Its pre-tax profits for the year to August 31 1988 were £82,000 on turnover of £219,000, and profits for the year to August 1989 are forecast at £148,000 on £448,000 turnover.

NEEDWOOD HOLDINGS, the privately-owned builders merchant which recently bought part of the UBM chain from Meyer International, made pre-tax profits of £601,000 on turnover of £43.3m in the year

to March 31 1989.

SPIRAX-SARCO is acquiring Long Bridge for the equivalent of £655,000 cash. Long Bridge is the sole distributor in Taiwan for the company's range of products and a range of boiler house related products.

STORMGARD is buying Premier-Grip for £2m and Network UK for £275,000 satisfied by a total of 19.6m shares. In 1988 Premier saw an operating profit of £238,000 on turnover of £3.5m. Net assets at December 31 were £1.15m.

TRIMOCO, the Luton-based motor group, has sold the near 1 per cent stake it built up last month in T. Cowie, the vehicle distributor and contract hire group. The holding of 1.25m shares was sold over the last three weeks for £1.75m.

RACAL is a profitable and cash generative business engaged in property management

and related services in Hong Kong. The current unrest in China is not expected to have a material impact on it.

GUARDIAN was purchased from Dominion International Group, which held 19.6 per cent of Southwest. That deal and the rights issue increased the holding substantially, but Dominion has stated its intention of reducing the interest in an orderly fashion over time.

Southwest's turnover amounted to £2.96m (£3.53m) for the year. After a tax credit of £20,000 (£92,000 charge) losses were 21.16p (0.83p earnings) per share.

Racal Electronics sells Dutch furniture arm

By Terry Dodds, Industrial Editor

Racal Electronics, the electronics group which is restructuring some of its businesses, has completed the sale of Gispen & Staaimuebel, its Dutch based office furniture subsidiary.

The company and its West German sales office are being acquired for £1.3m in cash by Skandinavik Holdings of Denmark. Racal is also selling the Gispen sales office in Belgium for £300,000.

Gispen, which became a member of Racal four years ago through the acquisition of the Chubb security and fire group, is based at Culemborg and Roden in the Netherlands. It employs 413 staff and has a turnover of £21m.

Mr Philip Crossland, chairman of Racal-Chubb, said that funds raised from the disposal would be used for the company's European expansion programme.

The following companies have notified dates of board meetings to the Stock Exchange. Dates shown are for the year to 31 March, unless otherwise indicated.

Companies whose names are in bold type are those for which the date of the meeting or the date of the annual general meeting is not known.

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FINANCIAL

COMPANY MEETINGS
E.C. 12.00
Lodges Corp., 49, Charles Street, W. 1033
Whitbread Ltd., Brewery, Chiswell Street,
E.C. 12.00

BOARD MEETINGS:
ASDA
Aldiin Hume Inv.
BHS
Elliott Everard
Finian
First Technology
Finsbury Technology
Meridian (John)
Ranson (Nm)
Tinley (Troy)
Union Square
Interstate
Globe & Mail
Low & Soner
Norfolk House
Premier (L)

DISBURSEMENT AND INTEREST PAYMENTS:
Apco Inc. 0.50p
Do. 0.50p
Aranya Compagnie 0.50p
Bridgestone 1988 0.50p
Goveit Atlantic Inv. Tst. 1.25
Halifax B. S. FRN's 1982 1.25p
Hawthorn Holdings 4.7p
Juliana's 2.19
Lloyds of London NY FRN's 1980 2.07
London City 1988 0.50p
Lucas Inds 10% Std. 0.202 0.50p
National Bank of Canada FRN's 1991 3.25p
Premier 11.25p
Treasurer 11.25p
Treasurer 11.25p 1981 5.50p
TOMORROW

COMPANY LISTINGS:
Clayhills, Royal City of Lancashire, Park Place,
St. James' Street, S.W. 12.00
Germania Corp. Inv. Tst. 24, Comhill,
E.C. 12.00
Hughes (HT), Holiday Inn North Harbour,
Lap, Glaziers' Hall, Monique Close, S.E. 12.00
Stratford Inv. Tst. 2, Bishopsgate, E.C. 11.20
Warmed Inv., Chartered Insurance Institute,
20, Aldermanbury E.C. 12.00
Young, T. & Co., Grosvenor House
Hotel, Park Lane, W. 1.00

BOARD MEETINGS:
Barbour Index
Equity Consor
Finsbury (Oates)
Fleets
Highgate & Job
Knode & Knockers
Morris Ashley
Standard Prop
Tipnico
Trotter
Wylde
Zetters
Commercial Bank of Near East

DIARY DATES

Euros

Granc

Sparsel

(CA)

DIVIDEND AND INTEREST PAYMENTS:

Cooperative Bank of Australia Ltd.-FRN

(Ex. to FRN) 548232

Crag & Rose 1.25p

Caterpillar 1.25p

Hongkong & Shanghai Banking FRN 3rd Ser.

1.317.52

Loyalty 1.25p

National Westminster FRN's (Ser A) 548221

RBS Inv. Bd. Ed. 2.00s

Santander 1.25p

Young & Co's Brtng 4.50p

Do. N.Y. 0.50p

COMPANY MEETINGS

Brown (R) Remond Renaissance Hotel, M-

Cheser 2.00p

Crown Steel Foundry, Parkway

Avenue, Shiford, 12.00

Davidson Int'l., Colleton House, Edinburgh,

E.C. 12.00

External Inv. Tst. 3, Three Quays, Tower Hill,

E.C. 11.15

Farnham House Hotel, 67, Bertholomew

Close, E.C. 12.00

Inny Merchant Hotel, Hyde Park Hotel, S.W.

12.00

J.M. Pathology, 115, Harley Street, W.C. 12.00

M&G Standard Oil Tst. 3, King's Cross, Tower

E.C. 12.00

Mercury Asset Management, 33, King William

Street, E.C. 11.25

National Westminster

Company, City Road, E.C. 12.00

Santander 1.25p

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AUTHORISED UNIT TRUSTS

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● For Current Unit Trust Prices on any telephone ring direct-0836 4 + five digit code
(listed below). Calls charged at 28p per minute peak and 25p off peak, inc VAT

JULY 10 1989

LONDON SHARE SERVICE

For Latest Share Prices on any telephone ring direct 0836 43 + four digit code (listed below). Calls charged at 3p per minute peak and 2p off peak, inc VAT

INSURANCES - Contd

Market	Stock	Price	Div	Yield %	Last	Dividends	Ex-Div.	Date
13. 26Salts Inv. Inv.	240	12.00	0.00	0.0	12.00	0.00	12.00	22/6
133. Octopus Group 10%	240	12.00	0.00	0.0	12.00	0.00	12.00	22/6
134. 26Steel Barril J. 10%	234	10.50	0.5	4.8	10.50	0.50	10.50	22/6
135. 26Telecom 10%	215	7.50	0.3	4.0	7.50	0.30	7.50	22/6
136. 26Telecom Corp 10%	215	7.50	0.3	4.0	7.50	0.30	7.50	22/6
137. 26Telecom Corp 10%	215	7.50	0.3	4.0	7.50	0.30	7.50	22/6
138. 26Telecom 10%	215	7.50	0.3	4.0	7.50	0.30	7.50	22/6
139. 26Telecom 10%	215	7.50	0.3	4.0	7.50	0.30	7.50	22/6
140. 26Telecom 10%	215	7.50	0.3	4.0	7.50	0.30	7.50	22/6
141. 26Trade Indemnity Grp.	140	1.00	0.0	0.0	1.00	0.00	1.00	22/6
142. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
143. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
144. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
145. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
146. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
147. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
148. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
149. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
150. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
151. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
152. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
153. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
154. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
155. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
156. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
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163. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
164. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
165. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
166. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
167. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
168. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
169. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
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180. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
181. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
182. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
183. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
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190. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
191. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
192. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
193. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
194. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
195. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
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202. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
203. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
204. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
205. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
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208. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
209. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	22/6
210. 26Airtex 10%	215	1.00	0.0	0.0	1.00	0.00	1.00	2

CURRENCIES AND MONEY REVIEW

Ignore unemployment at your peril

LOOK CAREFULLY at the June UK unemployment figures on Thursday says Mr Roger Bootle, chief UK economist at Midland Montagu. The market is likely to ignore this data, warns Mr Bootle, but will do so at its peril. He points out that the last rise in bank base rates - on May 24 - followed a fall of 65,000 in April seasonally adjusted adult unemployment and the market will be unwise not to consider the implications of another decline.

Midland Montagu's forecast for the fall in June unemployment is 40,000, while the rest of the market is looking for a figure of around 30,000 to 35,000, against a fall of 23,800 in May. Mr Bootle adds that the market should re-adopt the discarded habit of seeing wages as the central issue in the UK economy. The tightness of the labour market, with many skills in short supply, are forcing employers to concentrate on recruitment and retention.

At the same time employees' demands rise in an attempt to keep wages ahead of inflation. The supply of young workers is drying up and as the large employers fight to hold on to their skilled workers this will inevitably intensify upward pressure on pay.

Thursday's figure that the market is likely to concentrate on is the underlying level of average earnings. There is an almost universal expectation in the City that May average earnings will rise 3% per cent, compared with 9% per cent in April.

Demographic factors - which in this case mean the drift to the south-east of the labour force - are also likely to discourage employers from laying off large numbers of workers in other areas. Accordingly, it is difficult to see a significant loosening of the labour market. This will put pressure on wages and unit labour costs.

UK new car sales rose 8.2%

per cent in the first half of

C IN NEW YORK

July 7	Cir.	Previous Close
1 Spot	1.6205-1.6205	1.6278-1.6265
1 month	0.62-0.61pm	0.62-0.61pm
3 months	1.92-1.92pm	1.92-1.92pm
12 months	7.50-7.50pm	7.50-7.50pm

Forward premiums and discounts apply to the US dollar

STERLING INDEX

July 7	7 Day	Previous Close
8.30 AM	91.9	91.8
9.00	91.9	91.8
11.00	91.9	91.8
11.30	91.9	91.8
12.00	91.9	91.8
2.00 PM	91.9	91.8
4.00 PM	91.8	92.0

* Sterling quoted in terms of \$Dollar and ECU per £.
** All 2010 rates are for July 4.

EURO-CURRENCY INTEREST RATES

July 7	Short term	7 Days	One Month	Three Months	Six Months	One Year
Sterling	131-133	131-133	131-133	141-143	141-143	131-133
US Dollar	91.5	91.5	91.5	101.5	101.5	91.5
DM	7.50	7.50	7.50	7.50	7.50	7.50
Fr. Franc	6.5-6.6	6.5-6.6	6.5-6.6	7.5-7.6	7.5-7.6	6.5-6.6
Italian Lira	8.5-8.6	8.5-8.6	8.5-8.6	9.5-9.6	9.5-9.6	8.5-8.6
Sw. Krona	11.5	11.5	11.5	12.5	12.5	11.5
DK. Krone	11.5	11.5	11.5	12.5	12.5	11.5
HK. Dollar	7.5	7.5	7.5	7.5	7.5	7.5
Canadian \$	12.30	12.30	12.30	12.30	12.30	12.30
American \$	7.5	14.50	14.50	14.50	14.50	7.5
Swiss Franc	7.5	7.5	7.5	7.5	7.5	7.5
Deutsche Mark	5.00	5.00	5.00	5.00	5.00	5.00
Danish Krone	12.30	12.30	12.30	12.30	12.30	12.30
French Franc	91	91	91	91	91	91
Italian Lira	130	130	130	130	130	130
Sw. Krona	11.5	11.5	11.5	11.5	11.5	11.5
DK. Krone	11.5	11.5	11.5	11.5	11.5	11.5
HK. Dollar	7.5	7.5	7.5	7.5	7.5	7.5
Canadian \$	12.30	12.30	12.30	12.30	12.30	12.30
American \$	7.5	14.50	14.50	14.50	14.50	7.5
Swiss Franc	7.5	7.5	7.5	7.5	7.5	7.5
Deutsche Mark	5.00	5.00	5.00	5.00	5.00	5.00
Danish Krone	12.30	12.30	12.30	12.30	12.30	12.30
French Franc	91	91	91	91	91	91
Italian Lira	130	130	130	130	130	130
Sw. Krona	11.5	11.5	11.5	11.5	11.5	11.5
DK. Krone	11.5	11.5	11.5	11.5	11.5	11.5
HK. Dollar	7.5	7.5	7.5	7.5	7.5	7.5
Canadian \$	12.30	12.30	12.30	12.30	12.30	12.30
American \$	7.5	14.50	14.50	14.50	14.50	7.5
Swiss Franc	7.5	7.5	7.5	7.5	7.5	7.5
Deutsche Mark	5.00	5.00	5.00	5.00	5.00	5.00
Danish Krone	12.30	12.30	12.30	12.30	12.30	12.30
French Franc	91	91	91	91	91	91
Italian Lira	130	130	130	130	130	130
Sw. Krona	11.5	11.5	11.5	11.5	11.5	11.5
DK. Krone	11.5	11.5	11.5	11.5	11.5	11.5
HK. Dollar	7.5	7.5	7.5	7.5	7.5	7.5
Canadian \$	12.30	12.30	12.30	12.30	12.30	12.30
American \$	7.5	14.50	14.50	14.50	14.50	7.5
Swiss Franc	7.5	7.5	7.5	7.5	7.5	7.5
Deutsche Mark	5.00	5.00	5.00	5.00	5.00	5.00
Danish Krone	12.30	12.30	12.30	12.30	12.30	12.30
French Franc	91	91	91	91	91	91
Italian Lira	130	130	130	130	130	130
Sw. Krona	11.5	11.5	11.5	11.5	11.5	11.5
DK. Krone	11.5	11.5	11.5	11.5	11.5	11.5
HK. Dollar	7.5	7.5	7.5	7.5	7.5	7.5
Canadian \$	12.30	12.30	12.30	12.30	12.30	12.30
American \$	7.5	14.50	14.50	14.50	14.50	7.5
Swiss Franc	7.5	7.5	7.5	7.5	7.5	7.5
Deutsche Mark	5.00	5.00	5.00	5.00	5.00	5.00
Danish Krone	12.30	12.30	12.30	12.30	12.30	12.30
French Franc	91	91	91	91	91	91
Italian Lira	130	130	130	130	130	130
Sw. Krona	11.5	11.5	11.5	11.5	11.5	11.5
DK. Krone	11.5	11.5	11.5	11.5	11.5	11.5
HK. Dollar	7.5	7.5	7.5	7.5	7.5	7.5
Canadian \$	12.30	12.30	12.30	12.30	12.30	12.30
American \$	7.5	14.50	14.50	14.50	14.50	7.5
Swiss Franc	7.5	7.5	7.5	7.5	7.5	7.5
Deutsche Mark	5.00	5.00	5.00	5.00	5.00	5.00
Danish Krone	12.30	12.30	12.30	12.30	12.30	12.30
French Franc	91	91	91	91	91	91
Italian Lira	130	130	130	130	130	130
Sw. Krona	11.5	11.5	11.5	11.5	11.5	11.5
DK. Krone	11.5	11.5	11.5	11.5	11.5	11.5
HK. Dollar	7.5	7.5	7.5	7.5	7.5	7.5
Canadian \$	12.30	12.30	12.30	12.30	12.30	12.30
American \$	7.5	14.50	14.50	14.50	14.50	7.5
Swiss Franc	7.5	7.5	7.5	7.5	7.5	7.5
Deutsche Mark	5.00	5.00	5.00	5.00	5.00	5.00
Danish Krone	12.30	12.30	12.30	12.30	12.30	12.30
French Franc	91	91	91	91	91	91
Italian Lira	130	130	130	130	130	130
Sw. Krona	11.5	11.5	11.5	11.5	11.5	11.5
DK. Krone	11.5	11.5	11.5	11.5	11.5	11.5
HK. Dollar	7.5	7.5	7.5	7.5	7.5	7.5
Canadian \$	12.30	12.30	12.30	12.30	12.30	12.30
American \$	7.5	14.50	14.50	14.50	14.50	7.5
Swiss Franc	7.5	7.5	7.5	7.5	7.5	7.5
Deutsche Mark	5.00	5.00	5.00	5.00	5.00	5.00
Danish Krone	12.30	12.30	12.30	12.30	12.30	12.30
French Franc	91	91	91	91	91	91
Italian Lira	130	130	130	130	130	130
Sw. Krona	11.5	11.5	11.5</td			

WORLD STOCK MARKETS

AUSTRIA

	Price	Sch
High	Low	July 7
2,460	2,100 Austria Airlines	2,185
2,980	2,030 Creditanstalt	2,790
3,700	3,000 Erste Bank	3,700
10,450	12,300 Geisen	12,300
16,400	13,300 Industriehaus	12,300
3,535	3,300 Landesbank	445
1,370	1,300 Raiffeisen	1,430
1,025	600 Reininghaus	600
270	270 Sparkasse	236
120	70 Stora-Dankler	130
1,125	1,144 Steiermark	1,144
205	178 Verband	178

BESSEMER/BUCKINGHAM

	Price	Ft
High	Low	July 7
6,450	5,850 Armed	5,850
3,050	3,050 B.I.L.	3,100
3,100	3,100 B.I.L.	3,100
14,400	12,728 Banca Nazionale	12,728
12,500	12,500 Banca Nazionale	12,500
35,400	35,400 Banca Nazionale	35,400
7,000	6,250 Ciment CIR	6,750
5,924	5,164 Cognac	5,110
1,150	1,150 Commerz	1,150
6,150	5,370 Compt Afv	5,370
374	374 Cockerill	371
17,000	17,000 Colbet	17,000
1,700	1,700 Compt Afv	1,700
5,000	4,410 EBS	4,425
4,700	4,700 EFC	4,700
4,700	4,700 EFC	4,700
800	800 Fabrikat	782
1,470	1,470 Fagron	1,470
3,000	3,000 Fagron	3,000
4,680	4,610 GBRIBUS	4,650
4,600	4,600 GBRIBUS	4,600
1,150	1,150 Geisen	1,018
1,500	1,500 Geisen	1,500
6,760	5,250 Generali	5,250
6,740	6,740 Generali	6,740
6,650	7,700 Gevers	7,700
18,400	18,400 Gevers	18,400
3,952	3,430 Intercom	3,540
3,450	3,450 Intercom	3,450
4,945	4,945 Krefeld	4,935
4,950	4,950 Krefeld	4,950
12,750	12,750 Lederkunst	12,750
6,790	6,790 Lederkunst	6,790
13,920	13,920 Perforis	12,475
2,360	2,360 Pfeifer Tires	2,360
5,540	5,460 Pfeifer Tires	5,460
3,500	3,500 Pfeifer Tires	3,500
1,200	1,200 Pfeifer Tires	1,200
1,200	1,200 Pfeifer Tires	1,200
8,500	7,010 Waggon Lks	8,500
8,400	8,400 Do. AFV	8,400

DENMARK

1989

High

Low

July 7

Price

Ft

1989

High

Low

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4pm prices July 7



Continued on Page 29

NYSE COMPOSITE PRICES

**12 Month
High Low Stock CH. YTD 100% High Low
Continued from previous Page**

OVER-THE-COUNTER

*Nasdaq national market
4pm prices July*

Stock	Div.	Sales	Profits	Low	Last Close	Stock	Div.	Sales	Profits	Low	Last Close	Stock	Div.	Sales	Profits	Low	Last Close	Stock	Div.	Sales	Profits	Low	Last Close
AACM	Ed.	1066	758	24	245 + 4	Stock	Div.	Sales	Profits	Low	Last Close	Karber	15	1008	31	31 + 1	Stock	Div.	Sales	Profits	Low	Last Close	
ADC		29	1558	24	245 + 4	DexCom		1048	45	45	45 + 4	Kayder	20	124	31	31 + 1	PYMT	10a	10	11	11 + 1	Low	11 + 1
ADT		13	86	155	145 + 5	Desco		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	CVC	10a	10	11	11 + 1	Low	11 + 1
ASP		11	113	184	145 + 5	Desplas		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Centex	50	10	11	11 + 1	Low	11 + 1
ATC		14	145	45	374 + 5	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Chifco	50	10	11	11 + 1	Low	11 + 1
AST		14	2057	127	374 + 5	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Comm's	50	10	11	11 + 1	Low	11 + 1
Atmos		24	61	51	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		6	7	21	21 + 1	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		25	127	103	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		25	129	145	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		25	129	175	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		15	2550	54	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		17	245	182	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		14	53	63	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		12	222	242	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		12	175	75	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		37	37	111	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		38	921	105	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		5	150	54	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		22	224	54	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		12	212	54	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		11	193	74	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		12	405	54	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		10	117	54	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		20	32	54	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		18	47	74	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		20	274	54	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		18	102	54	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		18	533	74	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
ATC		13	1268	104	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		5	101	104	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
Atmos		17	761	24	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
AMS		23	263	124	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
AMT		11	119	35	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
AMT		20	235	21	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
AMT		18	102	104	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
AMT		18	211	74	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
AMT		18	55	54	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
AMT		18	441	24	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
AMT		18	358	42	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
AMT		18	513	74	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
AMT		20	147	124	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
AMT		18	147	124	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
AMT		18	147	124	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
AMT		18	147	124	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
AMT		18	147	124	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
AMT		18	147	124	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
AMT		18	147	124	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
AMT		18	147	124	51 + 4	DesPla		1048	45	45	45 + 4	KyPhis	50	210	31	31 + 1	Colgate	50	10	11	11 + 1	Low	11 + 1
AMT		18	147	124	51 + 4	DesPla		1048	45	45	45 + 4	KeyTrin	50	11	31	31 + 1	Colgate	50	10	11			

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The Business Column

Standard bearers set a bad example

Ask the chief executive of any information technology company to identify the most significant trend in the computer industry over the past few years and the chances are the answer will be "The customer has become king" or some such phrase.

The implication is that after 30 years of tacitly accepting what suppliers were prepared to offer in terms of hardware and software, customers are demanding – and getting – different and better computer solutions to their business challenges, especially where systems from different manufacturers have to be connected.

The reality is somewhat different. A prerequisite for the effective interconnection of equipment from different suppliers is widely accepted rules or standards for interconnection, yet large companies – which by virtue of geographic dispersion and organisational complexity have inevitably taken the lead in computer networking – argue that there is a lack of satisfactory products and services to meet their networking needs.

The US-based consultants, The Yankee Group, report that: "Large users complain about the lack of standards, too many de facto standards, lack of standards that perform, confusion about whether to adopt de facto and de jure standards as well as issues in interfacing multiple vendors' equipment."

The customer may be king but his choices are those of a beggar. The fact is that in standards, as in many other areas of data processing, computer suppliers too often treat their customers' interests with a cynicism close to contempt.

The "war" between the Open Software Foundation (OSF) and Unix International (UI) over the establishment of industry standard operating software (Unix) for small and medium-sized computers, the fastest growing area of the computer marketplace, is a case in point.

Software version of World Cup

The causes of the Unix war are well known and are already being picked over in a hundred MBA theses. Frightened that any single company or group of companies might seize commercial advantage by establishing a de facto Unix standard, the world's computer companies picked sides under their respective captains, International Business Machines and AT&T, to play a software World Cup.

Both sides claimed they had computer users' interests at heart – protecting investment, freedom of choice and so on – while ignoring the fact that their customers, concerned only to have their data processed efficiently, were uninterested in manufacturers' private funds. The Unix war simply served to promote confusion and uncertainty. Last week the OSF and UI agreed to participate in a \$1m study designed to determine the real needs of computer users – information on which both sides had up to now claimed a monopoly. In the event, the study may simply act as a face-saving device, covering the combatants' embarrassment as they work towards a single, standard Unix.

The irritation many of their customers feel with all this expensive shilly-shallying, however, may find expression in an acceleration of the already noticeable trend towards facilities management – paying somebody else to do your data processing – and outsourcing – using contract computer staff to build new systems.

The argument runs that there is no justification for tying up capital in expensive data processing equipment and failing to operate it when the real function of the business is something quite different. Better by far is a professional organisation handling the bread and butter side of data processing for a price, freeing a company's own staff to work on strategic systems.

It presages a broad shift in the structure of the data processing industry. Manufacturers may find themselves facing a new kind of customer with a tougher business approach than their traditional users – and, many would argue, not a moment too soon.

Alan Cane

Juan Rada, director general of the International Management Institute in Geneva, is widely regarded as one of Europe's most innovative management educators.

While students at other schools spend their time on a case study of a US airline or electronics company, a class at IMI is just as likely to be listening to a talk from a neuro-surgeon about theories on the workings of the human brain.

At the beginning of next year, Mr Rada moves across the lake to Lausanne to take charge of a newly formed institute which its founders hope, will be Europe's answer to the Harvard Business School.

The International Institute for Management Development (IMD) is the fruit of a merger between IMI and Imede, a rival school based in Lausanne. Many of Imede's staff members were bitterly opposed to Mr Rada's appointment as director general of the merged school. They thought that Mr Derek Abell, their own dean, would have been a superior choice.

Mr Abell would probably have been a better administrator. Mr Rada, who is just 38, is, however, the more adventurous management thinker.

A small, intense man, the Chilean-born Mr Rada believes that business schools face a serious problem: much of what they teach will be irrelevant five or ten years from now. The times we live in are too unpredictable for schools to know what skills managers will require in the future.

"Schools are places where the truth is preached," he says. In the field of management, however, "there is no truth. There are different experiences. There are different ways of doing things. Therefore the school must recognise that ignorance has a legitimate place."

Business schools need to provide the setting for managers to learn from the faculty and from one another, rather than teaching a set of disciplines. If companies want their managers to acquire a specific skill, such as how to understand company accounts, they would "be better off buying a video cassette," Mr Rada says.

He is happy to make one prediction about a skill that the managers of the future will need and that is the ability to manage people. "Traditionally, managers have spent 40 to 60 per cent of their time managing people. In future, we're going to spend 80 per cent," he says. "Our labour forces are changing. If we don't change, it's not that our people will quit. It's that we won't be able to hire the people we need."

One of the things business

THE MONDAY INTERVIEW

Teacher of adventurous leadership

Michael Skapinker talks to Juan Rada, head of the International Management Institute

schools should be doing, he says, is encouraging managers to think about the social and political context in which they operate. Managers have to become more adept at anticipating trends, rather than simply reacting to them.

Mr Rada believes that European managers do often have a keener appreciation of the political environment in which they operate than their American counterparts.

"I think European managers are far more political in their behaviour. Not necessarily

PERSONAL FILE

1951 Born Punta Arenas, Chile
1970 Student of economics and sociology at Catholic University of Chile
1973 Left Chile after overthrow of Allende
1980 Director general of the International Management Institute, Geneva
1988 Director general-designate of the International Institute for Management Development, Lausanne

party political, but aware of political developments. Europe is a much more ideological culture. National elections have a bigger impact on industry than they would in the United States. I think the ideological differences have diminished in Europe, but whether in France or the UK, there are much stronger ideological debates than there are in the United States," he says.

Nevertheless, Mr Rada worries that European industry will not react quickly enough to concerns about the natural environment. "We are living through a great period of transition where industry is realising for the first time that

nature is also theirs – that what happens within the Greens to claim exclusive ownership of the trees and the lakes.

"What industry faces is the challenge of developing a system which is in tune with nature. Instead of reacting to regulations on waste treatment, industry has to develop processes that do not produce waste.

"I can see regulations being introduced making companies responsible for recycling the products they sell. I would not be surprised if regulations came in requiring refrigerator producers to recycle refrigerators. So if I have a refrigerator, and I want to dump it, I call the local agent and he has to come to collect it."

If companies fail to do so, he says, the price they pay could be high. In the 1960s and 1970s, industry did not appreciate the force behind the protest movements of the time. As a result, it lost its respectability in the eyes of many young people.

"I think managers tend to forget what happened in the 1970s. Today, profits are good and Margaret Thatcher is in power. But societies are not static. The real issue is whether industry will react fast enough, or whether it will fail to learn the lessons of the past and wait until the pressures on it become unbearable."

One of the difficulties in trying to understand the political context is that "it is sometimes so close to us that we don't see it." Much of the talk in Europe is about two issues: the single European market and perestroika. But few managers, Rada says, seem aware of how dependent the first is upon the success of the second.

"I think 1992 will be far more conditioned by what happens

between East and West than what happens within the EEC," he says. If perestroika fails, "I think that Europe will close ranks with the United States. And although I don't think the pressure for a unified Europe will go away, it will be weakened."

"If, on the other hand, perestroika succeeds we will have a tremendous change in the nature of international competition. We will have the opening up of eastern Europe and, at least in some small areas, they will become strong competitors. Not in the short term, it is true. In the short term, the competition will be to get into their markets."

His interest in management was partly inspired by his year on an exchange programme to the US in 1968, when he lived with the family of the chairman of International Multifoods in Minneapolis.

The importance of industry's political feedback is something he has understood since his days as a student leader at the Catholic University of Chile in the early 1970s. He was one of a group of Christian Democrats who broke away to become supporters of the left-wing government of Salvador Allende.

When the Allende government was toppled in the coup d'état of 1973, Mr Rada took refuge in the Venezuelan embassy in Santiago. He spent three months there until the Chilean cardinal managed to negotiate his safe passage out of the country.

Many of his colleagues were arrested. Knowing he was safe, they told interrogators that he was responsible for many more activities than he was. The Rada dossier became large and

he was not permitted to visit Chile until 1983.

"I began to discover in 1980

or so. People began to tell me

what they had said to the police

when they were being interrogated. Under torture,

you had to give the police a

credible story. This is why so

many of the files in a police state are so inaccurate."

He has, however, drawn clear lessons from the Allende experience.

"The Latin American scene could be divided into those who think economic development is based on distributing wealth and that wealth creation will take care of itself, and another group which

thinks that all you have to do is create wealth and distribution will take care of itself. One part of the Allende government represented the extreme of dis-

tribute, socialise, and wealth creation will take care of itself.

"It's clear today that market forces are an allocator of resources, that you cannot tamper with them, that the process of wealth creation is a highly complex process that one cannot tinker with."

A second lesson is that for political change to succeed it needs broad-based support.

"I think my generation will be extremely prudent politically, not because of any specific ideological outlook, but simply because we saw many of our friends die. And therefore we've learned that social movements and institutional systems are much more delicate than people might think."

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The death penalty and extradition



JUSTINIAN

Notice is hereby given to the holders of the above Notes that, at the adjourned Meeting of such holders convened by the Notice of Adjourned Meeting published in the Financial Times and the Luxemburger Wort on 18th June, 1989 and held at 11.00 a.m. (London time) on 29th June, 1989, the Extraordinary Resolution set out in such Notice was duly passed. Accordingly, the modifications to the Terms and Conditions of such Notes and the Trust Deed constituting such Notes referred to in the Explanatory Memorandum referred to in such Notice have been made with effect from 30th June, 1989 by means of a Second Supplemental Trust Deed of the same date.

In order to exercise the option to require redemption in cash of the Notes at 108 per cent. of their nominal amount, together with interest accrued, on 26th July, 1989, Noteholders must deposit such Notes, together with all unmatured Coupons relating thereto, with any Paying Agent between 3rd and 17th July, 1989.

Yves Saint Laurent S.A.
10th July, 1989

NOTICE

to the holders of the outstanding FF 495,000,000
5% Equity Notes Due 2003 of
Yves Saint Laurent S.A.

Notice is hereby given to the holders of the above Notes that, at the adjourned Meeting of such holders convened by the Notice of Adjourned Meeting published in the Financial Times and the Luxemburger Wort on 18th June, 1989 and held at 11.00 a.m. (London time) on 3rd July, 1989, the Extraordinary Resolution set out in such Notice was duly passed. Accordingly, the modifications to the Terms and Conditions of such Notes and the instrument by way of deed poll of the same date.

In order to exercise the option to require redemption in cash of the Notes at 108 per cent. of their nominal amount, together with interest accrued, on 26th July, 1989, Noteholders must deposit such Notes, together with all unmatured Coupons relating thereto, with any Paying Agent between 3rd and 17th July, 1989.

Yves Saint Laurent S.A.
10th July, 1989

NOTICE

to the holders of Warrants of
Yves Saint Laurent Parfums S.A.
(formerly Yves Saint Laurent International S.A.)
to subscribe Ordinary Shares of
Yves Saint Laurent S.A.

Notice is hereby given to the holders of the above Warrants that, at the adjourned Meeting of such holders convened by the Notice of Adjourned Meeting published in the Financial Times and the Luxemburger Wort on 18th June, 1989 and held at 11.00 a.m. (London time) on 3rd July, 1989, the Extraordinary Resolution set out in such Notice was duly passed. Accordingly, the modifications to the Terms and Conditions of such Warrants referred to in such Extraordinary Resolution have been made with effect from 3rd July, 1989 by means of a Third Supplemental Instrument by way of deed poll of the same date.

The procedure for exercising the rights attaching to the Warrants is as follows:

Warrant holders outside Euroclear and Cedel

Warrantholders must deliver their Warrants to a Warrant Agent and specify the number of Warrants to be exercised and whether, and to what extent, for cash or in exchange for bonds de souscription d'actions of Groupe Yves Saint Laurent (formerly Compagnie Financière Saint Laurent). A Warrant Exercise Notice in the form available from any Warrant Agent will be completed on behalf of the Warrantholders.

Warrants held in Euroclear and Cedel

Warrantholders must notify Euroclear or Cedel (as appropriate) in respect of the Warrants held in the relevant account(s), specifying the number of Warrants to be exercised and whether, and to what extent, for cash or in exchange for bonds de souscription d'actions of Groupe Yves Saint Laurent (formerly Compagnie Financière Saint Laurent). The relevant Warrant Exercise Notice will be delivered by Euroclear or Cedel to a Warrant Agent.

All Warrantholders

In order to exercise Warrants for cash Warrantholders must comply with the relevant procedure between 3rd and 17th July, 1989. The cash payment in respect of Warrants so exercised will be effected by Berlins Investissements on 26th July, 1989 based on a price of FF 120 per Warrant.

In order to exercise Warrants in exchange for bonds de souscription d'actions of Groupe Yves Saint Laurent Warrantholders must comply with the relevant procedure between 3rd and 19th July, 1989. The exchange of Warrants so exercised into bonds de souscription d'actions of Groupe Yves Saint Laurent will become effective on 28th July, 1989 on the basis of one bond de souscription d'action for one Warrant. Three bonds de souscription d'actions entitle the holder to subscribe for two shares in Groupe Yves Saint Laurent by 28th July, 1994 at the latest, based on a price per share of the lower of 90 per cent. of the public offer price and 90 per cent. of the opening price on first listing.

It should be noted that

– the Société des Bourses Françaises has fixed 6th October, 1989 as the date for the listing of the bonds de souscription d'actions on the Second Marché of the Paris Stock Exchange.

– the Commission des Opérations de Bourse has imposed a blocage (selling restriction) on shares in Groupe Yves Saint Laurent held by virtue of the exercise of warrants for a period of one year from the listing of the shares on the Bourse (6th July, 1989). The shares must therefore be in registered form (carte nominative) and cannot be sold before 7th July, 1990.

ANY WARRANTS NOT EXERCISED IN ACCORDANCE WITH THE ABOVE PROCEDURES WITHIN THE PERIODS SPECIFIED ABOVE WILL CEASE TO BE VALID AFTER 25TH JULY, 1989. WARRANTHOLDERS ARE THEREFORE REQUESTED TO CONTACT WITHOUT DELAY ANY OF THE WARRANT AGENTS LISTED BELOW.

Yves Saint Laurent Parfums S.A.
Yves Saint Laurent S.A.
10th July, 1989

Paying and Warrant Agents<br